

# SOUTHERN INYO HEALTHCARE DISTRICT

## Regular Meeting of the Board of Directors Minutes

Date: Tuesday, March 12, 2019

Time: 4:30 p.m.

Location: RCA Church

550 East Post St

Lone Pine, CA 93545

Richard Fedchenko will be participating via phone.

1093 Shahar Ave.

Lone Pine, CA 93545

Mark Lacey will be participating via phone from

335 Indian Springs Drive,

Lone Pine, CA 93555

---

---

### AGENDA

---

---

#### PRESENT

Jaque Hickman, President

Charles Carson, Treasurer

Richard Fedchenko, Director (via phone)

Carma Roper, Secretary (joined meeting at 6:00 pm)

#### ABSENT

Mark Lacey, Vice President

#### OTHERS

Brian Cotter, CEO

Chet Beedle, Financial Consultant

Scott Nave, Attorney

Ashley McDow, Attorney (via phone)

Roxanne Culp, HR

Chris Marks, IT

#### I. CALL TO ORDER

The meeting was called to order at 4:30 pm.

Director Fedchenko brought to the Board's attention that Ronald Ostrom is a DO not an MD and will need to be corrected. Information was confirmed with Medical Records.

Emergency Request to add Temporary 90 day Medical Staff Privileges for Ramesh S. Pundi, MD Clinic Physician to the consent agenda. This requires immediate attention.

Brian Cotter, CEO provided a brief explanation for the need to add Ramesh S. Pundi.

#### Board of Directors:

Jaqueline Hickman  
President

Mark Lacey  
Vice President

Carma Roper  
Secretary

Charles Carson  
Treasurer

Richard Fedchenko  
Director

Barton Locums physician is available to work Monday, March 18, 2019 at the clinic.

Treasurer Carson moved to approve the agenda, with the add-on of Temporary 90 day Medical Staff Privileges for Ramesh S. Pundi to the consent agenda II.2.b. Also, to make correction to Ronald Ostrom, DO. Director Fedchenko seconded. All approved.

Roll Call-

Richard Fedchenko "AYE"

Charles Carson "AYE"

Jaque Hickman "AYE"

## II. **BUSINESS ITEMS**

### A. Discussion regarding future of Southern Inyo Hospital facilities. (President/Attorney)

Tulare is trying to get their plan and bankruptcy together. SIHD is working out the numbers to provide to them so they can finalize their plan.

Court date set for April 24<sup>th</sup>  
Optum requested an extension.

Attorney Nave stated that this business item is on the agenda so that the public can ask questions.

At this time, SIHD does not have a plan to take to the judge as of yet. The Board is working on options for a plan.

Earl Wilson wanted to know what the percentage of the 7 million does HCCA, Optum and Baker Hostler total up to. Per Attorney Nave, approximately half.

Leroy Kritz asked how much will SIHD owe is the bankruptcy fails.  
At this time, Attorney McDow is working on settlements. The amount adjusts everyday due to settlements. Recent settlement was with Premier Emergency Physicians which removed approximately 470k from pre-petition liabilities.

Leroy Kritz asked if there would be a consideration on a new parcel tax. President Hickman stated that once the HCCA-VI settlement happens, we can discuss and get the public's opinion.

**B. Consent Agenda:** These items are considered routine and non-controversial and will be approved by one motion. If a member of the Board or public wishes to discuss an item, it will removed from Consent and considered separately at the end of Business Items.

#### 1. Approval of Minutes

- a. Regular Board Meeting Minutes of 02/12/2019.
- b. Special Board Meeting Minutes of 02/18/2019.
- c. Special Board Meeting Minutes of 02/26/2019.
- d. Special Board Meeting Minutes of 03/05/2019.

#### 2. Medical Staff Privileges

**Board of Directors:**

Jaqueline Hickman  
President

Mark Lacey  
Vice President

Carma Roper  
Secretary

Charles Carson  
Treasurer

Richard Fedchenko  
Director

- a. Jasiri Kennedy, MD, ER Physician, Temporary 90 day Medical Staff Privileges.
- b. Ramesh S. Pundi, MD Clinic Physician, Temporary 90 day Medical Staff Privileges.

**3. Contract Approvals/Renewals**

- a. Ronald Ostrom, DO ER Physician
- b. Adria Elene Ottoboni, MD ER Physician
- c. Jasiri Kennedy, MD ER Physician

**Action:** Treasurer Chuck moved to approve consent agenda B. 1. Approval of Minutes of 02/12/2019, 02/18/2019, 02/26/2019 and 03/05/2019, 2. Medical Staff Privileges for Jasiri Kennedy MD and Ramesh Pundi, MD & 3. Contract approvals/renewals for Ronald Ostrom, DO, Adria Ottoboni, MD and Jasiri Kennedy, MD. Director Fedchenko seconded. All approved.

**Roll Call-**

Jaque Hickman "AYE"  
 Charles Carson "AYE"  
 Richard Fedchenko "AYE"

**C. Voluntary Payroll Charitable Deduction Policy. (HR)**

Roxanne Culp, HR gave a brief explanation of the Voluntary Payroll Charitable Deduction policy. SIH Salvation wants to give the employees an opportunity to voluntary make payroll deductions for the salvation foundation. Culp provided the voluntary payroll deduction policy to Attorney Nave to review.

Attorney Nave stated that this policy is not limited to just the salvation foundation. It will be to any charitable non-profit foundation that the employee chooses to donate to.

Financial Consultant Chet Beedle stated that at Kern Valley, they don't have it for any & all charitable organizations. Administration would make the decision how many charitable organizations (approx. 3 or 4 coded in the payroll system) that the employees can choose from so it's not a large problem.

Attorney Nave stated that the legal issue that SIHD needs to be careful with is that SIHD does not exclude/discriminate any charities.

Linda Tucker mentioned that there are companies that provide a list of possible organizations that an employee can choose from. SIHD would send the donations to the company and they would disburse to the specific organizations.

President Hickman stated that if the variety of the requests become enormous, the Board can revisit the policy.

**Action:** Director Fedchenko moved to approve the voluntary payroll deduction policy. Treasurer Carson seconded. All approved.

**Board of Directors:**

Jaqueline Hickman  
 President

Mark Lacey  
 Vice President

Carma Roper  
 Secretary

Charles Carson  
 Treasurer

Richard Fedchenko  
 Director

Roll Call-  
Charles Carson "AYE"  
Richard Fedchenko "AYE"  
Jaque Hickman "AYE"

**D. Election of Board Officers for 2019 (President)**

Attorney Nave stated that Election of Board Officers should take place first month of the New Year.

Treasurer Carson moved to table Item D. Election of Board Officers for 2019 for a few months. President Hickman requested to move forward with election.

**2019 Election of Board Officers for 2019-**

President: Jaque Hickman  
Vice President: Charles Carson  
Secretary: Carma Roper  
Treasurer: Richard Fedchenko  
Director: Mark Lacey

**Action:** Treasurer Carson moved to amend his motion to elect the following during March 12, 2019 Regular Board Meeting:

President: Jaque Hickman  
Vice President: Charles Carson  
Secretary: Carma Roper  
Treasurer: Richard Fedchenko  
Director: Mark Lacey

Director Fedchenko seconded. All approved.

Roll Call-  
Richard Fedchenko "AYE"  
Charles Carson "AYE"  
Jaque Hickman "AYE"

**E. Appointment of Directors to Committees for 2019 (President)**

**Finance Committee-**Treasurer Fedchenko and Vice President Carson.

**Joint Committee-** President Hickman and Director Lacey.

The joint committee will take place quarterly (includes Medical Staff). It will be on the same day that the Medical Staff/Exec meeting will take place so that Dr. Ostrom and Dr. Farrer are present. Attorney Nave stated that the Joint Committee does not need a quorum.

Attorney Nave mentioned that he will be updating the bylaws and he will be eliminating the Executive Committee. He does not believe that the committee has any authority appropriately delegated to it. Attorney Nave stated it's more appropriate to have it as a Governance Committee.

**F. Resolution 19-3 Local Agency Investment Fund-Authorized Signers (Financial Consultant)**

**Board of Directors:**

Jaqueline Hickman  
President

Mark Lacey  
Vice President

Carma Roper  
Secretary

Charles Carson  
Treasurer

Richard Fedchenko  
Director

Financial Consultant Chet Beedle provided a brief background on LAIF account.

**Purpose:**

The purposes of reestablishing a LAIF account with the California State Treasurer's Office is as follows:

1. Safeguard the assets of the Public Organization.
2. Reactivate a reserve account that is already in existence for SIHD.
3. Reactivate an account that meets the guidelines for an investment account for California public entities.
4. Reactivate an account for establishment of an investment account for SIHD for present and future reserve purposes.

**Impacts:**

**Fiscal:** Establishes an investment account that can be used for Board designated reserves and/or restricted access, which provides one of the highest yields available due to the bundling of public investments into a single fund.

**Regulatory:** LAIF meets the criteria established for investment vehicles for public entities, including special healthcare districts.

**Legal:** No special review before regular Board meeting due to LAIF being an established approved investment vehicle in California.

**Recommended Action:**

Approve an investment vehicle for reserve funds for SIHD with limited access and to be used only for specific purposes as established and approved by the SIHD Board of Directors.

**Action:** Vice President Carson moved to approve Resolution 19-3 Local Agency Investment Fund-Authorized signers. Treasurer Fedchenko seconded. All approved.

Roll Call-

Charles Carson	"AYE"
Richard Fedchenko	"AYE"
Jaque Hickman	"AYE"

**G. Employee Medical, Dental & Vision Plans (HR)**

Roxanne Culp, HR Director informed the Board of Directors that the open enrollment for Health, Dental and Vision was coming up April 1<sup>st</sup> and that SIHD has a new broker. SIHD will keep the same Health insurance with a 5% rate increase. Venbrook searched for the best medical plan. Other plans would have been a 20-60% rate increase. SIHD will be going with Guardian Ins. for dental and vision.

This item was to inform the Board of Directors only. No action required.

Teresa McFarland, FNP for the clinic provided a doc to the Board on healthcare coverage. Would the Board consider as a benefit in house services for employees only?

President Hickman stated she will evaluate the provided info from McFarland.

**Board of Directors:**

Jaqueline Hickman  
President

Mark Lacey  
Vice President

Carma Roper  
Secretary

Charles Carson  
Treasurer

Richard Fedchenko  
Director

## H. Health TechS3 (Mock Survey) (CNO)

Gina Symons, DON for Skilled Nursing presented Item H on behalf of Shannon Jimerson, CNO.

**SUBJECT:** Risk Management Survey Swing Bed, Acute Care, Emergency Room, Pharmacy, Radiology, Dietary, Physical Therapy and Medical Records. All inclusive of a California Department of Public Health and licensing survey.

### **Purpose:**

Recommended by CDPH to perform an annual outside Mock Survey to ensure compliance is met with CDPD and licensing. This will fulfill that recommendation and ensure that we are ready for our upcoming survey at the end of April 2019.

The Finance Committee requested Shannon Jimerson, CNO to inquire about just surveying the Swing Bed.

Health TechS3 provided three quotes for Swing Bed Only-

#### **1 - 2-Day On-Site Review - \$4,850 + Travel Expenses (Travel expenses typically range from \$1,000 - \$1,500)**

Hospital review in preparation for State survey

Review Swing Bed P&P / Admission and Discharge Notices (prior to visit)

#### **2 - 1-day Swing Bed Review - \$2,925 + Travel Expenses (Travel expenses typically range from \$1,000 - \$1,500)**

Review of current Swing Bed records.

Review Swing Bed P&P / Admission and Discharge Notices (prior to visit)

#### **3 - Remote review of Swing Bed P&P and Admission/Discharge Info - \$1,925 (Remote so no travel costs)**

**Secretary Roper joined the Regular Board Meeting at this time (6:00 pm).**

President Hickman stated that SIHD needs this revenue stream of having a certified Swing Bed and feels that having someone here onsite to perform the mock survey would be beneficial. Vice President Carson agrees.

**Action:** Treasurer Fedchenko moved to approve Option 2. 1 day Swing Bed review for 2925.00 + Travel Expenses. Vice President Carson seconded.

### **Roll Call-**

Carma Roper	"Abstains"
Charles Carson	"AYE"
Richard Fedchenko	"AYE"
Jaqueline Hickman	"AYE"

## I. California Hospital Association Manuals (CNO)

It was brought to attention that some of the manuals are out of date.

### **Board of Directors:**

Jaqueline Hickman  
President

Mark Lacey  
Vice President

Carma Roper  
Secretary

Charles Carson  
Treasurer

Richard Fedchenko  
Director

Item I. was tabled. Chet Beedle will speak with Sally Emery. SIHD will need to find prices on specific manuals and find out which are the most pressing manuals. Will need to revisit this item at another board meeting.

**J. CNA Training Class (DSD/DON)**

Jay Hinek, DSD and Gina Symons, DON provided the Board with information on the upcoming CNA training class.

Grant was approved by the state. Hinek was approved by state to teach the class. CNA's are needed. Hinek and Symons have begun interviews. Looking to have a maximum of 8 students.

Hinek and Symons stated that during the program, students will need to be paid minimum wage. Students will need to sign an agreement which will include that they will need to work with SIHD for a certain amount of time after the course has been completed.

Treasurer Fedchenko requested the CNA contract be fine-tuned.

**Action:** Secretary Roper moved to approve the class with Attorney Nave's reviewed and revised CNA agreement. Vice President Carson seconded.

**Roll Call-**

Richard Fedchenko	"AYE"
Charles Carson	"AYE"
Carma Roper	"AYE"
Jaqueline Hickman	"AYE"

**K. Resolution 19-4 Declaration of Surplus Property (Financial Consultant)**

Financial Consultant provided the following information-

**Purpose:**

The purpose of creating a declaration of surplus property for any furniture, fixtures or equipment by the District is to:

1. Safeguard the assets of the Public Organization.
2. Make sure that the Board collectively agree that an item is no longer of any value or use to the District.
3. Provide the financial information with which to update property logs of the District with the net realizable value of the item and any recovery.
4. Ensure that the District property has been handled within the guidelines for disposal of public property.

**Impacts:**

**Fiscal:** Indications are that the picture in question was donated to the District and the value of that donation was under the limit of \$5,000 to meet the IRS and OSHPD criteria for it to be logged and depreciated as a capital expenditure.

**Board of Directors:**

Jaqueline Hickman  
President

Mark Lacey  
Vice President

Carma Roper  
Secretary

Charles Carson  
Treasurer

Richard Fedchenko  
Director

Regulatory: The regulatory impact is to insure that the picture in question is in fact, surplus in nature and has no use value to the District. Also, to insure that the Board has formally acknowledged that the item is surplus property and it's disposal is being handled properly.

Environmental: N/A

Legal: Small value item. No indication of legal review in advance of offer or presentation.

**Recommended Action:**

Approve sales of picture to Hospital Foundation Officer for amount offered at Finance

Attorney Nave provided a brief explanation of declaration of surplus property.

Typically if an item is donated to the hospital, SIHD would need to post a public notice of item to be bided out. Since the item in question "Photo Print of Landscape-Lone Pine Peak" is to benefit the hospital during an SIH Salvation's raffle, the Board can move forward.

Resolution will just need to go into the resolution binder for records. Need to include "Photo Print of Landscape-Lone Pine Peak" under **EXHIBIT 1 - SURPLUS PROPERTY**

**Action:** Vice President Carson moved to approve Resolution 19-4 Declaration of Surplus Property. Secretary Roper seconded. All approved.

Roll Call-

Richard Fedchenko "AYE"  
Carma Roper "AYE"  
Jaque Hickman "AYE"  
Charles Carson "AYE"

**L. Cell Phone Reimbursement Policy (CEO)**

Brian Cotter, CEO presented the cell phone reimbursement policy. The reason for policy is to be in compliance with the state of CA. certain designated employees will request to receive reimbursement with a copy of a cell phone bill. The policy included a flat amount of 100.00 dollars.

The Board of Directors adopted a new amount of 20.00 dollars.

**Action:** Secretary Roper moved to approve the Cell Phone Reimbursement Policy with the new adopted amount of 20.00 dollars. Vice President Carson seconded. All approved.

Roll Call-

Richard Fedchenko "AYE"  
Carma Roper "AYE"  
Charles Carson "AYE"  
Jaque Hickman "AYE"

**III. REPORTS**

**Board of Directors:**

Jaqueline Hickman  
President

Mark Lacey  
Vice President

Carma Roper  
Secretary

Charles Carson  
Treasurer

Richard Fedchenko  
Director



**A. Financial Report**

Financial Consultant Chet Beedle reviewed the reports provided at the Finance Committee meeting 03/05/2019.

President Hickman mentioned CBS News with link in regards to critical conditions on rural hospitals.

**B. CEO Report**

Brian Cotter, CEO reviewed the monthly numbers and the revenue graphs.

**C. Medical Staff Report-**

**Medical Staff report will be presented quarterly after Med Staff/Exec. Meeting takes place.**

Dr. Todd Farrer stated the Skilled Nursing is doing well. No significant issues.

Policy and Procedures were reviewed at the last Medical Staff meeting.

Dr. Farrer is now working at the Clinic every other Wednesday. He recently learned the system and will start seeing patients.

**IV. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA**

Earl requested that the agendas have more space for notes.

Linda Tucker informed the Board of Directors and the public that SIH Salvation is officially 501C.3. SIH Salvation received a grant from Inyo Co. for the Show and Shine Car Show May 11, 2019.

**V. BOARD OF DIRECTORS COMMENTS ON ITEMS NOT ON THE AGENDA**

None at this time.

**VI. CLOSED SESSION**

**A. Existing Litigation (Govt Code 54956.9): Chapter 9 Bankruptcy**


**B. Personnel Evaluation: CEO**

**VII. CLOSED SESSION REPORT**

The Board and Legal Team discussed Items A & B under Closed Session. No action taken.

**VIII. ADJOURNMENT**

The Open Session adjourned at 7:33 pm.

  
\_\_\_\_\_  
Board President or Secretary

  
\_\_\_\_\_  
Date

03/12/2019 Regular Board Minutes

**Board of Directors:**

Jaqueline Hickman  
President

Mark Lacey  
Vice President

Carma Roper  
Secretary

Charles Carson  
Treasurer

Richard Fedchenko  
Director

# SOUTHERN INYO HEALTHCARE DISTRICT

## EXECUTIVE FINANCIAL SUMMARY

Six Months Ended December 31, 2018

### BALANCE SHEET

	12/31/2018	6/30/2018
<b>ASSETS</b>		
Current Assets	\$4,801,176	\$4,695,628
Assets Whose Use is Limited	19,340	22,595
Property, Plant and Equipment (Net)	62,628	(0)
Other Assets	0	0
<b>Total Unrestricted Assets</b>	<b>4,883,145</b>	<b>4,718,224</b>
Restricted Assets	0	0
<b>Total Assets</b>	<b>\$4,883,145</b>	<b>\$4,718,224</b>
<b>LIABILITIES AND NET ASSETS</b>		
Current Liabilities	\$4,485,396	\$4,285,809
Long-Term Debt	17,241	0
Other Long-Term Liabilities	78,217	85,069
<b>Total Liabilities</b>	<b>4,580,854</b>	<b>4,370,878</b>
Net Assets	297,931	347,346
<b>Total Liabilities and Net Assets</b>	<b>\$4,878,785</b>	<b>\$4,718,224</b>

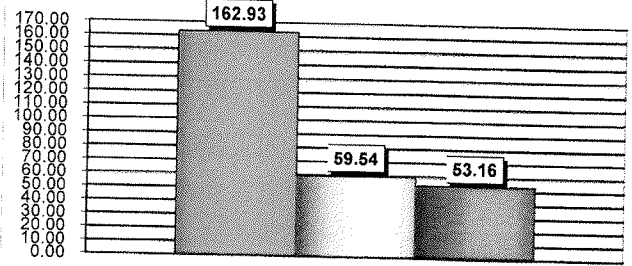
### STATEMENT OF REVENUE AND EXPENSES - YTD

	ACTUAL	BUDGET
<b>Revenue:</b>		
Gross Patient Revenues	\$6,132,562	\$5,344,177
Deductions From Revenue	(1,873,647)	(2,711,635)
Net Patient Revenues	4,258,915	2,632,541
Other Operating Revenue	243,008	124,948
<b>Total Operating Revenues</b>	<b>4,501,923</b>	<b>2,757,489</b>
<b>Expenses:</b>		
Salaries, Benefits & Contract Labor	3,203,549	2,239,657
Purchased Services & Physician Fees	683,874	406,114
Supply Expenses	211,156	194,412
Other Operating Expenses	906,220	471,100
Bad Debt Expense	0	0
Depreciation & Interest Expense	57,467	107,083
<b>Total Expenses</b>	<b>5,062,266</b>	<b>3,418,366</b>
<b>NET OPERATING SURPLUS</b>	<b>(560,343)</b>	<b>(660,877)</b>
Non-Operating Revenue/(Expenses)	357,443	152,136
<b>TOTAL NET SURPLUS</b>	<b>(\$202,900)</b>	<b>(\$508,741)</b>

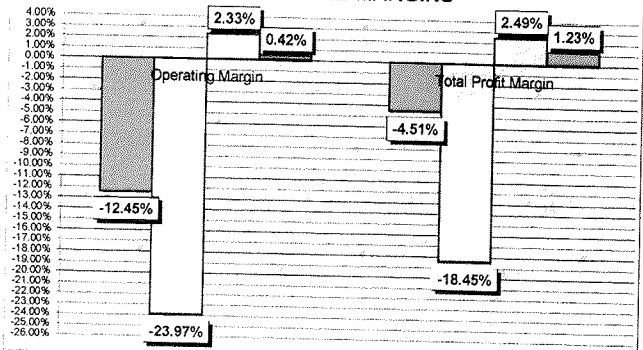
### KEY STATISTICS AND RATIOS - YTD

	ACTUAL	BUDGET
Total Acute Patient Days	71	16
Average Acute Length of Stay	2.1	0.9
Total Emergency Room Visits	533	454
Outpatient Visits	1,359	1,275
Total Surgeries	0	0
Total Worked FTE's	102.11	95.20
Total Paid FTE's	105.42	106.80
Productivity Index	0.9323	1.0000
EBITDA - YTD	-11.89%	-21.06%
Current Ratio	1.07	
Days Expense in Accounts Payable	223.29	

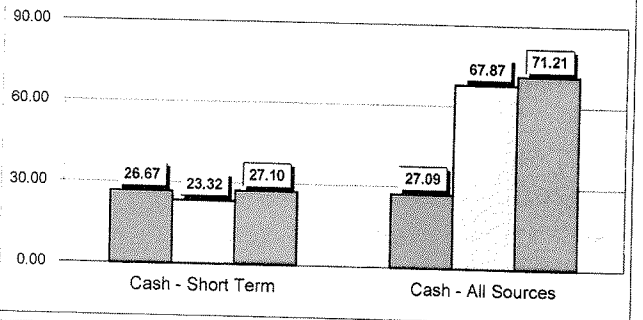
### NET DAYS IN ACCOUNTS RECEIVABLE



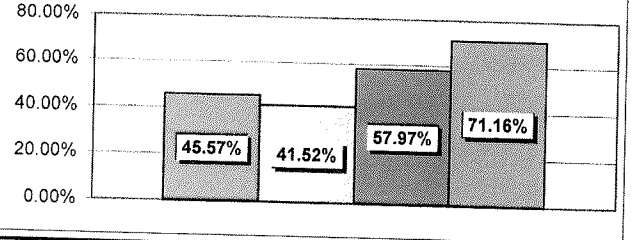
### HOSPITAL MARGINS



### DAYS CASH ON HAND



### SALARY AND BENEFIT EXPENSE AS A PERCENTAGE OF NET REVENUE



SOUTHERN INYO HEALTHCARE DISTRICT	
<input type="checkbox"/> Budget	12/31/18
<input type="checkbox"/> California	Hospitals
<input type="checkbox"/> CAH Hospitals	Rural
<input type="checkbox"/> Prior Fiscal Year End	06/30/18

FINANCIAL STRENGTH INDEX -		(2.24)
Excellent -	Greater than 3.0	Good - 3.0 to 0.0
Fair -	0.0 to (2.0)	Poor - Less than (2.0)

**Southern Inyo Healthcare District**  
 Monthly Cash Flow Projection FY 2019

	<i>Actual</i>	<i>Proj</i>
<b>Month of FEB 2018</b>	<i>Feb-19</i>	<i>Feb-19</i>
<b>Average Daily Census</b>		
Acute Care	0.4	0.00
Swing	0.0	0.00
SNF	26.3	0.00
Beginning Balance	882,650	882,650
Cash Receipts		
Medicare	244,917	59,219
Medi-Cal	141,402	99,867
Insurance	62,342	70,664
Managed Care	38,069	7,941
Self-Pay Mail	8,654	9,867
Private Pay	31,427	21,892
Rebates & Refunds/Taxes/IGT	0	0
Miscellaneous Cash	51,851	34,773
Unapplied	3,456	53,420
Total Cash Received	582,116	357,643
Salaries	426,627	363,240
Professional Fees	121,657	85,430
Supplies	111,859	35,235
Other/Purchased Services/Cont Labor	209,899	41,240
Inyo County Treasury Repayment	0	0
IGT Matching/Hosp Lic.	0	0
TOTAL EXPENSE	870,042	525,145
Return of Medicare/Cal Overpayment	0	0
Investment Account	0	0
Ad Valorem Tax Reserve	0	0
Total Payments	870,042	525,145
	0	
Cash Over/(Under)	594,724	715,148
Sweep & Prop. Tax Acct	0	0
Patient Trust Account	10,193	10,193
Medicare Overpayment Reserve	0	0
Reserve Add or Transfer	0	0
Net Cash Balance	<u>604,917</u>	<u>725,341</u>

# BOARD OF DIRECTORS MEETING

March 12, 2019

Southern Inyo Healthcare District

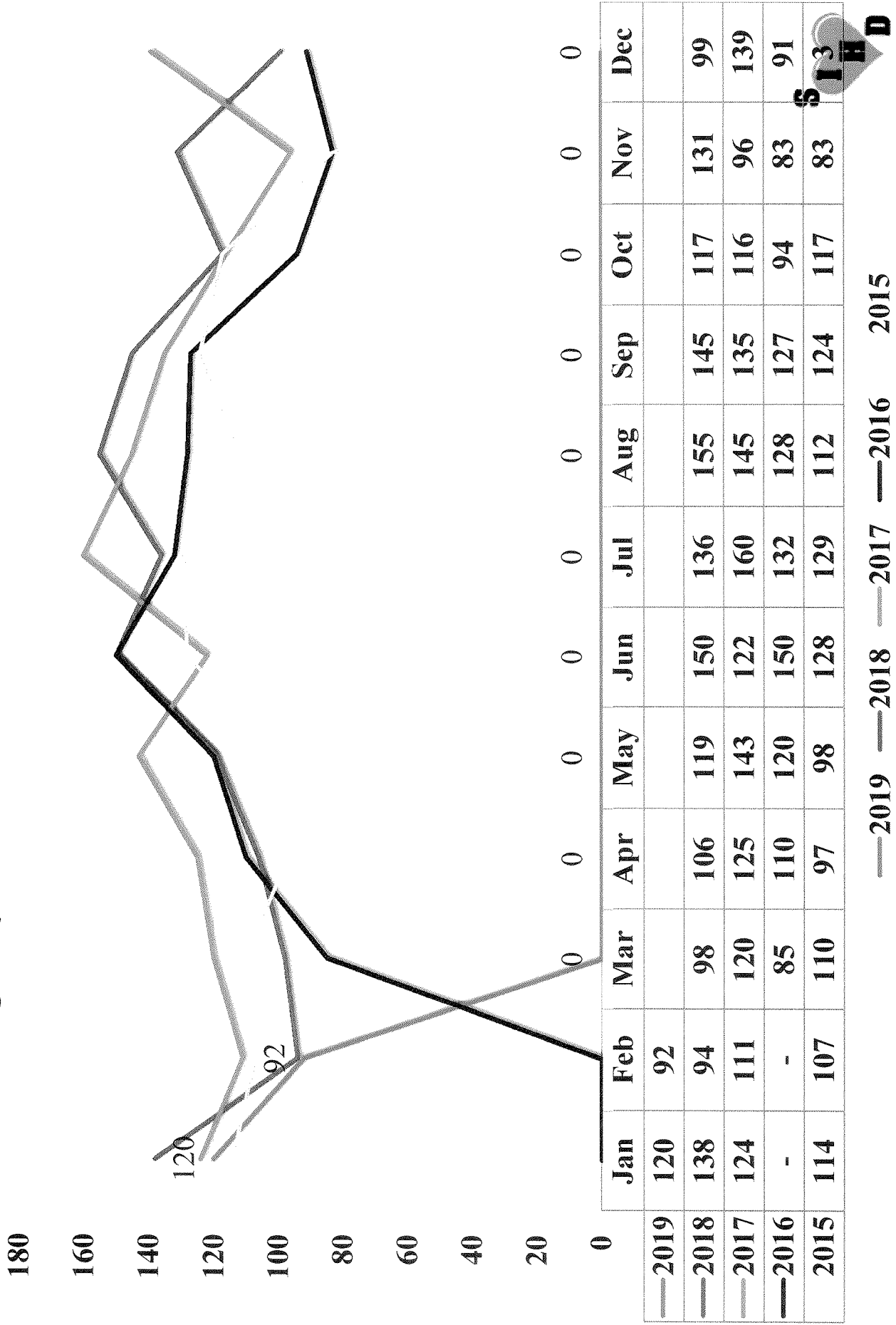


## Emergency Room Volume

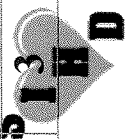
### Average Visits Per Day

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>2019</b>	3.87	3.28										
<b>2018</b>	4.46	3.36	3.17	3.54	3.84	5	4.39	5	4.83	3.78	4.37	4
<b>2017</b>	4.4	3.9	3.8	4.2	4.6	4.1	5.2	4.7	4.5	3.7	3.2	4.49
<b>2016</b>	-	-	2.7	3.7	3.9	5.0	4.3	4.1	4.1	3.0	2.8	2.9
<b>2015</b>	3.7	3.8	3.5	3.2	3.2	4.3	4.2	3.6	4.1	3.8	2.8	0.1
<b>2014</b>	2.7	2.4	2.1	2.6	2.7	3.1	5.1	4.2	3.2	3.5	2.8	2.9
<b>2013</b>	2.9	2.4	2.5	2.2	2.8	3.3	3.4	3.0	3.3	2.0	2.3	2.1
<b>2012</b>	2.7	2.9	2.7	3.5	3.2	4.2	3.8	3.9	3.2	3.0	2.7	2.9

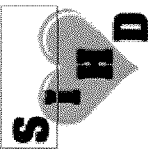
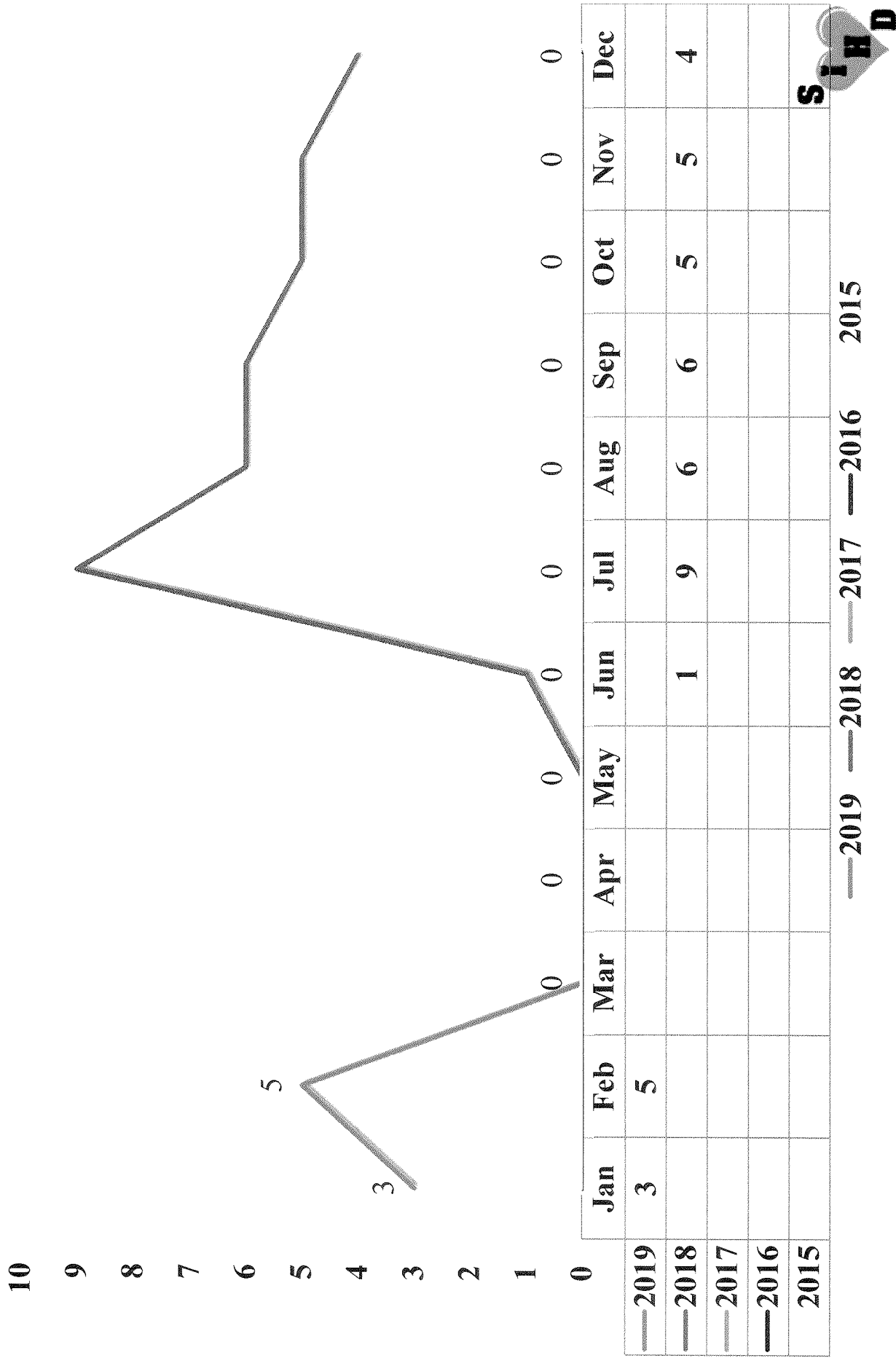
# Emergency Room Volume – Visits Per Month



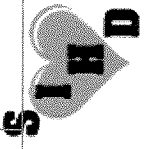
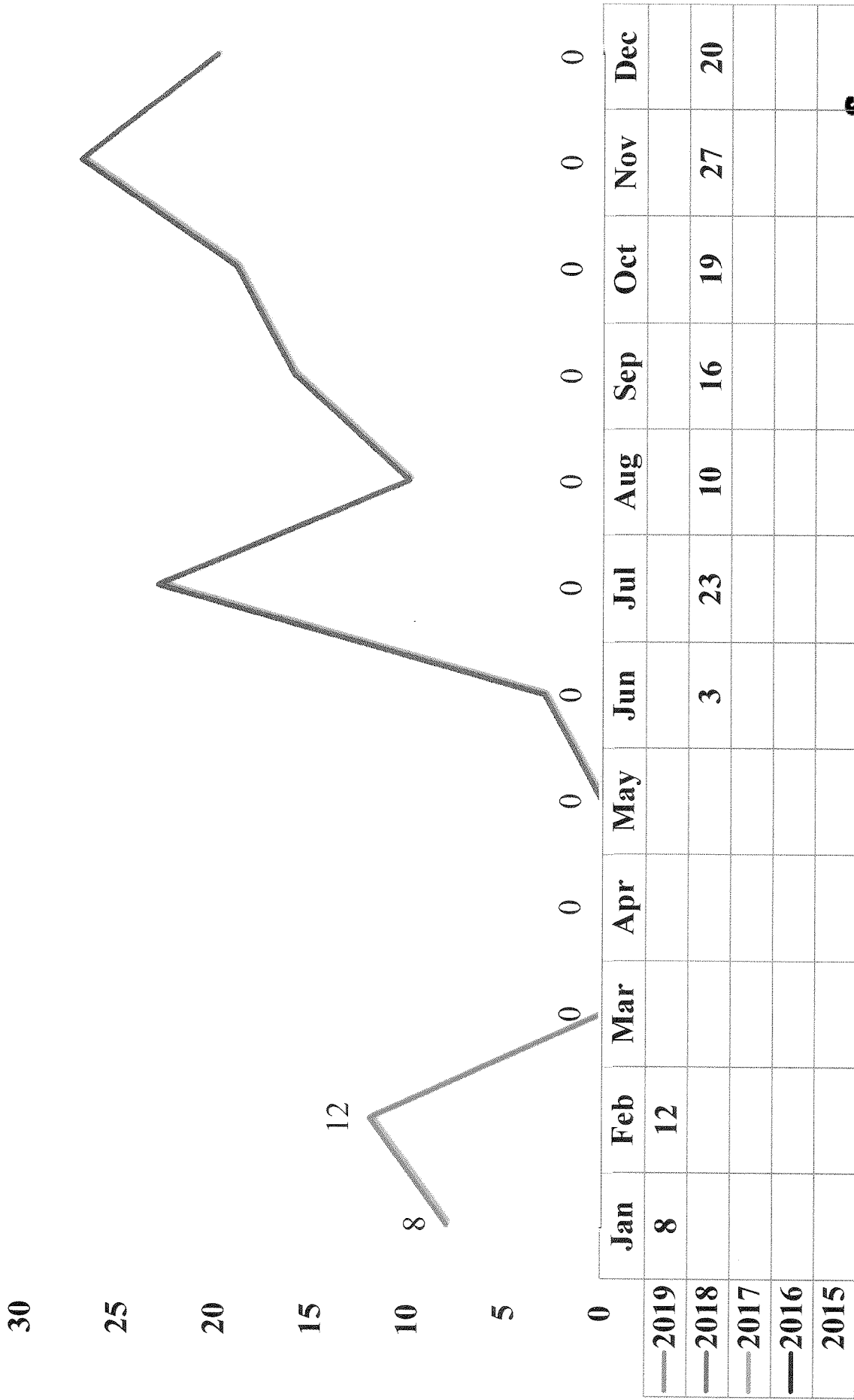
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
— 2019	120	92	0	0	0	0	0	0	0	0	0	0
— 2018	138	94	98	106	119	150	136	155	145	117	131	99
— 2017	124	111	120	125	143	122	160	145	135	116	96	139
— 2016	-	-	85	110	120	150	132	128	127	94	83	91
— 2015	114	107	110	97	98	128	129	112	124	117	83	133



# Acute & Swing Room – Patients Per Month



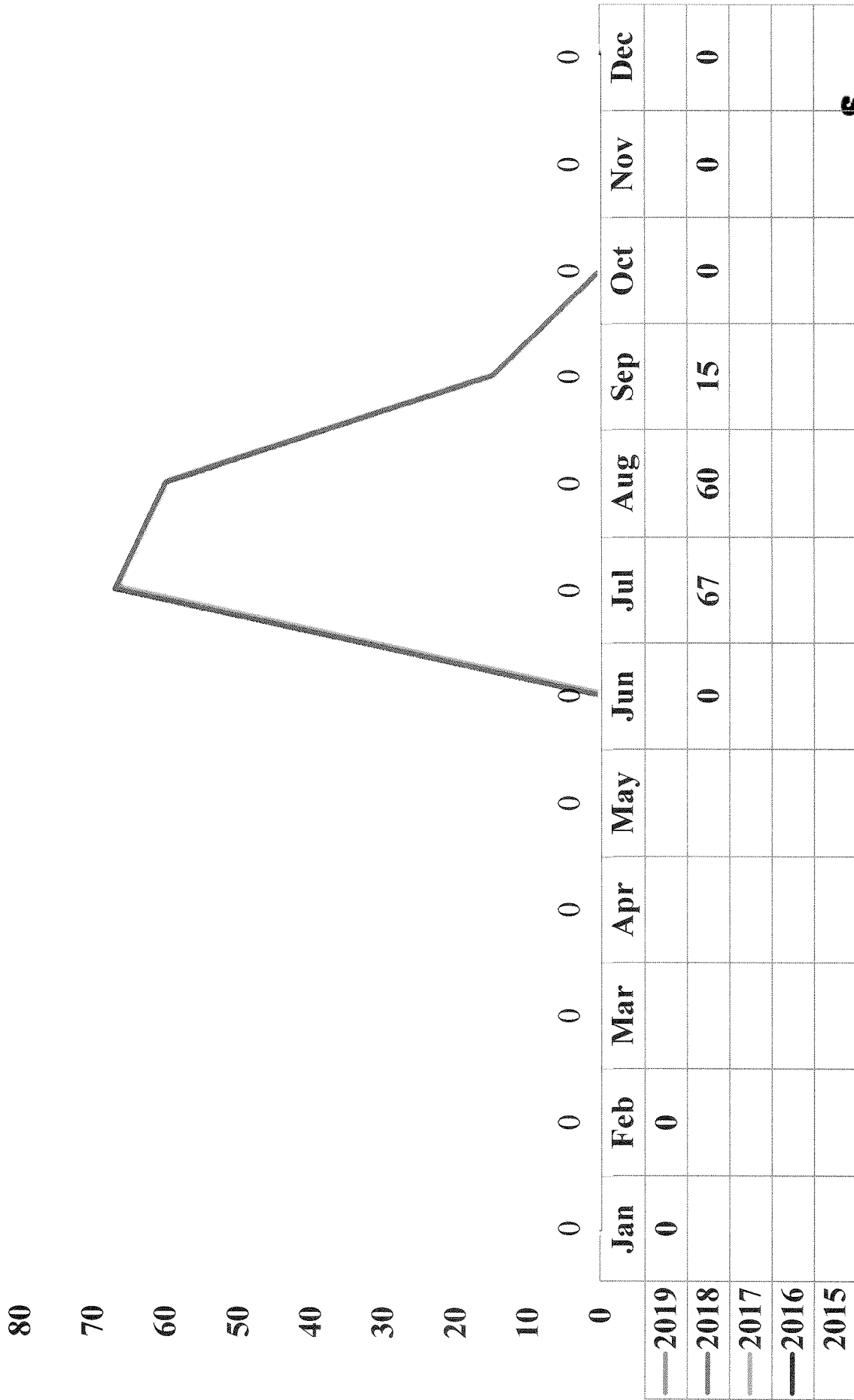
# Acute Room – Total Days in Acute



—2019 —2018 —2017 —2016 —2015

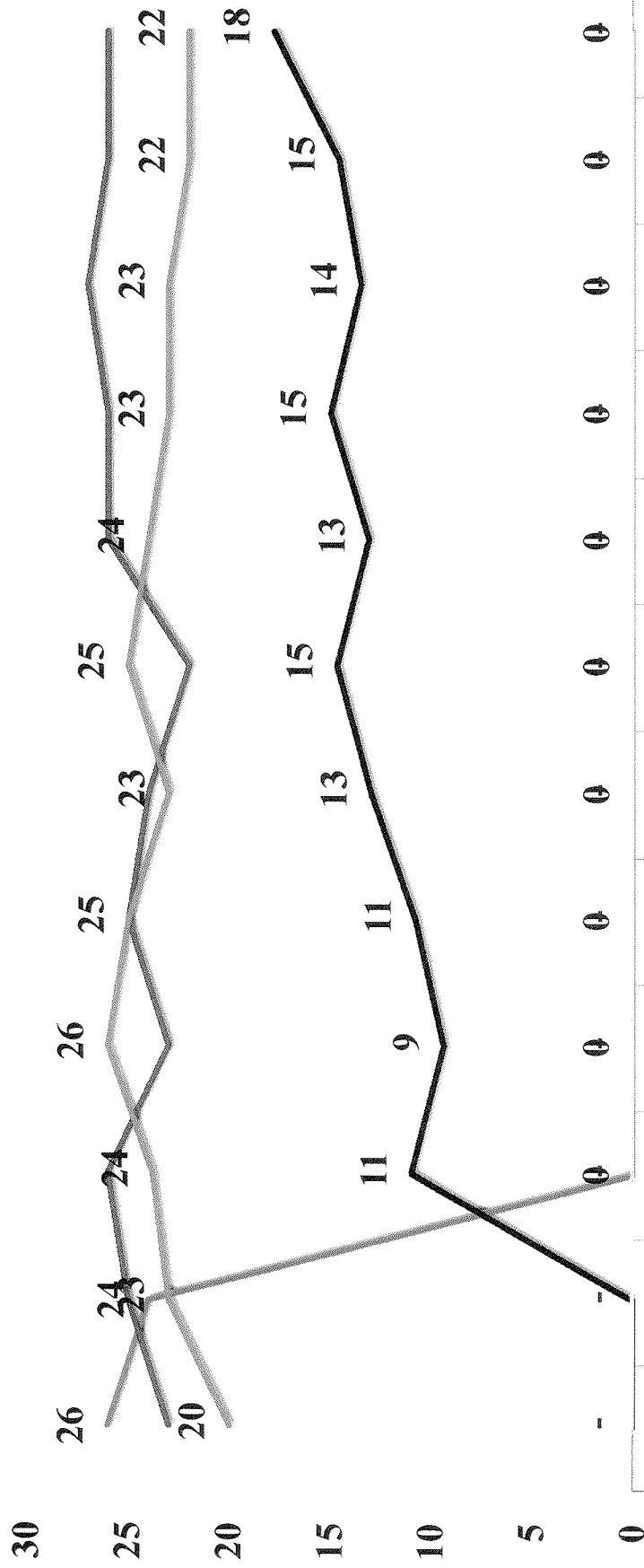


# Swing Bed Room – Total Days in Swing Bed



2019  
  2018  
  2017  
  2016  
  2015

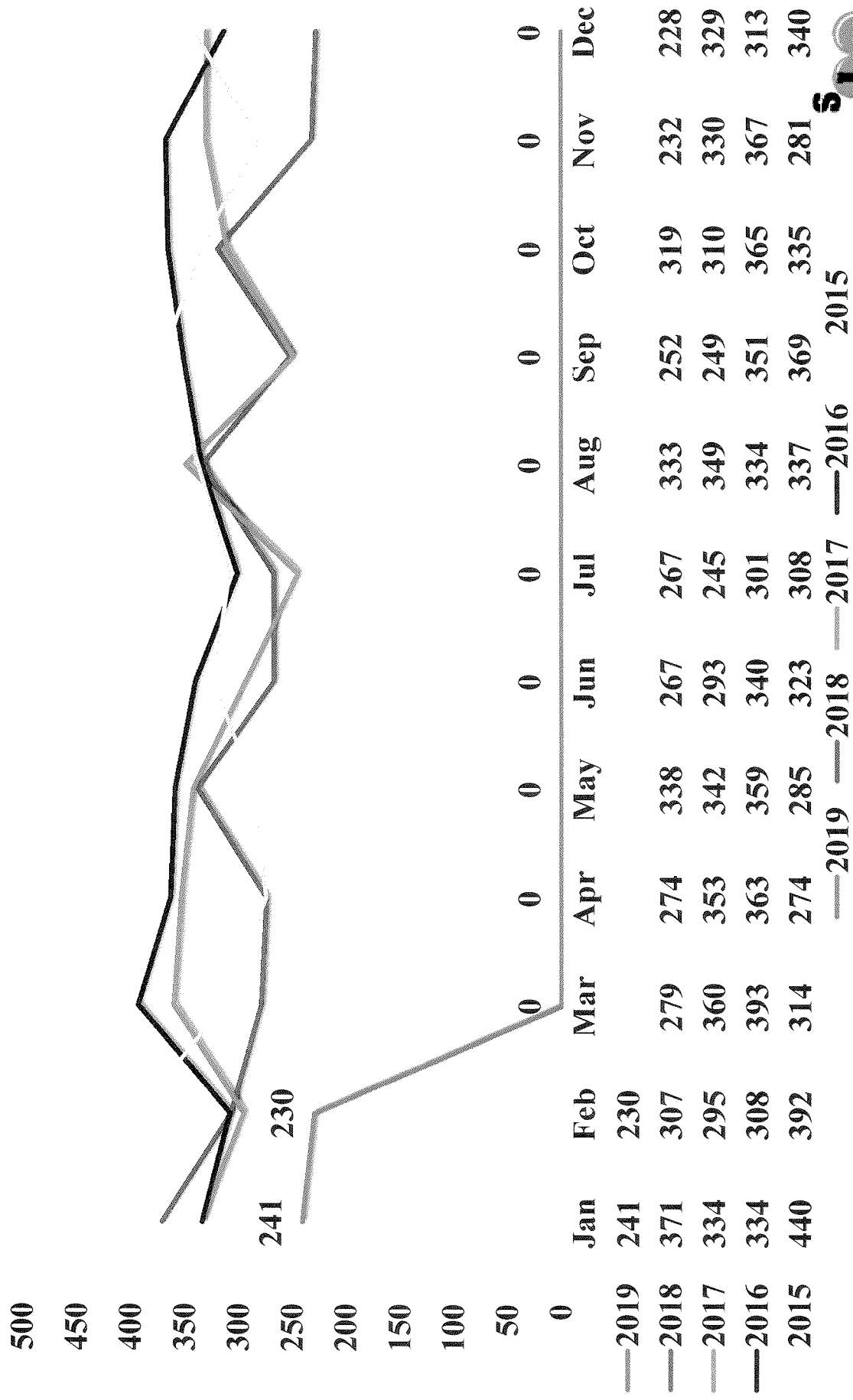
# Skilled Nursing Facility Volumes – Monthly Census



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2019	26	24	24	26	25	23	25	24	23	23	22	22
2018	23	25	26	23	25	24	22	26	26	27	26	26
2017	20	23	24	26	25	23	25	24	23	23	22	22
2016	-	-	11	9	11	13	15	13	15	14	15	18
2015	-	-	-	-	-	-	-	-	-	-	-	-

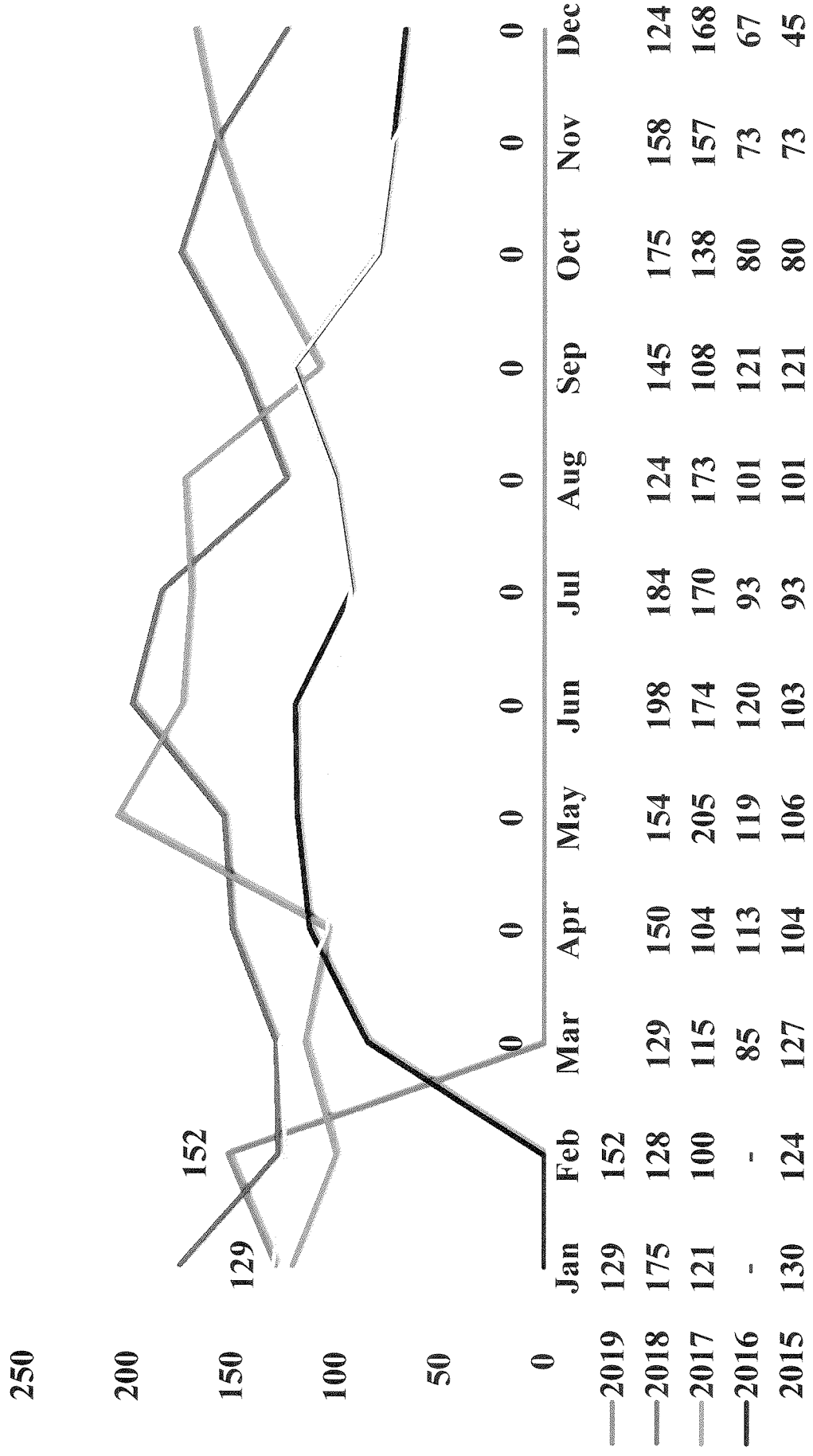


# SIHD Rural Clinic Volumes – Visits Per Month





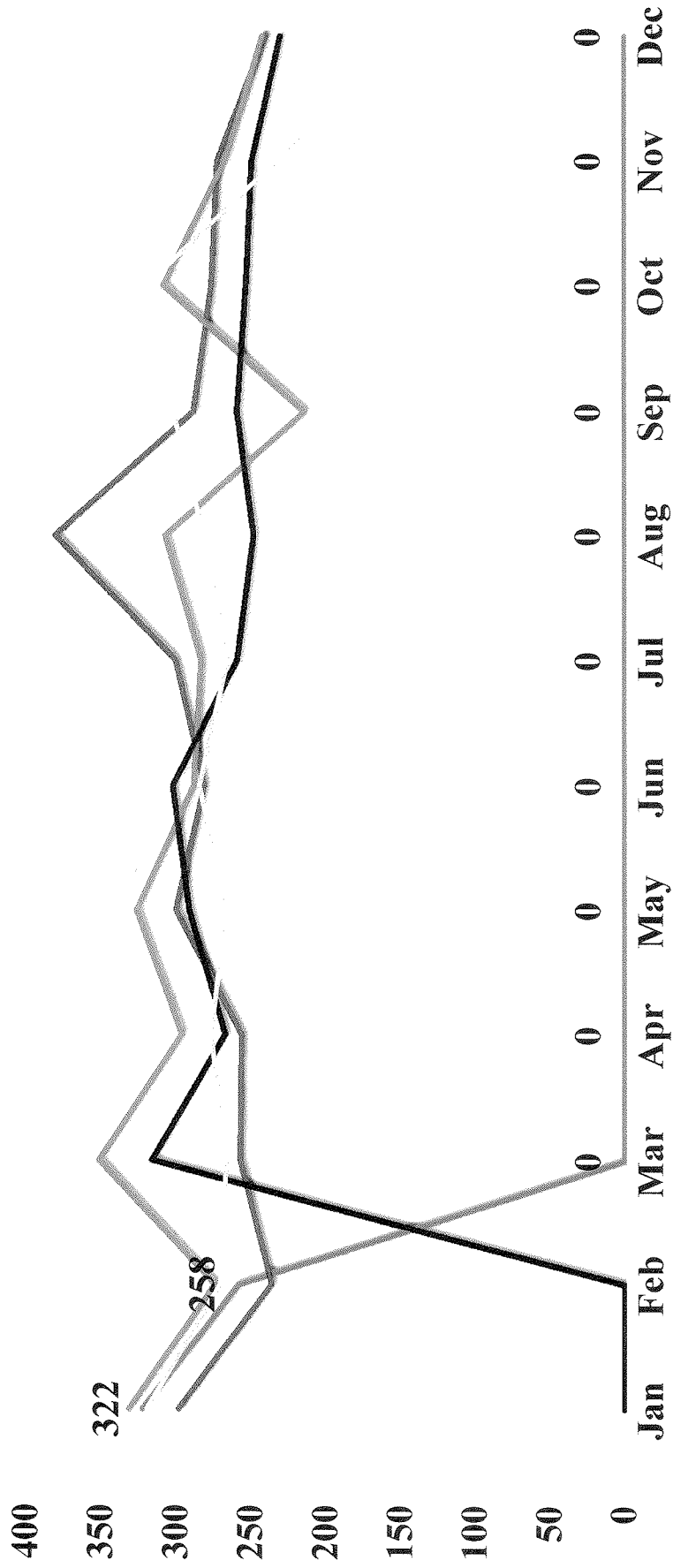
# X Ray Volumes – Visits-Exams Per Month



—2019 —2018 —2017 —2016 —2015



# Laboratory Volumes



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
—2019	322	258	0	0	0	0	0	0	0	0	0	0
—2018	298	236	257	256	300	281	300	380	288	276	272	240
—2017	331	274	351	296	326	288	283	307	214	308	267	242
—2016	-	-	316	267	291	302	259	248	259	253	249	230
2015	319	270	266	276	266	284	265	281	301	319	232	157

—2019 —2018 —2017 —2016 —2015



SOUTHERN INYO HEALTHCARE DISTRICT

BOARD OF DIRECTORS MEETING

March 12, 2019

### **Human Resources Report**

#### **Employee Statistics 2019**

- **101** # employees as of March 11, 2019
  - **80 FT**
  - **13 PT**
  - **8 per diem**
  - **4 Employees out on Medical Leave 3**
- **8 New Employees:** (5 )RN's (1) PT Clerk, (1) Dietary Aid, (1) Clinic Receptionist
- **1 employees termed to date**
- **Travelers being used: 3 in PT Department**

#### **Unemployment Insurance**

- 1<sup>st</sup> quarter 2019: **0** claims

## Accounts Receivables Trend by Payor Class

Fiscal Year	FINANCIAL CLASS	UNBILLED					61-90	91-120	121-150	151-180	181+	BALANCE
		0-30	31-60	61-90	91-120	121-150						
2/19/2019	SPONSOR	\$1,683	\$0	\$0	\$0	\$0	\$0	\$0	\$567	\$4,256	\$6,505	
11/20/2018	SPONSOR	\$7,320	\$0	\$567	\$3,515	\$3,515	\$0	\$0	\$0	\$1,272	\$12,673	
10/26/2018	SPONSOR	\$0	\$567	\$3,515	\$0	\$0	\$0	\$0	\$0	\$4,585	\$8,667	
10/12/2018	SPONSOR	\$0	\$567	\$3,515	\$0	\$0	\$0	\$0	\$0	\$4,585	\$8,667	
8/29/2018	SPONSOR	\$9,627	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,970	\$18,598	
5/31/2018	SPONSOR	\$7,960	\$2,181	\$0	\$0	\$0	\$370	\$0	\$0	\$9,838	\$20,348	
2/19/2019	SPONSOR	\$416,239	\$183,186	\$53,950	\$393,183	\$17,946	\$113,636	\$70,548	\$1,229,011	\$2,477,699		
11/20/2018	SPONSOR	\$505,478	\$34,967	\$252,122	\$149,212	\$20,508	\$37,197	\$29,174	\$1,139,634	\$2,168,293		
10/26/2018	SPONSOR	\$223,946	\$273,209	\$274,058	\$52,704	\$49,568	\$183,192	(\$149,141)	\$1,290,308	\$2,197,844		
10/12/2018	SPONSOR	\$135,321	\$297,956	\$224,762	\$24,118	\$47,666	\$34,998	\$200,559	\$1,155,777	\$2,121,156		
8/29/2018	SPONSOR	\$280,165	\$222,606	\$151,089	\$198,273	(\$124,300)	\$205,474	\$58,983	\$1,198,483	\$2,190,773		
5/31/2018	SPONSOR	\$181,481	\$70,150	\$339,668	\$64,614	\$394,242	\$19,448	\$250,470	\$715,681	\$2,035,754		
2/19/2019	SPONSOR	\$14,366	\$0	\$5,607	\$3,131	\$3,185	\$1,101	\$2,511	\$55,267	\$85,167		
11/20/2018	SPONSOR	\$1,476	\$3,557	\$3,738	\$2,511	\$3,408	\$4,894	\$3,963	\$43,006	\$66,552		
10/26/2018	SPONSOR	\$2,605	\$2,335	\$6,693	\$7,133	\$5,472	\$3,963	\$954	\$42,702	\$71,857		
10/12/2018	SPONSOR	\$3,506	\$3,663	\$4,413	\$934	\$6,449	\$4,505	\$413	\$42,702	\$66,584		
8/29/2018	SPONSOR	\$9,711	\$11,963	\$7,279	\$15,221	\$954	\$479	\$180	\$44,402	\$90,191		
5/31/2018	SPONSOR	\$3,493	\$3,464	\$479	\$449	\$847	\$14	\$589	\$42,748	\$52,083		
2/19/2019	SPONSOR	\$204,612	\$25,448	\$16,020	\$113,999	(\$209)	\$22,699	\$57,089	\$710,548	\$1,150,206		
11/20/2018	SPONSOR	\$53,000	\$58,924	\$80,703	\$78,471	\$17,897	\$17,558	\$64,024	\$683,216	\$1,053,793		
10/26/2018	SPONSOR	\$101,298	\$35,377	\$90,334	\$25,686	\$16,978	\$54,616	\$38,863	\$686,699	\$1,049,850		
10/12/2018	SPONSOR	\$47,504	\$39,454	\$81,952	\$25,431	\$16,161	\$82,944	\$109,444	\$584,571	\$987,460		
8/29/2018	SPONSOR	\$62,426	\$34,628	\$46,124	\$50,266	\$57,445	\$134,818	\$30,384	\$536,420	\$952,511		
5/31/2018	SPONSOR	\$69,113	\$33,357	\$42,881	\$33,999	\$63,174	\$54,994	\$50,546	\$510,237	\$858,300		
2/19/2019	SPONSOR	\$32,458	\$9,426	\$16,864	\$8,951	\$16,607	\$25,272	\$22,497	\$204,285	\$336,361		
11/20/2018	SPONSOR	\$15,004	\$16,091	\$13,638	\$10,709	\$12,872	\$4,994	\$11,813	\$162,725	\$247,845		
10/26/2018	SPONSOR	\$26,012	\$27,618	\$14,419	\$13,306	\$4,865	\$12,014	\$5,975	\$156,611	\$260,820		
10/12/2018	SPONSOR	\$35,137	\$16,693	\$15,514	\$11,755	\$572	\$16,035	\$3,248	\$164,978	\$263,932		
8/29/2018	SPONSOR	\$58,869	\$26,491	\$15,710	\$13,723	\$14,350	\$11,130	\$18,535	\$157,748	\$316,556		
5/31/2018	SPONSOR	\$36,611	\$31,552	\$9,666	\$17,340	\$17,341	\$10,715	\$7,735	\$118,107	\$249,066		
2/19/2019	SPONSOR	\$717	\$0	\$1,540	\$1,232	\$10,708	\$6,553	\$1,478	\$89,940	\$112,167		
11/20/2018	SPONSOR	\$1,039	\$10,708	\$7,035	\$2,670	\$44	(\$2,805)	\$9,895	\$85,449	\$114,035		
10/26/2018	SPONSOR	\$2,329	\$11,089	\$4,026	\$2,004	(\$2,516)	\$10,057	(\$344)	\$85,803	\$112,447		
10/12/2018	SPONSOR	\$6,664	\$8,389	\$424	\$2,530	\$4,216	\$3,034	\$1,989	\$87,448	\$110,715		
8/29/2018	SPONSOR	\$3,368	\$42	\$0	\$7,450	\$1,762	\$3,065	(\$23,093)	\$110,103	\$107,697		
5/31/2018	SPONSOR	\$0	\$0	\$1,609	(\$19,335)	\$4,809	\$22,780	\$819	\$12,934	\$23,616		
2/19/2019	SPONSOR	\$1,629,544	(\$81,815)	(\$162,556)	\$188,381	(\$74,657)	(\$85,238)	(\$89,708)	\$1,494,377	\$2,818,330		
11/20/2018	SPONSOR	\$1,020,778	(\$93,290)	(\$95,615)	(\$99,091)	\$64,233	\$471,239	(\$82,373)	\$1,082,044	\$2,267,924		
10/26/2018	SPONSOR	\$862,541	(\$77,229)	(\$151,865)	\$89,764	\$274,053	\$92,544	\$15,374	\$1,070,118	\$2,175,301		
10/12/2018	SPONSOR	\$789,352	(\$122,333)	(\$71,026)	(\$62,559)	\$443,496	(\$303,032)	\$328,997	\$1,169,898	\$2,172,792		
8/29/2018	SPONSOR	\$508,373	\$170,562	(\$165,028)	\$571,559	\$11,198	(\$320,944)	\$121,827	\$1,290,046	\$2,187,593		
5/31/2018	SPONSOR	\$317,801	(\$1,150,713)	(\$311,492)	\$115,586	\$395,880	(\$112,608)	\$641,393	\$384,828	\$280,675		



2/19/2019	SPONSOR	SELF PAY TYPE	\$265,141	(\$10,301)	\$35,048	\$236,866	(\$13,396)	\$47,193	\$535	\$942,538	\$1,503,623
20-Nov-18	SPONSOR	SELF PAY TYPE	\$405,075	(\$7,471)	\$19,079	\$9,759	\$153,134	\$75,957	\$25,247	\$1,067,041	\$1,747,820
26-Oct-18	SPONSOR	SELF PAY TYPE	\$344,575	(\$5,670)	\$37,321	\$139,837	\$81,182	\$36,586	\$30,506	\$1,050,835	\$1,715,172
10/12/2018	SPONSOR	SELF PAY TYPE	\$1,315,431	\$274,120	\$268,846	\$197,415	\$577,274	(\$141,023)	\$689,526	\$4,249,190	\$7,430,780
8/29/2018	SPONSOR	SELF PAY TYPE	\$105,291	\$148,766	\$38,513	\$111,774	\$56,963	(\$7,376)	\$104,328	\$1,007,679	\$1,565,938
5/31/2018	SPONSOR	SELF PAY TYPE	\$84,359	\$86,716	\$5,764	\$118,854	\$7,411	\$25,736	\$81,174	\$1,126,693	\$1,536,707

2/19/2019	GRAND TOTALS	\$2,564,759	\$125,945	(\$33,527)	\$945,742	(\$39,816)	\$131,216	\$65,515	\$4,730,223	\$8,490,058
11/20/2018	GRAND TOTALS	\$2,009,170	\$23,486	\$280,699	\$154,806	\$275,612	\$609,033	\$61,743	\$4,264,388	\$7,678,936
10/26/2018	GRAND TOTALS	\$1,563,305	\$266,728	\$275,551	\$333,948	\$429,601	\$392,973	(\$57,813)	\$4,387,662	\$7,591,957
10/12/2018	GRAND TOTALS	\$2,332,914	\$518,507	\$528,401	\$199,624	\$1,095,834	(\$302,538)	\$1,330,197	\$7,459,149	\$13,162,087
8/29/2018	GRAND TOTALS	\$1,037,830	\$615,058	\$93,686	\$968,267	\$18,372	\$26,647	\$311,143	\$4,353,852	\$7,424,856
5/31/2018	GRAND TOTALS	\$700,817	(\$923,293)	\$88,575	\$331,507	\$884,075	\$21,079	\$1,032,725	\$2,921,066	\$5,056,550
			60%	50%	40%	30%	0%	0%	0%	9%

Calendar Year 2019 Revenue versus Expense from EI Dorado Bank Statements

Month	Out	In	Variance	Net Pt In
January	\$605,018	\$1,369,583	\$764,565	\$595,827
February	\$1,562,679	\$888,310	-\$674,369	\$506,713
March			\$0	
April			\$0	
May			\$0	
June			\$0	
July			\$0	
August			\$0	
September			\$0	
October			\$0	
November			\$0	
December			\$0	
Total YTD	\$2,167,697	\$2,257,893	\$90,196	
Avg per month	\$1,083,849	\$1,128,947	\$45,098	

