# SOUTHERN INYO HEALTHCARE DISTRICT

# Special Meeting of the Board of Directors Minutes

Date: Tuesday, March 10, 2020 Time: 3:30 p.m.

> Location: RCA Church 550 East Post St Lone Pine, CA 93545

#### **Present**

Carma Roper, Secretary
Jaque Hickman, President
Charles Carson, Vice President
Bruce Branson, Treasurer
Mark Lacey, Director (joined at closed session)

#### **Others**

Peter Spiers, CEO Chris Marks, IT Scott Nave, Attorney Maritza Perkins, Executive Assistant Shannon Jimerson, CNO Chester Beedle, Financial Consultant

#### I. CALL TO ORDER

The meeting was called to order at 3:30 pm.

Note: Add of II. B., Item H "Received and file audit reports for 2016, 2017 and 2018". Agenda was posted then the audits came as an emergency.

Treasurer Branson moved to approve the amended (adding of Item H-filing of audit reports for 2016, 2017 and 2018) March 10, 2020 Special board meeting agenda. Secretary Roper seconded. All approved.

### II. BUSINESS ITEMS

**A.** Discussion regarding future of Southern Inyo Hospital facilities. (President/Attorney)

Scott Nave, legal counsel reported that there was a hearing regarding the approval of the plan. The confirmation hearing is set for May 19<sup>th</sup>. Prior to that, the package will be sent to all the creditors around the March 17<sup>th</sup>. Ballots are due back to Jeff Golden, Attorney by April 14<sup>th</sup>. A tabulation is due back to the court with a confirmation plan a week later on April 21<sup>st</sup>.

Scott Nave stated that this is an important step to get SIHD out of debt. As of now, no creditors have opposed the plan. If we get approval by all the creditors, it should be smoothed sailing to June.

Peter Spiers, CEO stated that the important statistic is that only about 1% of hospitals that closes and then reopens. If we get out of bankruptcy, that will be a huge accomplishment.

- **B. Consent Agenda:** These items are considered routine and non-controversial and will be approved by one motion. If a member of the Board or public wishes to discuss an item, it will removed from Consent and considered separately at the end of Business Items.
  - 1. Approval of Medical Staff Privileges
    - **a.** John Holden, MD, Radiology, **2 years Extended** Medical Staff Privileges
    - b. John Swift, MD, Radiology, 2 years Extended Medical Staff Privileges
    - **c.** Geoffrey Sigmund, MD, Radiology **2 years Extended** Medical Staff Privileges
    - **d.** Lawrence McNutt, MD, Radiology, **2 years Extended** Medical Staff Privileges
  - 2. Approval of Policies and Procedures
    - a. Engineering/Maintenance
- 1) Nurse Call Light System Failure Policy
  - b. I.T.
- 1) Business Associate/Written Contract or other arrangement
  - a. Policy that states that a vendor that works for the District (and has access to PHI), will have a BAA (Business Associate Agreement) in place.
- 2) Disaster Recovery Plan
  - a. Policy that covers how the District will protect and restore any loss of ePHI to maintain operations in the event of an emergency.
- 3) Emergency Operations Plan
  - a. Policy that covers how the District will implement the EOP to safeguard ePHI and maintain operations in the event of an emergency or disaster.
- 4) Evaluation
  - a. Policy that provides covered entities feedback on whether their P&P are protecting ePHI.
- 5) General Security
  - a. Policy that explains the District will protect against any reasonably anticipated threats or hazards to the security or integrity of such information.
- 6) Information System Activity Review
  - Policy that explains how the District will review records of information system activity on a regular basis.
- 7) Log-In Monitoring
  - Policy that explains the District will monitor log-ins to the computer system in efforts to ensure the integrity of ePHI.
- 8) Maintenance of Computer Software Programs
  - a. Policy that explains how the District will utilize measures to ensure the security of ePHI located within the computer software programs.
- 9) Password Management

#### Board of Directors:

- a. Policy that explains how the District will manage the passwords used to access ePHI.
- 10) Privacy/Security Officer
  - a. Policy that explains how the District will employ individuals to serve as the Privacy/Security Officer for the organization.
- 11) Protection from malicious software
  - a. Policy that explains how the District shall ensure the protection of ePHI by limiting the types of software permitted on the computer workstations.
- 12) Risk Analysis
  - Policy that covers covered entities have and apply appropriate risk analysis as a part of an overall standard.
- 13) Risk Management
  - a. Policy that covers a risk management plan which will provide structure for an organization's evaluation, prioritization and implementation of risk-reducing security measures.
- 14) Sanctions
  - Policy that explains how the District will expect all employees to comply with security policies and procedures by signing a statement of adherence upon hire.
- 15) Security Awareness and Training
  - a. Policy that explains how the District will provide all organizational employees with security training.
- 16) Security Incident Procedure Response and Reporting
  - a. Policy that covers how the District will identify, investigate, manage and document any violations of security to ePHI.
- 17) Security Reminders
  - a. Policy that explains how the District will provide all employees with periodic security updates.
- 18) Testing and revision procedures
  - a. Policy that explains how the IS Department director shall create a schedule to test each contingency plan and procedure.
- 19) Workforce Authorization/supervision
  - a. Policy that explains how the District will take reasonable and appropriate steps to assure that job descriptions are evaluated for applicable PHI access.
- 20) Workforce Clearance and access authorization
  - Policy that explains how the District determines the degree of access of ePHI to employees as appropriate.
- 21) Workforce Termination
  - a. Policy that explains how the District handles the employee's status changes or upon voluntary or involuntary termination.

**Action:** Secretary Roper moved to approve the consent agenda (approval of medical staff privileges for John Holden, MD, John Swift, MD, Geoffrey Sigmund, MD, Lawrence McNutt, MD and presented policies and procedures for engineering and IT. Vice President Carson seconded. All approved.

#### C. Relias Amendment (CNO)

Shannon Jimerson, CNO stated that we need to raise the available seats with Relias. We currently have 105 seats and now need to request to add 20 seats due to growing of staff. Relias is an online learning program for onboarding and training for all employees.

President Hickman asked about the process. Where would the employee go to sign on? Shannon Jimerson stated that we currently don't have an education space. Employees are sharing computers at their dept. work stations. There is a tracking system through Relias showing how often the staff is using Relias. Most of the training is regulatory that is required by state and CDPH for non-clinical and clinical staff. This keeps SIHD compliant. Relias also provides a set up

Board of Directors:

reminder for each employee when it's time to retake the training. Relias also partners with our insurance (BETA).

Total 5237.00 (new) annually, it went up 750.00 with new available seats.

**Action:** Treasurer Branson moved to approve the Relias Amendment (increase of available seats). Vice President Carson seconded. All approved.

**D.** Ortho-Clinical Diagnostics Vitros 350 Service Agreement (Laboratory)

Peter Spiers stated that this is a preventive maintenance contract. This is a renewal. It's the cost of doing business. We are locked in. Treasurer Branson stated that he would prefer to go with more than a one year.

Secretary Roper stated we don't want to get locked into a maintenance service agreement for a long period of time if the equipment is old. Vice President Carson stated that to call someone to repair it, it would cost as much as this whole years cost. With this agreement, the equipment can break multiple times and it would be covered.

Chet Beedle, Financial Consultant stated he likes to follow of the guidelines. The piece of equipment should go a lot longer than 4-5 years.

**Action:** Treasurer Branson moved to approve the Ortho-Clinical Diagnostics Vitros 350 Service agreement for 3 years. Vice President Carson seconded. All approved. Need to notify George Lahey that it is a 3 year contract.

E. Survey Solutions Agreement (CNO)

This is for the SHIP Grant. The Board of Directors already approved the proposals. Shannon Jimerson explained that this is a survey that is mailed out to a patient who was at SIHD for acute care. All critical access hospitals qualify for it. We wanted to apply for this so that we can get our HCAPS scores and help us qualify for a Flex grant next year. Flex grant needs this data to qualify. We were approved for \$11,688 to be used come January 1<sup>ST</sup>. We are looking at software. There are 3-4 items that we can use for quality. Peter Spiers stated that this will help with our Quality Assurance.

SIHD will be getting 11k, this contract is 2k. Shannon Jimerson stated that she is currently working on the planning stage to use the rest of the monies.

Peter Spiers stated that the State and Federal government are moving to start using QIP. Chet Beedle stated that the Flex grants required a metrics, goal and objectives. State will expect the goals and objectives that were reported.

**Action:** Secretary Roper moved to approve the Survey Solutions agreement. Vice President Carson seconded. All approved.

F. Medical/Surgical Unit Registered Nurse Training Agreement (CNO)

This is a training agreement for our nurses. This will allow our nurses to work at NIH (med surg nurses) for training at no charge.

Treasurer Branson agrees with what we are doing. NIH is still honoring the agreement even with Kevin Flanigan's names on it.

Scott Nave made some corrections to the agreement that will need to be changed. Employees will get paid for working at NIH and travel. The hours will need to be charged to education dept. code in payroll. Currently, there will be 1 nurse to send for training.

**Action:** Secretary Roper moved to approve the Medical/Surgical Unit Registered Training agreement with the amended changes to the agreement. Treasurer Branson seconded. All approved.

**G.** CEO Contract- Peter Spiers (Board of Director)

The CEO contract with Peter Spiers will need to be on the next board meeting agenda (no special meeting needed). There is an agreement on the contract terms. Will need to get a copy to the Board members to review before taking action. Scott Nave made legal changes. For example, the contract term needs to be at 4 years max, not 5.

H. Financial Audits 2016, 2017, 2018. Received and approve to file.

The financial consultant, bond consultant and underwriter agreed to put all the audits together and finalize the 2016, 2017 and 2018 audit reports so that they are ready for the district to use.

## Background-

In 2016, the Board of directors picked Eide Bally to complete the districts audit. Eide Bally came down and looked at SIHD's financials and they declined to continue. They pulled out. President Hickman stated that Eide Bally said there were no records but would come back if needed but it didn't happen.

JWT was willing to propose. Chet Beedle asked them to do the audits. JWT did audits for SIHD before. Per President Hickman, HCCA thought we should go to a different auditor every few years. Hickman spoke with Rick Jackson with JWT. JWT agreed to start the auditing.

Chet Beedle stated that SIHD is required to provide an audit report every year. Chet Beedle got the State to accept the 2018 draft. The Medworxs system crashed and Chet Beedle has concerns in regarding to providing a 2019 audit report.

Legal Counsel stated that it is good to change auditors every few years. JWT works with small hospital.

**Action:** Treasurer Branson moved to approve the audit reports from JWT (years 2016, 2017 and 2018 received and file). Secretary Roper seconded. All approved.

### III. REPORTS

#### A. Financial Report

Financial Consultant Chet Beedle reviewed the financial reports that were presented at the 03/04/2020 Finance Committee meeting.

# SOUTHERN INYO HEALTHCARE DISTRICT

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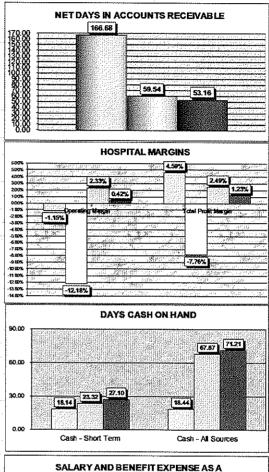
**EXECUTIVE FINANCIAL SUMMARY** 

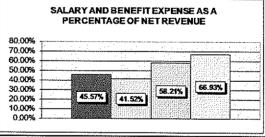
Six Months Ended December 31, 2019

BALANCE SH		
	12/31/2019	6/30/2019
ASSETS		
Current Assets	\$4,429,856	\$4,706,581
Assets Whose Use is Limited	7,659	7,936
Property, Plant and Equipment (Net)	1,059,128	1,061,248
Other Assets	0	0
Total Unrestricted Assets	5,496,643	5,775,765
Restricted Assets	0	O
Total Assets	<b>\$</b> 5,496,643	\$5,775,765
LIABILITIES AND NET ASSETS		
Current Liabilities	\$5,558,635	\$5,609,448
Long-Term Debt	19,000	17,122
Other Long-Term Liabilities	438,229	452,298
Total Liabilities	6,015,864	6,078,868
Net Assets	(519,221)	(303,103
Total Liabilities and Net Assets	\$5,496,643	\$5,775,766

STATEMENT OF REVENUE AN	ID EXPENSES	-YTD
	ACTUAL	BUDGET
Revenue:		
Gross Patient Revenues	\$6,777,349	\$7,416,751
Deductions From Revenue	(2,412,832)	(2,044,057)
Net Patient Revenues	4,364,517	5,372,695
Other Operating Revenue	207,498	120,757
Total Operating Revenues	4,572,015	5,493,452
Expenses:		
Salaries, Benefits & Contract Labor	3,059,960	4,038,371
Purchased Services & Physician Fees	856,670	818,676
Supply Expenses	178,825	242,386
Other Operating Expenses	526,350	992,144
Bad Debt Expense	0	0
Depreciation & Interest Expense	2,678	71,000
Total Expenses	4,624,483	6,162,576
NET OPERATING SURPLUS	(52,467)	(669,124)
Non-Operating Revenue/(Expenses)	262,504	242,969
TOTAL NET SURPLUS	\$210,037	(\$426,155)

KEY STATISTICS AND	RATIOS - YTD	
	ACTUAL	BUDGET
Total Acute Patient Days	37	70
Average Acute Length of Stay	2.3	2.1
Total Emergency Room Visits	846	863
Outpatient Visits	2,218	2,032
Total Surgeries	r or	Ó
Total Worked FTE's	92.32	91.80
Total Paid FTE's	102.17	98.80
Productivity Index	0.9946	1.0000
EBITDA - YTD	-3.93%	-13.84%
Current Ratio	0.80	
Days Expense in Accounts Payable	304.03	





SOUTHERN INYO HEALTHCAP	RE DISTRIC	T	
□Budget		12/31/19	
California		Hospitals	
M CAH Hospitals		Rural	
Prior Fiscal Year End		06/30/19	
FINANCIAL STRENGTH INC	DEX -	·····-y········	0.05
Excellent - Greater than 3.0	Good -	3.0 to 0.0	
Fair - 0.0 to (2.0)	Poor-	Less than (2	:.0}

OUTHERN INYO HEALTHCARE	DISTRICT				PAGE
ONE PINE, CALIFORNIA	DISTRICT				PAGE
ix Months Ended December 31	2040				
ix Months Ended December 31	, 2019		<u> </u>		
THE TWO THE TRANSPORT AND THE REAL PROPERTY OF THE PROPERTY OF	NEW AND AND AND ARE RESIDENCE TO PROPERTY OF THE PROPERTY OF T	TU 1745/ I AL Calis Matel Status managhages on a gaya ye say	ASSETS		
	Current	Prior	Positive/		Prior
	Month	Month	(Negative)	Percentage	Year End
	12/31/2019	11/30/2019	Variance	Variance	6/30/2019
urrent Assets	6456476				
Cash and Cash Equivalents Gross Patient Accounts Receivable	\$458,170	\$231,027	\$227,143	98.32%	\$916,83
Less: Bad Debt and Allowance Reserves	9,129,949	8,498,688	631,262	7.43%	8,742,91
Net Patient Accounts Receivable	(5,295,371)	(4,929,239)	(366,132)	-7.43%	(5,070,89
Interest Receivable	3,834,579	3,569,449	265,130	7.43%	3,672,02
Other Receivables	0	0	0	0.00%	
Inventories	117,879	117,879	0	0.00%	110,22
Prepaid Expenses	19,228	19,228	0	0.00%	
Due From Third Party Payers	13,220	19,220	0	0.00%	7,50
Due From Affiliates/Related Organizations	0	0	0	0.00%	
Other Current Assets	0	0	0	0.00%	······································
Total Current Assets	4,429,856	3,937,583	492,273	12.50%	4,706,58
			102,210	12.0075	-1,100,00
ssets Whose Use is Limited					
Cash	7,659	7,710	(51)	-0.66%	7,78
Investments	0	0	0	0.00%	
Bond Reserve/Debt Retirement Fund	0	0	0	0.00%	//d full
Trustee Held Funds	0	0	0	0.00%	
Funded Depreciation	0	0	0	0.00%	
Board Designated Funds	0	0	0	0.00%	
Other Limited Use Assets	0	0	0	0.00%	15
Total Limited Use Assets	7,659	7,710	(51)	-0.66%	7,93
roperty, Plant, and Equipment					
Land and Land Improvements	693,510	693,510	0	0.00%	693,51
Building and Building Improvements	2,587,666	2,587,666	Ŏ	0.00%	2,587,66
Equipment	3,041,639	3,041,639	0	0.00%	3,041,63
Construction In Progress	. 0,0.1,000	0,0,7,000	Ö	0.00%	0,041,00
Capitalized Interest	0	0	ŏ	0.00%	
Gross Property, Plant, and Equipment	6,322,815	6,322,815	0	0.00%	6,322,81
Less: Accumulated Depreciation	(5,263,687)	(5,263,408)	(279)	-0.01%	(5,261,56
Net Property, Plant, and Equipment		1,059,407	(279)	-0.03%	1,061,24
	***************************************				*****
ther Assets	***************************************			No. of Children and Antonochus agency many programmy programmy	
Unamortized Loan Costs	O	0	0	0.00%	
Assets Held for Future Use	0	0 }	0	0.00%	
Investments in Subsidiary/Affiliated Org.	. 0		0	0.00%	
Other	0	0	0	0.00%	
Total Other Assets	0	0	0	0.00%	• • • • • • • • • • • • • • • • • • • •
TOTAL UNRESTRICTED ASSETS	5,496,643	5,004,700	491,943	9.83%	5,775,76
estricted Assets	. 0	0	0	0.00%	
TOTAL ASSETS	\$5,496,643	\$5,004,700	\$491,943	9.83%	\$5,775,76

SOUTHERN INYO HEALTHCARE DIS	TRICT				PAGE 4
LONE PINE, CALIFORNIA		al Northbord Audientic			
Six Months Ended December 31, 20	10		100		
OK MOITING LINER DECEMBER 31, 20	וש				
		I IARII ITIE	S AND FUND	AL ANCE	
:	Current	Prior	Positive/	ALANCE	Daile -
	Month	Month	······································	Boroontono	Prior
	12/31/2019	11/30/2019	(Negative) Variance	Percentage Variance	Year End 6/30/2019
	1213 1120 13	11/30/2019	variance	variance	6/30/2019
Current Liabilities	\$1 TAX TO 11 Modella \$1.000				VP16000A4013
Accounts Payable	\$5,239,380	\$5,239,380	\$0	0.00%	\$4,933,871
Notes and Loans Payable	3,609	3,609	0	0.00%	3,607
Accrued Payroll	47,449	32,898	(14,551)	-44.23%	104,291
Accrued Payroll Taxes	34,543	35,925	1,382	3.85%	34,543
Accrued Benefits	12,932	7,429	(5,503)	-74.08%	12,932
Accrued Pension Expense (Current Portion)	0	0	0	0.00%	0
Other Accrued Expenses	0	0	0	0.00%	0
Patient Refunds Payable	0	0 :	0	0.00%	
Property Tax Payable	0	0	0	0.00%	0
Due to Third Party Payers	169,894	0	(169,894)	0.00%	90,253
Advances From Third Party Payers	0	0	0	0.00%	00,200
Current Portion of LTD (Bonds/Mortgages)	0	0	0	0.00%	ñ
Current Portion of LTD (Leases)	3,607	3,607	0	0.00%	3,607
Other Current Liabilities	169,894	47,222	(122,672)	-259.78%	426,344
Total Current Liabilities	5,558,635	5.370,068	(188.567)	-3.51%	5,609,448
7 P P P P P P P P P P P P P P P P P P P			(100,007)		0,000,110
Long Term Debt	***************************************		,		
Bonds/Mortgages Payable	0	0 [	0	0.00%	0
Leases/Notes Payable	22,607	22,607	0	0.00%	20,729
Less: Current Portion Of Long Term Debt	3,607	3,607	Ŏ	0.00%	3,607
Total Long Term Debt (Net of Current)	19,000	19,000	0	0.00%	17,122
:					
Other Long Term Liabilities		~i			
Deferred Revenue	0	0	0	0.00%	0
Accrued Pension Expense (Net of Current)	0	0	Ö	0.00%	Ō
Other	438,229	344,889	(93,340)	-27.06%	452,298
Total Other Long Term Liabilities	438,229	344,889	(93,340)	-27.06%	452,298
			(,,		,
TOTAL LIABILITIES	6,015,864	5,733,957	(281,907)	-4.92%	6,078,868
Net Assets:	A				
Unrestricted Fund Balance	(729,258)	(303,103)	426,155	-140.60%	226,776
Inter-Departmental Transfer (DSH)	0	0	0	0.00%	0
Restricted Fund Balance	0	0 :	0	0.00%	0
Net Revenue/(Expenses)	210,037	(426,155)	(636,192)	149.29%	(529,879)
TOTAL NET ASSETS	(519,221)	(729,258)	(210,037)	28.80%	(303,103
TOTAL LIADU PERO		, A. C		4 (4 d d d d d d d d d d d d d d d d d d	
TOTAL LIABILITIES					
AND NET ASSETS	\$5,496,643	\$5,004,699	(\$491,944)	-9.83%	\$5,775,766

SOUTHERN INYO HEALTHCARE DISTRIC	CT		:		PAGE 5
LONE PINE, CALIFORNIA			:		
Six Months Ended December 31, 2019	:				: .
			CURRENT MONTH	1	
The state of the s	A-41	D 1	Positive	_	Prior
	Actual 12/31/19	Budget	(Negative)	Percentage	Year
Gross Patient Revenue	14/51/19	12/31/19	Variance	Variance	12/31/18
Inpatient Revenue	\$60,004	\$86,800	(\$26,796)	-30.87%	\$81,121
Clinic Revenue	69,551	54,428	15,123	27.79%	50,867
Outpatient Revenue	557,427	506,599	50.828	10.03%	473,457
Long Term Care Revenue	339,540	546,051	(206,511)	-37.82%	510,328
Other	0	0	0	0.00%	(
Total Gross Patient Revenue	1,026,522	1,193,878	(167,356)	-14.02%	1,115,774
Deductions From Revenue	1.2				
Discounts and Allowances	(338,752)	(303,961)	(34,791)	-11.45%	(312,417
Bad Debt Expense (Governmental Providers Only)	(30,796)	(23,878)	(6,918)	-28.97%	(33,473
Settlements/Other Charity Care	(7,500)	0	(7,500)	0.00%	(7,500
Total Deductions From Revenue	(077.040)	(1,194)	1,194	100.00%	:C
Total Deductions From Revenue	(377,048)	(329,033)	(48,015)	-14.59%	(353,390
Net Patient Revenue	040.474	201045			
Deduction % of Gross Revenue	649,474	864,845	(215,371)	-24.90%	762,384
Other Operating Revenue	-36.7% 6,487	-27.6%	6 407	0.000	-31.79
	0,467	U :	6,487	0.00%	6,487
Total Operating Revenue	655,961	864,845	(208,884)	-24.15%	768,871
perating Expenses				Exp %/Net Rev	1
Salaries and Wages	442,857	460,571	(17,714)	53.3%	442,857
Fringe Benefits	110,714	115,143	(4,429)	13.3%	110,714
Contract Labor	24,680	86,883	(62,203):	10.0%	83,541
Physicians Fees	99,691	124,500	(24,809)	14.4%	119,712
Purchased Services	34,670	6,720	27,950	0.8%	6,461
Supply Expense	9,294	30,404	(21,110)	3.5%	29,518
Utilities	22,852	23,995	(1,143)	2.8%	22,852
Repairs and Maintenance	2,990	4,213	(1,223)	0.5%	4,051
Insurance Expense	26,692	20,919	5,773	2.4%	19,923
All Other Operating Expenses	10,495	11,639	(1.144)	1.3%	11,245
Bad Debt Expense (Non-Governmental Providers) Leases and Rentals	0	0	-,	0.0%	0
Depreciation and Amortization	4,135	4,167	(32)	0.5%	4,167
Interest Expense (Non-Governmental Providers)	279	279		0.0%	279
Total Operating Expenses	789,349	889,432	(100,083)	0.0%	0
Tomi operating Expenses	103,343	009,432	(100,083)	102.8%	855,321
let Operating Surplus/(Loss)	(133,388)	(24,587)	(108,801)	442.51%	(86,450
Ion-Operating Revenue:					
Contributions			:		18/8/
Investment income	0	0	0	0.00%	0
Income Derived from Property Taxes	56,327	55,070	1 257	0.00%	
Interest Expense (Governmental Providers Only)	(21,624)	(20,543)	1,257 1,081	2.28% -5.26%	55,070
Other Non-Operating Revenue/(Expenses)	9,048	8,596	452	5.26%	(21,624 9,048
Total Non Operating Revenue/(Expense)	43,751	43,123	628	1.46%	42,494
otal Net Surplus/(Loss)	(000 000)				
- mriot des piudițuodaj	(\$89,637)	\$18,535	(\$108,173)	-583.60%	(\$43,956
perating Margin	-20.33%	-2.84%			-11.24%
otal Profit Margin	-13.67%	2.14%	**********************	†	-11.24%
BITDA	-23.59%	-5.19%			-14.02%
ash Flow Margin	-10.33%	4.55%			-2.87%
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SOUTHERN INYO HEALTHCARE DISTRICT					PAGE 6
ONE PINE, CALIFORNIA			:		
Six Months Ended December 31, 2019			:		
			YEAR-TO-DATE		
			Positive		Prior
	Actual	Budget	(Negative)	Percentage	Year
	12/31/19	12/31/19	Variance	Variance	12/31/18
Pross Patient Revenue			:		:
Inpatient Revenue	\$415,560	\$601,366	(\$185,806)	-30.90%	\$525,965
Clinic Revenue	532,752	423,924	108,828	25.67%	359,193
Outpatient Revenue  Long Term Care Revenue	3,603,111 2,225,927	3,390,558	212,553	6.27%	2,826,683
Other	2,223,921	2,994,610	(768,683)	-25.67%	2,414,640
Total Gross Patient Revenue	6,777,349	6,294 7,416,751	(6,294)	-100.00% -8.62%	6,081 6,132,562
Total Global Edicitive Collect	0,777,049	7,410,731	(009,402)	-0.0276	0,132,362
Deductions From Revenue					4
Discounts and Allowances	(2,121,911)	(1,888,305)	(233,606)	-12.37%	(1,691,437)
Bad Debt Expense (Governmental Providers Only)	(216,136)	(148,335)	(67,801)	-45.71%	(183,977
Settlements/Other	(37,500)	0	(37,500)	0.00%	(15,000
Charity Care	(37,285)	(7,417)	(29,869)	-402.72%	(40,850
Total Deductions From Revenue	(2,412,832)	(2,044,057)	(368,776)	-18,04%	(1,931,264
Deductions as % of Gross Revenue	-35.6%	-27.6%			-31.5%
Net Patient Revenue	4,364,517	5,372,695	(1,008,178)	-18.76%	4,201,297
other Operating Revenue					i je sa se mengga ayang
trier Operating Revenue	207,498	120,757	86,742	71.83%	71,100
Total Operating Revenue	4,572,015	5,493,452	(921,436)	-16.77%	4,272,397
Total oppositing Hotolinas	7,012,010	0,400,402	(321,430)	-10.7778	4,272,331
perating Expenses				Exp %/Net Rev	
Salaries and Wages	2,560,027	2,888,451	328,424	52.6%	2,288,482
Fringe Benefits	356,527	722,113	365,586	13.1%	572,120
Contract Labor	143,407	427,807	284,401	7.8%	342,947
Physicians Fees	722,077	716,396	(5,681)	13.0%	590,819
Purchased Services	134,593	102,280	(32,313)	1.9%	93,056
Supply Expense	178,825	242,386	63,561	4.4%	211,156
Utilities	123,781	125,301	1,520	2.3%	100,622
Repairs and Maintenance	22,511	44,891	22,381	0.8%	39,847
Insurance Expense	157,570	138,421	(19,150)	2.5%	115,515
All Other Operating Expenses	182,663	611,418	428,755	11.1%	581,534
Bad Debt Expense (Non-Governmental Providers)	0	0	0	0.0%	. 0
Leases and Rentals	39,825	72,113	32,288	1.3%	68,701
Depreciation and Amortization Interest Expense (Non-Governmental Providers)	2,678	71,000	68,321	1.3%	57,467
Total Operating Expenses	0	0 400 570	0	0.0%	0
Total Operating Expenses	4,624,483	6,162,576	1,538,093	112.2%	5,062,266
let Operating Surplus/(Loss)	(50.407)	(000 40 4)			
et Operating Surplus/(Loss)	(52,467)	(669,124)	616,657	-92.16%	(789,869
on-Operating Revenue:			····		
Contributions	0		: 0		··
investment Income	0	0		0.00%	0
Income Derived from Property Taxes	337,962	357,414	(19,453)	-5.44%	335,447
Interest Expense (Governmental Providers Only)	(129,745)	(162,441)	32,696	-20.13%	(129,745
Other Non-Operating Revenue/(Expenses)	54,288	47,996	6,292	13.11%	54,288
Total Non Operating Revenue/(Expense)	262,504	242,969	19,535	8.04%	259,990
otal Net Surplus/(Loss)	\$210,037	(\$426,155)	\$636,192	-149,29%	(\$529,879
				70	14-25,576
perating Margin	-1.15%	-12.18%			-18.49%
otal Profit Margin	4.59%	-7.76%			-12.40%
BITDA	-3.93%	-13.84%			-20.18%
Cash Flow Margin	7.49%	-3.51%	· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·	-8.02%
				T : 111 111	

OUTHERN INYO HEALTHCARE	DISTRICT				PAGE 7							i	PAGE
ONE PINE, CALIFORNIA									i			•	
												j	
	Actual 7/31/2019	Actual 8/31/2019	Actual 9/30/2019	Actual 10/30/2019	Actual 11/30/2019	Actual 12/31/2019	Actual 1/31/2019	Actual 2/28/2019	Actual   3/31/2019	Actual 4/30/2019	Actual 5/30/2019	Actual 6/30/2019	Actual 6/30/201
oss Patient Revenue													
npatient Revenue	\$45.894	\$94 568	\$52,441	\$106,744	\$55,909	\$60,004	\$81,121	\$37.974	\$60.551		*00.000		
Clinic Revenue	80.682	83.246	82.042	158 294	58.936	\$69,551	50,867	50,599	41,075	\$42,830 65,373	\$36,939 70,205	\$53,970	\$81.
Outpatient Revenue	647,473	700,432	638,179	615,312	444.288	557.427	473,457	585,705	539,612	497,101	611.829	78,809	65
Long Term Care Revenue	401,886	404.913	396,611	401.176	281,801	\$339,540	510,328	424,064	381,661	328.580		492,290	556
Other	0		0.0,0.1	401.170	107,001	0.000	310,323	424,004	361,061	328,380	363,234	339,093	397
Total Gross Patient Revenue	1,175,935	1,283,159	1,169,273	1,281.526	840,934	1,026,522	1,115,773	1.098,342	1,022,899	933.884	1,082,207	964.152	1,101
ductions From Revenue	i												
Discounts and Allowances	(364,540)	(397,779)	(362,475)	(422,904)	(235,462)	(\$338,752)	(312,417)	(307,535)	(286,412)	(261,488)	1202 0401	/000 000 l	
Bad Debt Expense (Governmental Providers		(38,495)	(35,078)	(51,261)			(33,473)	(32,950)	(30,687)	(28,017)	(303,018) (32,466)	(269,965) (28,925)	(308
Prior Year Settlements	. 0	0	0	0	0	\$0	(30,515)	(32,500)	(30,507)	(20,017)	(32,400)	(20,825)	(33
Charity Care	(7,500)	(7,500)	(7,500)	(37,285)	(7,500)	(\$7,500)	(7,500)	(7,500)	(7,500)	(7,500)	(7.500)	(7,500)	
Total Deductions From Revenue	(407.318)	(443,774)	(405,053)	(511,450)	(268,188)	(377,048)	(353,390)	(347,985)	(324,599)	(297,005)	(342.984)	(306,390)	(348
Net Patient Revenue	768,617	839,385	764,220	770,076	572,746	649,474	762,383	750,357	698,300	636,879	739,223	657,772	752
her Operating Revenue	6,467		84,004	66.731	43,789	60.407	6 (07						
						\$6,487	6,487	6,487	6,487	8,487	6.487	6,487	- 6,
Total Operating Revenue	775,104	839,385	848,224	836,8D7	616,535	655,961	768,870	756,844	704,787	643,366	745.710	864,259	758
erating Expenses													
Salaries and Wages	470,616	457,026	441,714	451,525	296,289	\$442,857	442.857	451,714	422,010	457 005	F-7005		
Fringe Benefits	31,068	91,405	22,275	28.266	72,798	\$110,714	110,714	112,929	105,503	467,225 116,806	517,285	492,355	443
Contract Labor	19,210	25,415	23,365	6,988	43,750	524,680	83.541	45,222	30,484	28.066	129,321 30,875	123,089	110
Physicians Fees	104,797	167,231	155,938	148.104	46,316	\$99,691	119,712	165,877	73.748	85,280	143,591	47,023 137,582	18 156
Purchased Services	4,158	21,301	12,304	21.191	40,968	\$34,670	6.461	3,548	3,896	18,365	6.382	8,471	21
Supply Expense	37,115	35,277	35.974	29.067	31,098	\$9,294	29.518	35,977	39,400	33,510	23.737	54.774	21
Utilities	23,740	26,368	18,355	16,936	15,530	\$22,852	22,852	21,810	11,002	11,212	16,626	7.555 1	20
Repairs and Maintenance	3,107	5,343	1,188	4.043	5,839	\$2,990	4.051	7,742	2,418	10,335	3.064	6.421	(28
Insurance Expense	24,056	15,110	53,082	15,100	23,530	\$26,692	19,923	17,317	19,816	0	17,316	23,758	13
All Other Operating Expenses	84,375	10.486	40,346	35,949	12	\$10,495	11,245	65,113	77,664	103,966	57,293	58,896	50
Bad Debt Expense (Non-Governmental Provi			٥	0	0	\$0	0	0	0	0	0	Đ	
Leases and Rentals Depreciation and Amortization	5,348	4,167	4,167	12.740	9,269	\$4,135	4,167	10,987	2,750	4,600	4,600	4,167	12
Interest Expense (Non-Governmental Provide	279	279	781 C	761	279	\$279	279	279	279	279	279	279	33
Total Operating Expenses	807,869	859,408	810,489	771,690	585,678	789,349	855,320	938,515	788,970	879,645	950,369	964,370	873.
								~			***************************************		
et Operating Surplus/(Loss)	(32,785)	(20.023)	37,735	65,117	30,857	(133,388)	(86,450)	(181,671)	(84,183)	(238,279)	(204,659)	(300,111)	(115
n-Operating Revenue:						***************************************							
Contributions Evestment Income	\$0 0	0		0	. 0	. 0	50	\$0	Ď.	50	0	Õ	
Income Derived from Property Taxes	56,327	56,327	56,327	56,327			0	0	0	0	O.	0	
Interest Expense (Governmental Providers Or	iy) (21,624)		(21,524)	(21,624)	56,327 (21,624)	\$56,327 (\$21,624)	56,070	55,070	55,070	55,070	55,070	55,070	55
Other Non-Operating Revenue/(Expenses)	9,048	9.048	9,048	9.048	9.048	\$9,048	(5,382) 9,048	(5,382) 9,048	(21,624) 9,048	(21,624) 9,048	(21,624)	(21,624) 9.048	(21,
Total Non Operating Revenue/(Expense		\$43,751	\$43,751	\$43,751			58,736	58,736	42,494	42,494	42,494	42,494	42.
			7,12,12,1		70,701	73,731	30,730	117,472	42,454	42,454	42,434	42,484	42
tal Net Surplus/(Loss)	\$10,986	\$23,728	\$81,486	\$108.868	\$74,608	(\$89,637)	(\$27,714)	(\$122,935)	(\$41,689)	(\$193,785)	(\$162,165)	(\$257,617)	(\$72
erating Margin	4.23%	-2.39%	4.45%	7.78%	5.00%	20.254	44 5757	-24.00%					
tal Profit Margin	1.42%	2.83%	9,61%	13,01%	12,10%	-20.33%	-11.24%		-11.94%	-36.73%	-27.44%	-45.18%	-15.
BITDA	-6.88%	4.93%	1.99%	5.29%	12.10%	-13.66% -23.59%	3.60%	-16.24%	-5.92 %	-30.12%	-21.75%	-38.78%	-9.
	0.80%	-4.J.) //s	1.55%	; ರ∡೪%,	1,04%	-23.58%	-11.91%	-24.68%	14.97 %	40.04%	-30.31%	-48,39%	-13.
ish Flow Margin	4.24%	5.44%	12.25%	15.69%	15.65%	-10.33%	-2.87%	-15.50%	-2.81%	-28.72%	-18.81%	-35,49%	-2

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	NE, CALIFO						<del> </del>	
	ths Ended I		21 2010			***************************************	-	
JIX INOIT	uis Liideu i	December	31, 2013			···	ļ	
	Curren	t Month				Year-To	n-Date	<u></u>
		Positive/	Prior	**************************************		7001	Positive/	Prior
Actual	Budget	(Negative)	Year		Actual	Budget	(Negative)	Year
12/31/19	12/31/19	Variance	12/31/18	STATISTICS	12/31/19	12/31/19	Variance	12/31/18
								-
			 	Discharges				
8	. 5	3	5	Acute	19	33	(14)	36
0	0	0	0	Swing Beds Psychiatric/Rehab	10		8 0	0
0	0	0	0	Respite	0	0 .	0	0
8	5	3	5	Total Adult Discharges	29	35	(6)	36
0	0	0	0	Newborn	0	. 0	`0	0
8	5	3	5	Total Discharges	29	35	(6)	36
				Patient Days:				1
21	8	13	8	Acute	54	70	(16)	70
54	44	10	0	Swing Beds	43	0	43	0
0	. 0	0	0.0	Psychiatric/Rehab	0	0	0	0
75	53	22		Respite Total Adult Patient Days	0 97	0 70	27	0 70
0	0	ō	0	Newborn	0		0	70
75	53	22	8	Total Patient Days	97	70	27	70
	:			Average Length of Stay (ALOS)				
2.6	1.6	(1.0)	1.6	Acute	2.8	2.1	(0.7)	1.9
N/A	N/A	N/A	N/A	Swing Bed	4.3	0.0	(4.3)	N/A
N/A	N/A	N/A	N/A	Psychiatric/Rehab	N/A	N/A	N/A	N/A
9.4 N/A	10.2 N/A	0.8	1.6	Total Adult ALOS	3.3	2.0	(1,3)	1.9
N/A	IWA	N/A	N/A	Newborn ALOS	N/A	N/A	N/A	N/A
0.7	^ 2	0.4		Average Daily Census (ADC)				
1.7	0,3 1,4	0.4	0.3	Acute Swing Beds	1.7	2.3	(0.5)	2.3
0.0	0.0	0.0	0.0	All Other Adult	0.0	0.0 0.0	0.0	0.0
2.4	1.7	0.7	0.3	Total Adult ADC	3.1	2.3	0.9	2.3
0.0	0.0	0.0	0.0	Newborn	0.0	0.0	0.0	0.0
		A Company		Long Term Care:				
916	1,051	(135)	1,051	SNF/ECF Resident Days	5,255	5,022	233	5,054
7	29	(22)	28	SNF/ECF Resident Discharges	57	43	14	43
0	0	0	0	CBRF/Assisted Living Days	00	0	0	0
29.5	33.9	(4.4)	33.9	Average Daily Census	28.7	27.4	1.3	27.6
			<u> </u>	Emergency Room Statistics	<del></del>			
2 2 89	121	(0)	2	ER Visits - Admitted	14	10	4	14
11	15	(32)	117	ER Visits - Discharged ER - Urgent Care Visits	774 58	805 48	(31)	774
102	138	(36)	134	Total ER Visits	846	863	(17)	58 846
1.96%	1.49%		1.49%	% of ER Visits Admitted	1.65%	1.18%	1	1.65%
22.22%	40.00%		40.00%	ER Admissions as a % of Total	43.75%	29.35%	1	38,899
		T		Outpatient Statistics:		A.		1
444	403	41	391	Total Outpatients Visits	2,218	2,032	186	1,853
0	D :	0	0	Observation Bed Days	13	2	11	5
210	251	(41)	244	Clinic Visits - Primary Care	1,504	1,859	(355)	1,616
52 0	50	2	49 0	Clinic Visits - Specialty Clinics	304	50	254	153
0	0	0	0	IP Surgeries OP Surgeries	0	0	0	0
0	0	Ö		Outpatient Scopes	0	0	0	0
0	0	Ō	Ō	Retail Pharmacy Scripts	0 .	0	0	0
					Ō	· · · · · · · · · · · · · · · · · · ·	Ö	0
				Productivity Statistics:			<del> </del>	-
92.32	91.80	0,52	0.00	FTE's - Worked	92.32	91.80	0.52	93.98
102.80	97.20	5.60	102.80	FTE's - Paid	102.17	98.80	3.37	102.17
0.9160 0.8990	0.8020	(0.11)	0.9160	Case Mix Index -Medicare	0.9160	0.8638	(0.05)	0.8836
n xuun	0.9020	0.00	0.8990	Case Mix Index - All payers	0.8990	0.9273	0.03	0.9148

Prior   Prio	SOUTHERN INYO HEALTHCARE	DISTRICT	Commonweal			PAGE 1
Prior   Prior   Prior   Prior   Prior   Prior   Prior   California   Rural   12/31/2019   6/30/2018   6/30/2018   6/30/2018   CAH Hospitals					i	
Year to Date   Year to Date   Year to Date   Year End   California   Rural   12/31/2019   6/30/2018   6/30/2018   Hospitals   CAH Hospital	Six Months Ended December 31,	2019			THE PERSON NAMED IN COLUMN NAMED OF PERSONS ASSESSED.	
Year to Date   Year to Date   Year to Date   Year End   California   Rural   12/31/2019   6/30/2018   6/30/2018   Hospitals   CAH Hospital						10 0 00 00 0000
Year to Date   Year to Date   Year to Date   Year End   California   Rural   12/31/2019   6/30/2018   6/30/2018   Hospitals   CAH Hospital		T				
Year to Date   Year to Date   Year to Date   Year End   California   Rural   12/31/2019   6/30/2018   6/30/2018   Hospitals   CAH Hospital						
Vear to Date   Vear			Prior	Prior Fiscal	Peer	National
12/31/2019   6/30/2018   6/30/2018   Hospitals   CAH Hospita		Year to Date	Year to Date	Year End		ego e e e e e e en el el el el calendago a la c
Profitability:   Operating Margin		12/31/2019	6/30/2018	6/30/2018		
Profitability: Operating Margin Operatin						
Total Profit Margin	Profitability:			·····		1000110102
Total Profit Margin Cash Flow Margin Cash Flow Margin A,65% -6,47% -11,06% -8,40% -5,91%  Contractual Allowance % Impatient Gross Revenue as a % of Total Outpatient Gross Revenue as % of Total Average Daily Census Acute Care Average Daily Census Acute Care Average Daily Census Swing Bed 1,74 1,43 0,00 0,37 1,52  Liquidity: Days of Cash on Hand, Short Term 18,14 1,18 5,68 23,32 27,10 Days Cash, All Sources 18,44 1,21 1,21 67,87 7,121 Net Days in Accounts Receivable 166,68 155,16 155,16 59,54 53,16 Average Payment Period 185,95 179,64 179,64 56,65 53,00 Current Ratio 0,80 0,73 0,84 2,31 1,12 Medicane Cost to charge ratio 59,88% 53,20% 5	Operating Margin	-1.15%	-12.18%	-18.49%	2 33%	0.42%
Cash Flow Margin  4.65%  6.47%  -11.06%  8.40%  5.91%  Contractual Allowance % Inpatient Gross Revenue as a % of Total 26.71%  32.27%  30.80%  38.85%  28.48%  Outpatient Gross Revenue as % of Total 45.30%  40.00%  40.24%  46.83%  74.43%  Average Daily Census Acute Care 9.068  0.27  2.26  5.57  3.22  Average Daily Census Swing Bed 1.74  1.43  0.00  0.37  1.52  Iquidity:  Days of Cash on Hand, Short Term 18.14  1.18  5.68  23.32  27.10  Days Cash All Sources 18.44  1.21  1.21  67.87  71.21  Net Days in Accounts Receivable 166.68  155.16  155.16  59.54  53.16  Average Payment Period 185.95  Current Ratio 0.80  0.73  0.84  2.31  1.12  Medicare Cost to charge ratio 59.08% 53.20% 53.20% 38.00%  47.00%  2apital Structure:  Average Age of Plant (Annualized) 13.88  13.87  13.87  11.13  11.45  Capital Costs as a % of Total Expenses 2.79% 3.88% 3.58% 7.51% 5.30%  Long Term Debt to Capitalization -3.8% 197.3% 197.3% 20.13% 29.00%  Debt Service Coverage Ratio 2.60  0.92  0.92  2.27  3.16  Medicare IN Patient Payer mix 6.13% 8.11% 8.58% 57.90% 73.01% Medicare Out Patient Payer mix 53.16% 45.71% 46.09% 38.89% 37.90%  Poductivity and Efficiency:  Paid FTE's per Adjusted Occupied Bed 11.82  2.77  15.04  10.34  5.86  Total Net Revenue per FTE \$44,749 \$37.09.2  \$45.71% 5.90% 5.90% 5.9287 \$59.647 \$50.845  Salary and Benefits as a % of Net Revenue 66.93% 58.21% 58.21% 58.21% 59.287 59.647 50.845  Salary Adjusted Discharge - CMI Adj \$420.58 \$499.95 \$499.95 \$2.476.27 \$1.000  Patient Poductivity - January	Total Profit Margin		A CONTRACTOR CONTRACTOR CONTRACTOR		for the second second contract of the second second	and the second of the second of the second
Contractual Allowance %	Cash Flow Margin					
Inpatient Gross Revenue as a % of Total 26.71% 32.27% 30.80% 38.85% 28.48% Outpatient Gross Revenue as % of Total 45.30% 40.00% 40.24% 64.83% 74.43% Average Daily Census Acute Care 0.68 0.27 2.26 5.57 3.22 Average Daily Census Swing Bed 1.74 1.43 0.00 0.37 1.52 iquidity:  Days of Cash on Hand, Short Term 18.14 1.18 5.68 23.32 27.10 Days Cash, All Sources 18.44 1.21 1.21 67.87 71.21 Net Days in Accounts Receivable 166.68 155.16 155.16 59.54 53.16 Average Payment Period 185.95 179.64 179.64 56.65 53.00 Current Ratio 0.80 0.73 0.84 2.31 1.12 Medicare Cost to charge ratio 59.08% 53.20% 53.20% 38.00% 47.00% 2apital Structure:  Average Age of Plant (Annualized) 13.88 13.87 13.87 11.13 11.45 Capital Costs as a % of Total Expenses 2.79% 3.58% 3.58% 7.51% 5.30% Long Term Debt to Capitalization 3.8% 197.3% 197.3% 20.13% 29.00% Debt Service Coverage Ratio 2.80 0.92 0.92 2.27 3.16 Medicare IN Patient Payer mix 6.13% 8.11% 8.58% 57.90% 73.01% Medicare Un Patient Payer mix 53.16% 45.71% 46.09% 38.89% 37.90% 200d Total Expenses 1.84 7.49 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense Per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense Per Paid FTE \$44.749 \$37.092 \$37.092 \$117.848 \$77.243 \$21ary Expense Per Paid FTE \$44.749 \$37.092 \$37.092 \$117.849 \$45.57% \$45.57%						
Inpatient Gross Revenue as a % of Total   26.71%   32.27%   30.80%   38.85%   28.48%		32.41%	25.56%	28.49%	50.62%	39.92%
Outpatient Gross Revenue as % of Total         45.30%         40.00%         40.24%         64.83%         74.43%           Average Daily Census Acute Care         0.68         0.27         2.26         5.57         3.22           Average Daily Census Swing Bed         1.74         1.43         0.00         0.37         1.52           Jiquidity:         18.14         1.18         5.68         23.32         27.10           Days Cash, All Sources         18.44         1.21         1.21         67.87         71.21           Net Days in Accounts Receivable         166.68         155.16         155.16         59.54         53.16           Average Payment Period         185.95         179.64         179.64         56.65         53.00           Current Ratio         0.80         0.73         0.84         2.31         1.12           Medicare Cost to charge ratio         59.08%         53.20%         38.00%         47.00%           Pairlal Structure:         3.88%         13.87         11.13         11.45           Average Age of Plant (Annualized)         13.88         13.87         13.87         11.13         11.45           Capital Costs as a % of Total Expenses         2.79%         3.58%         7.51% <td< td=""><td>Inpatient Gross Revenue as a % of Total</td><td>26.71%</td><td>the second secon</td><td>and the contract of the contra</td><td></td><td>the first of the control of the cont</td></td<>	Inpatient Gross Revenue as a % of Total	26.71%	the second secon	and the contract of the contra		the first of the control of the cont
Average Daily Census Acute Care Average Daily Census Swing Bed 1.74 1.43 0.00 0.37 1.52 1.00 0.00 0.00 0.00 0.00 0.00 0.00 0.0	Outpatient Gross Revenue as % of Total	45.30%	() ·			and the second of the second of the
Average Daily Census Swing Bed  1.74  1.43  0.00  0.37  1.52  1.144  1.18  1.18  5.68  23.32  27.10  Days Cash on Hand, Short Term  18.14  1.18  1.21  1.21  67.87  71.21  Net Days in Accounts Receivable  166.68  155.16  155.16  59.54  53.16  Average Payment Period  185.95  179.64  179.64  56.65  53.00  Current Ratio  0.80  0.73  0.84  2.31  1.12  Medicare Cost to charge ratio  59.08%  53.20%  53.20%  38.00%  47.00%  2apital Structure:  Average Age of Plant (Annualized)  13.88  13.87  13.87  11.13  11.45  Capital Costs as a % of Total Expenses  2.79%  3.58%  3.58%  7.51%  53.09%  Long Term Debt to Equity  3.7%  -202.7%  -202.7%  53.99%  60.32%  Long Term Debt to Capitalization  3.8%  197.3%  197.3%  20.13%  29.00%  Debt Service Coverage Ratio  2.60  0.92  0.92  2.27  3.16  Medicare Dut Patient Payer mix  Medicare Out Patient Payer mix  53.16%  45.71%  46.09%  38.89%  37.90%  Productivity and Efficiency:  Paid FTE's per Adjusted Occupied Bed  11.82  2.77  15.04  10.34  58.6  75.0845  Salary Expense per Paid FTE  \$44,749  \$37.092  \$37.092  \$117,848  \$77,243  Salary Expense per Paid FTE  \$44,749  \$37.092  \$37.092  \$117,848  \$77,243  Salary Expense per Paid FTE  \$44,749  \$39.092  \$37.092  \$177,843  \$77,243  Salary Expense per Paid FTE  \$44,749  \$37.092  \$37.092  \$177,843  \$77,243  Salary Expense per Paid FTE  \$44,749  \$39.092  \$37.092  \$177,843  \$77,243  Salary Expense per Paid FTE  \$44,749  \$39.092  \$37.092  \$177,848  \$77,243  Salary Expense Per Adj. Discharge - CMI Adj.  \$45.776  \$49.975  \$37.092  \$177,843  \$77.243  \$50.287  \$50.287  \$59.647  \$50.000  FTE's Per Occupied Bed  12/31/2019  7/10 - Actual YTD - Actual YTD - Actual YTD - Budget  12/31/2019  7/10 - Actual YTD - Actual YTD - Actual YTD - Budget  12/31/2019  7/10 - Actual YTD - Actual YTD - Actual YTD - Budget  12/31/2019  7/10 - Actual YTD - Actual YTD - Actual YTD - Budget  12/31/2019  7/10 - Actual YTD - Actual YTD - Actual YTD - Actual YTD - Budget  12/31/2019  7/11 - Actual YTD - Actual YTD - Actual YTD - Budget  12/31/2019  7/11 - Actual YTD - Actual		0.68	\$ 150 TO THE THE TO THE TOTAL TOTAL TO THE TOTAL THE TOTAL TO THE TOTAL THE TOTAL TO THE TOTAL TOTAL TO THE T	the second section of the second	process of the second control of the second	and the second of the second
Days of Cash on Hand, Short Term		1.74	1.43	0.00		
Days Cash, All Sources       18.44       1.21       1.21       67.87       71.21         Net Days in Accounts Receivable       166.68       155.16       155.16       59.54       53.16         Average Payment Period       185.95       179.64       179.64       56.65       53.00         Current Ratio       0.80       0.73       0.84       2.31       1.12         Medicare Cost to charge ratio       59.08%       53.20%       53.20%       38.00%       47.00%         Application of Spital Structure:         Average Age of Plant (Annualized)       13.88       13.87       13.87       11.13       11.45         Capital Costs as a % of Total Expenses       2.79%       3.58%       3.58%       7.51%       53.0%         Long Term Debt to Equity       3.7%       -202.7%       -202.7%       53.99%       60.32%         Long Term Debt to Capitalization       -3.8%       197.3%       197.3%       20.13%       29.00%         Debt Service Coverage Ratio       2.60       0.92       0.92       2.27       3.16         Medicare IN Patient Payer mix       53.16%       45.71%       46.09%       38.89%       37.90%         Productivity and Efficiency:       73.10       45.04<						
Days Cash, All Sources       18.44       1.21       1.21       67.87       71.21         Net Days in Accounts Receivable       166.68       155.16       155.16       59.54       53.16         Average Payment Period       185.95       179.64       179.64       56.65       53.00         Current Ratio       0.80       0.73       0.84       2.31       1.12         Medicare Cost to charge ratio       59.08%       53.20%       53.20%       38.00%       47.00%         Application of Spital Structure:         Average Age of Plant (Annualized)       13.88       13.87       13.87       11.13       11.45         Capital Costs as a % of Total Expenses       2.79%       3.58%       3.58%       7.51%       53.0%         Long Term Debt to Equity       3.7%       -202.7%       -202.7%       53.99%       60.32%         Long Term Debt to Capitalization       -3.8%       197.3%       197.3%       20.13%       29.00%         Debt Service Coverage Ratio       2.60       0.92       0.92       2.27       3.16         Medicare IN Patient Payer mix       53.16%       45.71%       46.09%       38.89%       37.90%         Productivity and Efficiency:       73.10       45.04<	Days of Cash on Hand, Short Term	18.14	1.18	5.68	23.32	27.10
Net Days in Accounts Receivable         166.68         155.16         155.16         59.54         53.16           Average Payment Period         185.95         179.64         179.64         56.65         53.00           Current Ratio         0.80         0.73         0.84         2.31         1.12           Medicare Cost to charge ratio         59.08%         53.20%         53.20%         38.00%         47.00%           Capital Structure:           Average Age of Plant (Annualized)         13.88         13.87         13.87         11.13         11.45           Capital Costs as a % of Total Expenses         2.79%         3.58%         3.58%         7.51%         5.30%           Long Term Debt to Equity         3.7%         -202.7%         -202.7%         53.99%         60.32%           Long Term Debt to Capitalization         3.8%         197.3%         197.3%         20.13%         29.00%           Debt Service Coverage Ratio         2.60         0.92         0.92         2.27         3.16           Medicare IN Patient Payer mix         53.16%         45.71%         46.09%         38.89%         37.90%           Productivity and Efficiency:         70         15.04         10.34         5.86	Days Cash, All Sources	18.44	the second of the second		the state of the s	Personal mention of the control of
Average Payment Period		166.68	155.16			gen determination of the contract of the con-
Current Ratio         0.80         0.73         0.84         2.31         1.12           Medicare Cost to charge ratio         59.08%         53.20%         53.20%         38.00%         47.00%           Sapital Structure:         Average Age of Plant (Annualized)         13.88         13.87         13.87         11.13         11.45           Capital Costs as a % of Total Expenses         2.79%         3.58%         3.58%         7.51%         5.30%           Long Term Debt to Equity         -3.7%         -202.7%         -202.7%         53.99%         60.32%           Long Term Debt to Capitalization         -3.8%         197.3%         197.3%         20.13%         29.00%           Debt Service Coverage Ratio         2.60         0.92         0.92         2.27         3.16           Medicare IN Patient Payer mix         6.13%         8.11%         8.58%         57.90%         73.01%           Medicare Out Patient Payer mix         53.16%         45.71%         46.09%         38.89%         37.90%           Productivity and Efficiency:         Paid FTE's per Adjusted Occupied Bed         11.82         2.77         15.04         10.34         5.86           Total Net Revenue per FTE         \$44.749         \$37.092         \$37.092         \$1		185.95	179.64		the state of the s	
Medicare Cost to charge ratio         59.08%         53.20%         53.20%         38.00%         47.00%           Capital Structure:         Average Age of Plant (Annualized)         13.88         13.87         13.87         11.13         11.45           Capital Costs as a % of Total Expenses         2.79%         3.58%         3.58%         7.51%         5.30%           Long Term Debt to Equity         -3.7%         -202.7%         -202.7%         53.99%         60.32%           Long Term Debt to Capitalization         -3.8%         197.3%         197.3%         20.13%         29.00%           Debt Service Coverage Ratio         2.60         0.92         0.92         2.27         3.16           Medicare IN Patient Payer mix         6.13%         8.11%         8.58%         57.90%         73.01%           Medicare Out Patient Payer mix         53.16%         45.71%         46.09%         38.89%         37.90%           Paid FTE's per Adjusted Occupied Bed         11.82         2.77         15.04         10.34         5.86           Total Net Revenue per FTE         \$44,749         \$37,092         \$37,092         \$117,848         \$77,243           Salary and Benefits as a % of Net Revenue         66.93%         58.21%         58.21%         41.52%<		0.80	And the second of the second o		and the second second	er e e e e e e e e e e e
Average Age of Plant (Annualized)		59.08%	53.20%	53.20%	38.00%	grant and a second control of the second
Capital Costs as a % of Total Expenses         2.79%         3.58%         3.58%         7.51%         5.30%           Long Term Debt to Equity         -3.7%         -202.7%         -202.7%         53.99%         60.32%           Long Term Debt to Capitalization         -3.8%         197.3%         197.3%         20.13%         29.00%           Debt Service Coverage Ratio         2.60         0.92         0.92         2.27         3.16           Medicare IN Patient Payer mix         6.13%         8.11%         8.58%         57.90%         73.01%           Medicare Out Patient Payer mix         53.16%         45.71%         46.09%         38.89%         37.90%           Productivity and Efficiency:         77         15.04         10.34         5.86           Paid FTE's per Adjusted Occupied Bed         11.82         2.77         15.04         10.34         5.86           Total Net Revenue per FTE         \$44,749         \$37.092         \$37.092         \$117,848         \$77.243           Salary Expense per Paid FTE         \$50,773         \$50,287         \$50,287         \$59,647         \$50,845           Salary and Benefits as a % of Net Revenue         66.93%         58.21%         58.21%         41.52%         45.57%           Emplo	TOTAL TOTAL CONTROL OF THE PARTY OF THE PART				erenere en	
Capital Costs as a % of Total Expenses         2.79%         3.58%         3.58%         7.51%         5.30%           Long Term Debt to Equity         -3.7%         -202.7%         -202.7%         53.99%         60.32%           Long Term Debt to Capitalization         -3.8%         197.3%         197.3%         20.13%         29.00%           Debt Service Coverage Ratio         2.60         0.92         0.92         2.27         3.16           Medicare IN Patient Payer mix         6.13%         8.11%         8.58%         57.90%         73.01%           Medicare Out Patient Payer mix         53.16%         45.71%         46.09%         38.89%         37.90%           Productivity and Efficiency:         Paid FTE's per Adjusted Occupied Bed         11.82         2.77         15.04         10.34         5.86           Total Net Revenue per FTE         \$44,749         \$37,092         \$37,092         \$117,848         \$77,243           Salary Expense per Paid FTE         \$50,773         \$50,287         \$50,287         \$59,647         \$50,845           Salary and Benefits as a % of Net Revenue         66,93%         58.21%         58.21%         41.52%         45.57%           Employee Benefits %         13,93%         24.57%         24.57%         41.		13.88	13.87	13.87	11.13	11 45
Long Term Debt to Equity         -3.7%         -202.7%         -202.7%         53.99%         60.32%           Long Term Debt to Capitalization         -3.8%         197.3%         197.3%         20.13%         29.00%           Debt Service Coverage Ratio         2.60         0.92         0.92         2.27         3.16           Medicare IN Patient Payer mix         6.13%         8.11%         8.58%         57.90%         73.01%           Medicare Out Patient Payer mix         53.16%         45.71%         46.09%         38.89%         37.90%           Productivity and Efficiency:         79.00         73.01%         46.09%         38.89%         37.90%           Productivity and Efficiency:         87.00         70.00	Capital Costs as a % of Total Expenses	2.79%	,			
Long Term Debt to Capitalization         -3.8%         197.3%         197.3%         20.13%         29.00%           Debt Service Coverage Ratio         2.60         0.92         0.92         2.27         3.16           Medicare IN Patient Payer mix         6.13%         8.11%         8.58%         57.90%         73.01%           Medicare Out Patient Payer mix         53.16%         45.71%         46.09%         38.89%         37.90%           Productivity and Efficiency:         77.00         73.16%         45.71%         46.09%         38.89%         37.90%           Paid FTE's per Adjusted Occupied Bed         11.82         2.77         15.04         10.34         5.86           Total Net Revenue per FTE         \$44,749         \$37.092         \$37.092         \$117,848         \$77,243           Salary Expense per Paid FTE         \$50,773         \$50,287         \$50,287         \$59,647         \$50,845           Salary and Benefits as a % of Net Revenue         66.93%         58.21%         58.21%         41.52%         45.57%           Employee Benefits %         13.93%         24.57%         24.57%         41.29%         25.20%           Supply Expense Per Adj. Discharge - CMI Adj         \$420.58         \$499.95         \$499.95         \$2,476.27<	Long Term Debt to Equity	-3.7%	-202.7%	·		
Debt Service Coverage Ratio         2.60         0.92         0.92         2.27         3.16           Medicare IN Patient Payer mix         6.13%         8.11%         8.58%         57.90%         73.01%           Medicare Out Patient Payer mix         53.16%         45.71%         46.09%         38.89%         37.90%           Productivity and Efficiency:         Paid FTE's per Adjusted Occupied Bed         11.82         2.77         15.04         10.34         5.86           Total Net Revenue per FTE         \$44,749         \$37,092         \$37,092         \$117,848         \$77,243           Salary Expense per Paid FTE         \$50,773         \$50,287         \$50,287         \$59,647         \$50,845           Salary and Benefits as a % of Net Revenue         66.93%         58.21%         58.21%         41.52%         45.57%           Employee Benefits %         13.93%         24.57%         24.57%         41.29%         25.20%           Supply Expense Per Adj. Discharge - CMI Adj.         \$420.58         \$499.95         \$499.95         \$2,476.27         \$1,050.00           FTE's Per Occupied Bed         6.29         4.97         4.97         5.31         5.80           YTD - Actual YTD - Actual YTD - Actual YTD - Budget         12/31/2019	Long Term Debt to Capitalization	-3.8%				
Medicare IN Patient Payer mix       6.13%       8.11%       8.58%       57.90%       73.01%         Medicare Out Patient Payer mix       53.16%       45.71%       46.09%       38.89%       37.90%         Productivity and Efficiency:       Paid FTE's per Adjusted Occupied Bed       11.82       2.77       15.04       10.34       5.86         Total Net Revenue per FTE       \$44,749       \$37.092       \$37.092       \$117,848       \$77,243         Salary Expense per Paid FTE       \$50,773       \$50,287       \$50,287       \$59,647       \$50,845         Salary and Benefits as a % of Net Revenue       66.93%       58.21%       58.21%       41.52%       45.57%         Employee Benefits %       13.93%       24.57%       24.57%       41.29%       25.20%         Supply Expense Per Adj. Discharge - CMI Adj       \$420.58       \$499.95       \$499.95       \$2,476.27       \$1,050.00         FTE's Per Occupied Bed       6.29       4.97       4.97       5.31       5.80         YTD - Actual YTD - Actual YTD - Budget         12/31/2019       7/31/2017       6/30/2018       12/31/2019         Other Ratios:         Gross Days in Accounts Receivable       267.34       671.65       671.65       6	Debt Service Coverage Ratio	2.60	0.92	0.92		
Medicare Out Patient Payer mix   53.16%   45.71%   46.09%   38.89%   37.90%   27.000   38.89%   37.90%   37.90%   38.89%   37.90%   37.90%   38.89%   37.90%   38.89%   37.90%   37.90%   37.90%   38.89%   37.90%   37.90%   37.90%   37.90%   37.90%   38.89%   37.90%   37.90%   37.90%   37.90%   37.90%   38.89%   37.90%   37.9	Medicare IN Patient Payer mix	6.13%				to the transfer and an arrangement of the second and the second
Productivity and Efficiency: Paid FTE's per Adjusted Occupied Bed 11.82 2.77 15.04 10.34 5.86 Total Net Revenue per FTE \$44,749 \$37,092 \$37,092 \$117,848 \$77,243 Salary Expense per Paid FTE \$50,773 \$50,287 \$50,287 \$59,647 \$50,845 Salary and Benefits as a % of Net Revenue 66.93% 58.21% 58.21% 41.52% 45.57% Employee Benefits % 13.93% 24.57% 24.57% 41.29% 25.20% Supply Expense Per Adj. Discharge - CMI Adj \$420.58 \$499.95 \$499.95 \$2,476.27 \$1,050.00 FTE's Per Occupied Bed 6.29 4.97 4.97 5.31 5.80  YTD - Actual YTD - Actual YTD - Actual YTD - Budget 12/31/2019  Other Ratios: Gross Days in Accounts Receivable 267.34 671.65 671.65 60.00 Net Revenue per Adjusted Discharge \$9,667 \$9,886 \$9,886 \$12,840	Medicare Out Patient Payer mix	53.16%	45.71%	46.09%		the second of the following
Total Net Revenue per FTE         \$44,749         \$37,092         \$37,092         \$117,848         \$77,243           Salary Expense per Paid FTE         \$50,773         \$50,287         \$50,287         \$59,647         \$50,845           Salary and Benefits as a % of Net Revenue         66,93%         58,21%         58,21%         41,52%         45,57%           Employee Benefits %         13,93%         24,57%         24,57%         41,29%         25,20%           Supply Expense Per Adj. Discharge - CMI Adj         \$420,58         \$499,95         \$499,95         \$2,476,27         \$1,050,00           FTE's Per Occupied Bed         6,29         4,97         4,97         5,31         5,80           YTD - Actual YTD - Actual YTD - Actual YTD - Budget 12/31/2019           YTD - Actual YTD - Actual YTD - Budget 12/31/2019           Other Ratios:           Gross Days in Accounts Receivable         267,34         671,65         671,65         60,00           Net Revenue per Adjusted Discharge         \$9,667         \$9,886         \$9,886         \$12,840	Productivity and Efficiency:					
Total Net Revenue per FTE         \$44,749         \$37,092         \$37,092         \$117,848         \$77,243           Salary Expense per Paid FTE         \$50,773         \$50,287         \$50,287         \$59,647         \$50,845           Salary and Benefits as a % of Net Revenue         66,93%         58,21%         58,21%         41,52%         45,57%           Employee Benefits %         13,93%         24,57%         24,57%         41,29%         25,20%           Supply Expense Per Adj. Discharge - CMI Adj.         \$420,58         \$499,95         \$499,95         \$2,476,27         \$1,050,00           FTE's Per Occupied Bed         6,29         4,97         4,97         5,31         5,80           YTD - Actual YTD - Actual YTD - Actual YTD - Budget 12/31/2019         7/31/2017         6/30/2018         12/31/2019           Other Ratios:           Gross Days in Accounts Receivable         267,34         671,65         671,65         60,00           Net Revenue per Adjusted Discharge         \$9,667         \$9,886         \$9,886         \$12,840	Paid FTE's per Adjusted Occupied Bed	11.82	2.77	15.04	10.34	5.86
Salary Expense per Paid FTE         \$50,773         \$50,287         \$50,287         \$59,647         \$50,845           Salary and Benefits as a % of Net Revenue         66.93%         58.21%         58.21%         41.52%         45.57%           Employee Benefits %         13.93%         24.57%         24.57%         41.29%         25.20%           Supply Expense Per Adj. Discharge - CMI Adj.         \$420.58         \$499.95         \$499.95         \$2,476.27         \$1,050.00           FTE's Per Occupied Bed         6.29         4.97         4.97         5.31         5.80           YTD - Actual YTD - Actual YTD - Budget           12/31/2019         7/31/2017         6/30/2018         12/31/2019           Other Ratios:           Gross Days in Accounts Receivable         267.34         671.65         671.65         60.00           Net Revenue per Adjusted Discharge         \$9,667         \$9,886         \$9,886         \$12,840		\$44,749			FF. 17. F. St. A. L	
Salary and Benefits as a % of Net Revenue       66.93%       58.21%       58.21%       41.52%       45.57%         Employee Benefits %       13.93%       24.57%       24.57%       41.29%       25.20%         Supply Expense Per Adj. Discharge - CMI Adj.       \$420.58       \$499.95       \$499.95       \$2,476.27       \$1,050.00         FTE's Per Occupied Bed       6.29       4.97       4.97       5.31       5.80         YTD - Actual YTD - Actual YTD - Budget         12/31/2019       7/31/2017       6/30/2018       12/31/2019         Other Ratios:         Gross Days in Accounts Receivable       267.34       671.65       671.65       60.00         Net Revenue per Adjusted Discharge       \$9,667       \$9,886       \$9,886       \$12,840		\$50,773				
Employee Benefits % 13.93% 24.57% 24.57% 41.29% 25.20% Supply Expense Per Adj. Discharge - CMI Adj. \$420.58 \$499.95 \$499.95 \$2,476.27 \$1,050.00 FTE's Per Occupied Bed 6.29 4.97 4.97 5.31 5.80  YTD - Actual YTD - Actual YTD - Actual YTD - Budget 12/31/2019 7/31/2017 6/30/2018 12/31/2019  Other Ratios:  Gross Days in Accounts Receivable 267.34 671.65 671.65 60.00 Net Revenue per Adjusted Discharge \$9,667 \$9,886 \$9,886 \$12,840	Salary and Benefits as a % of Net Revenue	66.93%				·
Supply Expense Per Adj. Discharge - CMI Adj.         \$420.58         \$499.95         \$499.95         \$2,476.27         \$1,050.00           FTE's Per Occupied Bed         6.29         4.97         4.97         5.31         5.80           YTD - Actual YTD - Actual YTD - Budget           12/31/2019         7/31/2017         6/30/2018         12/31/2019           Other Ratios:           Gross Days in Accounts Receivable         267.34         671.65         671.65         60.00           Net Revenue per Adjusted Discharge         \$9,667         \$9,886         \$9,886         \$12,840			·			
FTE's Per Occupied Bed 6.29 4.97 4.97 5.31 5.80  YTD - Actual YTD - Actual YTD - Actual YTD - Budget 12/31/2019 7/31/2017 6/30/2018 12/31/2019  Other Ratios:  Gross Days in Accounts Receivable 267.34 671.65 671.65 60.00  Net Revenue per Adjusted Discharge \$9,667 \$9,886 \$9,886 \$12,840	Supply Expense Per Adj. Discharge - CMI Adj.		· · · · · · · · · · · · · · · · · · ·		**************************************	
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B. CEO Report

Peter Spiers, CEO reviewed the PowerPoint Presentation.



# March 2020 Report: Key Operational Outcomes and nCOVID -19



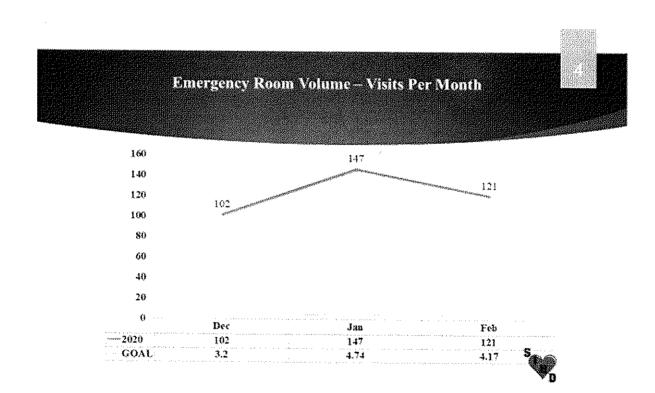
- 1. Hospital Operations Key Indicators/Metrics
- 2. COVID 19 Preparedness



# 2020: All growth, all the time...

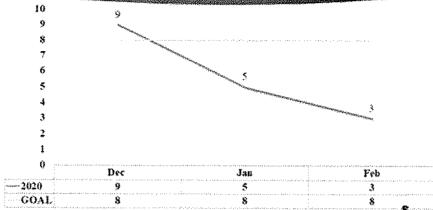
# Sweet Spot for SIHD...

"Right amount of volume, right type of care, in the right place, driving quality outcomes; while generating maximum allowable revenue per patient"...



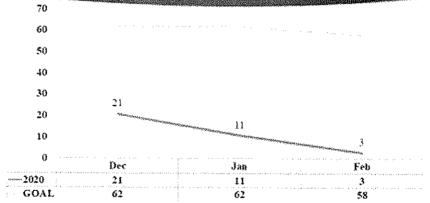
President

# Acute & Swing Room - Patients Per Month



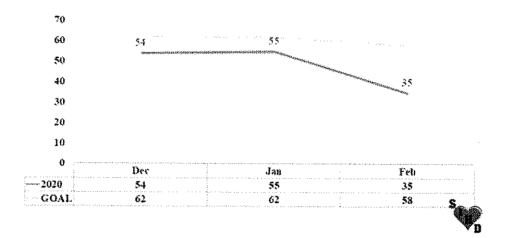


# Acute Room - Total Days in Acute

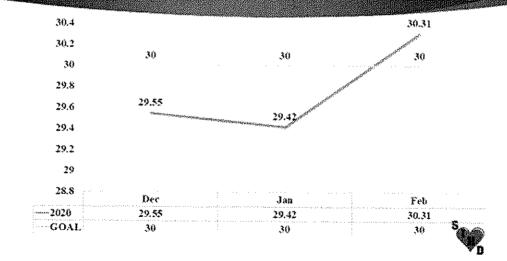




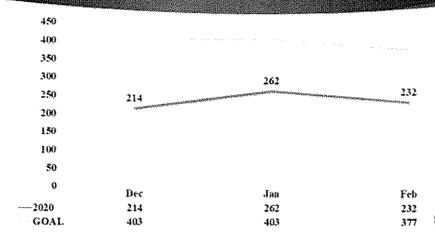




# Skilled Nursing Facility Volumes - Monthly Census

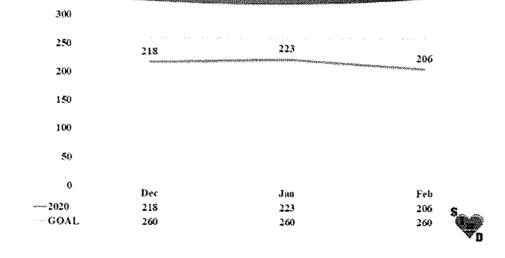


# SIHD Rural Clinic Volumes - Visits Per Month

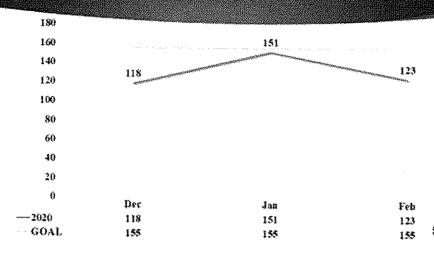




# Rehalf Services Volumes

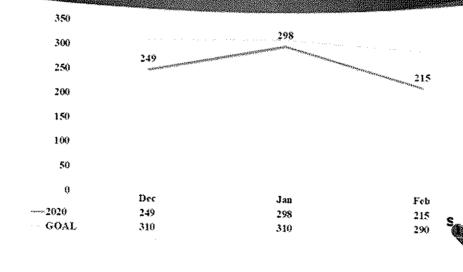


# X Ray Volumes – Visits-Exams Per Month





# Laboratory Volumes



# Volumes to Budget – MARCH 2020

		And the second s	MID/PD
PT DAYS	TOTAL /	AVERAGE	Budget
ACUTE	3	0.10	1.00
SWING	35	1.21	1.00
OB\$	2	0.07	0.20
SNF	879	30,31	25.00
TOTAL	919	31.69	26.20
OP VISITS			
ER	120	4,14	5.00
SHC FNP	104	3.59	13.00
RHC Lic therapist	43	1.48	13.00
RHC Nording/Physician REFERRED OUTPATIENTS	87	3.00	13.00
ANC TOT	262	10.97	13.00



CDC Interim Guidance for Healthcare Facilities: Preparing for Community Transmission of COVID-19 in the United States Key Considerations for Healthcare Facilities:

\*Currently there are no medications to treat or vaccines to prevent COVID-19.

Therefore, community approaches to slowing transmission including appropriate hand hygiene, cough etiquette, social distancing, and preventing/reducing face-to-face contact with potential COVID-19 cases are needed to slow transmission and reduce the number of people who get sick. In each healthcare facility, the primary goals include\*:

- •Provision of the appropriate level of medical care (Prevention or Triage)
- •Protecting healthcare personnel and non-COVID-19 patients accessing healthcare from infection
- •Preparing for a potential surge in patients with respiratory infection
- •Preparing for potential personal protective equipment supply and staff shortages

SIH – nCOVID - 19 Preparedness Plan

COVID-19 in California by the Numbers (as of 7 a.m. Pacific Time):

- 114-Positive tests
- 24 Cases of positive tests related to federal repatriation flights
- 90 Cases not related to repatriation flights
- 37 Travel-related
- 23 Person to person
- 14 Community transmission
- 16 Under investigation
- 10,250+ Number of people self-monitoring who returned to the U.S. through SFO or LAX 49 Number of local health jurisdictions involved in self-monitoring
- 19 Labs with test kits, 15 of which are already testing

SIH – nCOVID - 19 Preparedness Plan

"Although it is not possible to predict the future course of the outbreak, planning for a scenario in which many persons become ill and seek care at the same time is an important part of preparedness and can improve outcomes if an outbreak

occurs".

# Southern Inyo Healthcare District Coronavirus Preparedness Planning Team (SCPPT)

Shannon Jimerson - CNO
Michael Floyd-DON
Tambria Kalenowski- ADON
Suzie Wright ,RN
Virginia Garza, N
Anne Bramhall, RN
Jeff Sheffield -Director/Facilities
Daniel Smith, Director of Purchasing/EVS
George Lahey, Lab Manager
Linda Tucker, RT Radiology Manager
Carol Dunnaway -Billing /AR Manager
Traci Gilmore Revenue Cycle Coordinator
Maritza Perkins, Executive Assistant for Admin.Services

SIH – nCOVID - 19 Preparedness Plan

"An ounce of prevention is worth a pound of cure"



#### **Current ED Prevention and Treatment Plan**

- t. If visitor is a patient for the ER and is exhibiting COVID symptoms, ER noise will be notified:
- 1. Norse will don PPE and escort patient to Conex (or designated triage area for suspected cases)
- Afternative staff will be called in to assist, and ER nurse attending to that patient will remain with that patient.
- 3. Notify HHS if you feel that a patient warrants testing for COVID-19. (Use HHS testing algorithm)
- 4. HHS will give you direction on whether to test/not test, and will coordinate pick-up of sample to deliver to CDC.
- 5. If patient is not sick enough to be hospitalized, they will be sent home to self-quarantine x14 days. We will provide instructions and recommend them to return to the £R if symptoms worsen





# I. Aggressive Prevention Protocol: House-wide

- 1) We will only have one portal of entry. All other entry points in hospital will be locked during all hours with signs and directions to entry point.
- 2) Entry will be west ER door OR administration door entrance.
- 3) All visitors/patients will be screened before entering hospital and asked if they have 2 or more of the following symptoms:
- 4) Fever
- 5) Shortness of breath
- 6) Cough

# **Aggressive Preparedness**

#### II. Aggressive Prevention Protocol: SNF

- 1. All residents and resident families will be formally notified on our procedure for prevention. They will be asked to refrain from visiting if they are exhibiting any symptoms.
- 2. If resident exhibits any mild symptoms, they will be quarantined to their room; any roommates will be relocated to another room.
- 3. EVS cleaning rooms daily; and will clean common surfaces as frequently as possible; uses Virex 256 currently.



# **Government Special Financial Support**

SACRAMENTO – Today, under the direction of Governor Gavin Newsom, the Department of Managed Health Care directed all commercial and Medi-Cal health plans regulated by the Department to immediately reduce cost-sharing to zero for all medically necessary screening and testing for the COVID-19. This includes waiving cost-sharing for emergency room, urgent care or provider office visits when the purpose of the visit is to be screened and tested for COVID-19. The need for COVID-19 testing is based on medical necessity, a clinical defermination made on a case by case basis by medical professionals.

# 2020: A Year of Change & Challenges



Tentatively we are working on a LAFCO agreement. Before SIHD had a limited physical therapy program. Now that Raychel Hosch is here we have Physical, Occupational and Speech therapy.

Peter Spiers is trying to work with UC Davis for telemedicine, vascular and wound care.

The lab is busy and there are a couple lines of business we want to do.

Coronavirus- No active cases in Mono or Inyo County at this time. SIHD will have a Mock run on a Covid-19 case on Thursday. Public announcements- SIHD will put plan on the website.

Secretary Roper appreciates the proactive preparedness. The virus info is changing daily. From Inyo Co. prospective- The public information officer (Carma Roper) puts together joint informational system/center. President Hickman stated that tennis and concert events have been canceled or postponed.

Once we go live with Covid-19 preparedness, it will be a different environment at the hospital. It will impact the skilled nursing residents and families. There will be Signage. Peter Spiers stated that we are looking to see what we will be doing with the nurse staffing. We may need more EMT's and nurses.

Dr. Trainer stated that the schools are taking precautions. They are using Lysol to scrub down surfaces, they asking everyone to cover their mouths when coughing. They have advised parents and teachers on symptoms. If they have symptoms staff and students need to stay home for 14 days. The school is working with Health and Human Services.

C. Medical Staff Report (Quarterly Report)

Nothing to report at this time. Per Peter Spiers will need to present at the next board meeting.

# IV. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

None.

# V. BOARD OF DIRECTORS COMMENTS ON ITEMS NOT ON THE AGENDA

President Hickman stated that the board appreciates everyone's attendance, patience and sharing of information.

The board will have ethics training this evening. Legal counsel will review 19 categories of law (open to the public).

# VI. <u>CLOSED SESSION</u>

A. Existing Litigation (Govt Code 54956.9): Chapter 9 Bankruptcy

# VII. <u>CLOSED SESSION REPORT</u>

In closed session, counsel and the Board discussed the chapter 9 bankruptcy, and upon motion by Director Branson, seconded by Director Roper, unanimously authorized President Hickman to finalize negotiations and sign a settlement agreement and related documents with Yorai Benny Benzeevi, HCCA and Vi Financial, and take all steps necessary to effectuate the agreement.

# VIII. <u>ETHICS TRAINING</u>

Counsel conducted AB 1234 ethics training from 6:00 to 8:15.

# IX. ADJOURNMENT

The open session closed at 5:20 pm. Closed session to begin at 5:35 pm.

President/Secretary of the Board of Directors

3/5/2020

Special Board Minutes of March 10, 2020

5/20/2020

Carma Roper, Secretary