

**Southern Inyo Healthcare District
Board of Directors
Regular Meeting Agenda**

**Tuesday, September 5, 2017
Board Convenes at 4:30 p.m.**

**RCA Church
550 East Post St
Lone Pine, CA 93545**

I. CALL TO ORDER

- A. Pledge of Allegiance
- B. Roll Call
- C. Approval of Agenda

II. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

III. BUSINESS ITEMS

A. Consent Agenda

1. Approval of Minutes

- Special Board Meeting Minutes of May 31, 2017
- Regular Board Meeting Minutes of August 8, 2017.
- Special Board Meeting Minutes of August 19, 2017.
- Special Board Meeting Minutes of August 29, 2017.

2. Approval of the following Privileges and Other Agreements:

- a. Approval of Mikhail Bargan, MD, Medical Staff Privileges**
- b. Approval of Mikhail Bargan, MD, Medical Staff Privileges**
- c. Approval of Shelly Xing, MD, Medical Staff Privileges**
- d. Approval of Amikjit S. Reen, MD, Medical Staff Privileges**
- e. Approval of Teleforo A. Molina, MD, Medical Staff Privileges**
- f. Approval of Christopher Ward, MD, Medical Staff Privileges**
- g. Approval of Linda M. Long, C-FNP, Medical Staff Privileges**

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

h. Approval of Gregory Taylor, MD, Medical Staff Privileges

- B.** 2016-2017 Inyo County Grand Jury Report
- C.** Discussion and consideration of approval of Employee Association Raffle
- D.** Discussion and consideration of approval of policy regarding Parcel Tax Home Business.
- E.** Discussion and consideration of approval of policy for Donation Account
- F.** Discussion and consideration of approval of The Imaging Connection, Sales Agreement
- G.** Discussion and consideration of contract with a Financial Advisory Firm for the bond issue.

IV. REPORTS

A. Report by Administration - *HCCA Management*

1. Finance and Operations

- a. Fiscal Year 2018 Budget Presentation

Proposed Action: Approval of Fiscal Year 2018 Budget

2. Compliance and Quality

3. Personnel: Employee Insurance, Payroll, and Staffing

B. Medical Staff Report

V. DIRECTOR COMMENTS ON ITEMS NOT ON THE AGENDA

VI. CLOSED SESSION

- A. Existing Litigation (Govt Code 54956.9): Chapter 9 Bankruptcy

VII. CLOSED SESSION REPORT

VIII. ADJOURNMENT

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

NOTICE TO THE PUBLIC

PUBLIC COMMENT PERIOD FOR REGULAR MEETINGS

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COMPLIANCE WITH ADA

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Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

DRAFT

**Southern Inyo Healthcare District
Board of Directors
Special Meeting Minutes**

**Wednesday, May 31, 2017
Board Convened at 5:00 p.m.**

**Southern Inyo Hospital
Conference Room
501 E Locust St, Lone Pine, Ca 93545**

PRESENT

Richard Fedchenko, President
Jaqueline Hickman, Secretary
Charles Carson, Director

Absent

Mark Lacy, Director
Carma Roper, Treasurer

OTHERS

Alan Germany, CRO/ Administrator
Legal Counsel (via phone)

I. CALL TO ORDER

A. Mr. Fedchenko called the meeting to order at 5:01 p.m.

B. Approval of Agenda

Action: Mr. Fedchenko requested the agenda be modified. The Closed Session moved between II. Public Comments on Items Not On the Agenda and III. Business Items. The agenda was approved unanimously as modified.

II. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

III. CLOSED SESSION

A. Existing Litigation (Govt Code 54956.9): Chapter 9 Bankruptcy

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

IV. CLOSED SESSION REPORT

Mr. Fedchenko adjourned Closed Session and reconvened to Open Session at 5:53 p.m. Pursuant to Government Code section 54957.1, two items regarding Tiger Commercial under A. Consent Agenda were removed.

V. BUSINESS ITEMS

A. Consent Agenda

1. Approval of the following:

a. Resolution No. 17 – 3 CT Scanner Surplus Equipment

Action: Resolution No.17 - 3 Scanner Surplus Equipment was approved unanimously.

b. Use of funds for sale of CT Scanner Surplus Equipment

Action: Use of funds from sale of CT scanner was approved unanimously. From the sale proceeds, it was agreed that the first \$150,000 is to pay the loan from HCCA used to purchase the unit from Everbank. Any monies remaining after \$150,000 is reimbursed to HCCA and the replacement unit is purchased are to be used to pay down the line of credit with HCCA.

VI. DIRECTOR COMMENTS ON ITEMS NOT ON THE AGENDA

VII. ADJOURNMENT

Meeting adjourned at 6:04 p.m.

Board President or Secretary

Date

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

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Treasurer

Mark Lacey
Director

Chuck Carson
Director

DRAFT

**Southern Inyo Healthcare District
Board of Directors
Regular Meeting Minutes**

**Tuesday, August 8, 2017
Board Convened at 4:30 p.m.**

**RCA Church
550 East Post St
Lone Pine, CA 93545**

PRESENT

Richard Fedchenko, President
Jaqueline Hickman, Secretary
Charles Carson, Director

Absent

Mark Lacy, Director
Carma Roper, Treasurer

OTHERS

Alan Germany, CRO/ Administrator
Legal Counsel (via phone)
Erika Hernandez, Executive Assistant

I. CALL TO ORDER

- A. Mr. Fedchenko called the meeting to order at 4:31 p.m.
- B. Approval of Agenda

Action: Mr. Carson moved to approve the August 8, 2017 agenda. Mrs. Hickman second. All approved.

II. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

The following individual provided public comments:
Mrs. Lynn Bunn
Mr. Leroy Kritz

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

III. BUSINESS ITEMS

A. Consent Agenda

1. Approval of Minutes

- Regular Board Meeting Minutes of July 11, 2017.
- Special Board Meeting Minutes of July 15, 2017.
- Special Board Meeting Minutes of July 19, 2017.

Action: Mr. Fedchenko requested Jael Huffman's name corrected in the July 11, 2017 minutes, under III. Business Item B. Discussion about Joel Huffman in the parcel tax. The name needs to be changed from Joel to Jael. Mr. Fedchenko then moved to approve the minutes of July 15, 2017, July 19, 2017 and July 11, 2017 (as amended). Mr. Carson seconded. All approved.

2. Approval of Gregory M. Taylor, MD, Medical Staff Privileges

3. Approval of Christopher W. Ward, MD, Medical Staff Privileges

4. Approval of Kris B. Hall, MD, Medical Staff Privileges

Action: Mr. Fedchenko moved to approve the Medical Staff Privileges for Gregory M. Taylor, MD, Christopher W. Ward, MD and Kris B. Hall, MD. Mrs. Hickman seconded. All approved.

5. Approval of Christopher W. Ward, MD, Physician Agreement

Action: Mr. Fedchenko moved to approve the Physician Agreement for Christopher W. Ward, MD. Mrs. Hickman seconded. All approved.

B. Set date for the next Regular Board Meeting

It was agreed upon to set the next Regular Board Meeting date on Tuesday, September 5, 2017.

C. Response to Proposal Presentation from Bond- Caldwell Flores Winter

John Castanon, Senior Vice President with Caldwell Flores Winter (CFW) presented on financial advisory services to facilitate a General Obligation (GO) Bond and Parcel Tax Measure. Mr. Castanon gave a brief background description of the district's current position. He also explained the following items: General Obligation Bond, Parcel Tax Increase, Estimated Fees, Costs, and

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Mark Lacey
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Chuck Carson
Director

Expenses (Pre Bond), Estimated Fees and Expenses (Post Bond), Selection of the Bond Counsel, Considerations and Next steps, Proposed Bond and Parcel Tax Election Timeline.

IV. REPORTS

A. Report by Administration - HCCA Management

1. Finance and Operations

- a. Monthly Financial Update – Mr. Germany presented the financial summary highlighting the results for the month of July. Mr. Germany provided an overview of the volume trends of the various operating components within Southern Inyo Hospital. The Emergency Room visits for the month of July were 160. Physical Therapy visits were at 56, and Lab had 283 visits for the month of July. Mr. Germany introduced Shawn Burgess, Chief Information Officer. Mr. Burgess provided an update on MedWorxs implementation. He emphasized that I.T. is currently working collaboratively with MedWorxs and the clinical team at SIHD to provide solutions to the issues that have been raised.

b.

2. Compliance and Quality

3. Personnel: Employee Insurance, Payroll, and Staffing

Mr. Germany introduced new SIHD staff members: Leslie Cortez and Debra Benedict new Clinic Lab Specialist; Patty Torchio, Physical Therapist Assistant; Erika Hernandez, Administrative Assistant and Ramesh Deswal, Radiology Technician.

B. Medical Staff Report

None

V. DIRECTOR COMMENTS ON ITEMS NOT ON THE AGENDA

None

VI. CLOSED SESSION

- A. Existing Litigation (Govt Code 54956.9): Chapter 9 Bankruptcy

VII. CLOSED SESSION REPORT

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

Mr. Fedchenko adjourned Closed Session and reconvened to Open Session at 7:15 p.m. Pursuant to Government Code section 54957, there was no action taken by the Board in Closed Session.

VIII. ADJOURNMENT

Meeting Adjourned at 7:15 p.m.

Board President or Secretary

Date

NOTICE TO THE PUBLIC

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Mark Lacey
Director

Chuck Carson
Director

BOARD OF DIRECTORS MEETING

August 8th, 2017

Southern Inyo Healthcare District

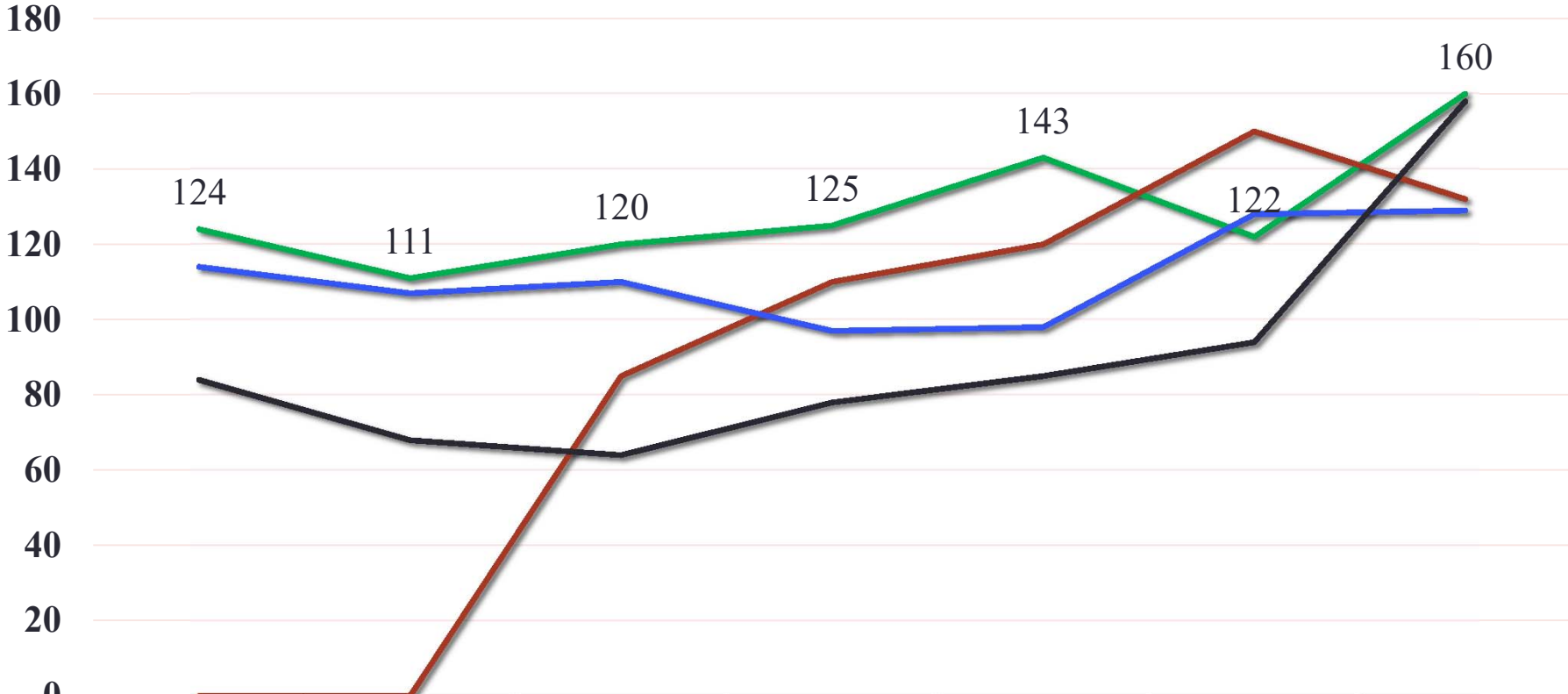


Emergency Room Volume

Average Visits Per Day

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2017	4.4	3.9	3.8	4.2	4.6	4.1	5.2	-	-	-	-	-
2016	-	-	2.7	3.7	3.9	5.0	4.3	4.1	4.1	3.0	2.8	2.9
2015	3.7	3.8	3.5	3.2	3.2	4.3	4.2	3.6	4.1	3.8	2.8	0.1
2014	2.7	2.4	2.1	2.6	2.7	3.1	5.1	4.2	3.2	3.5	2.8	2.9
2013	2.9	2.4	2.5	2.2	2.8	3.3	3.4	3.0	3.3	2.0	2.3	2.1
2012	2.7	2.9	2.7	3.5	3.2	4.2	3.8	3.9	3.2	3.0	2.7	2.9

Emergency Room Volume – Visits Per Month



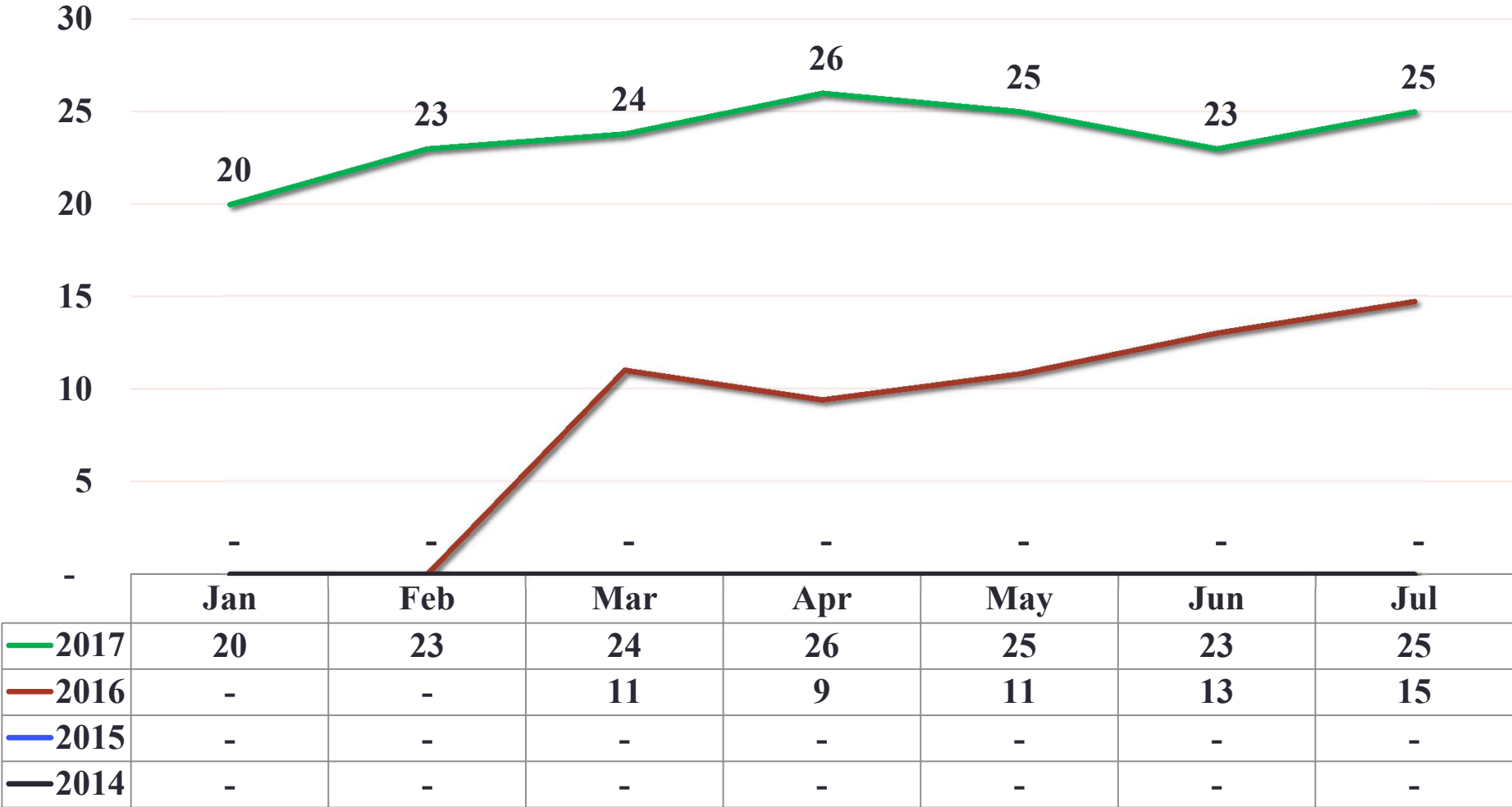
	Jan	Feb	Mar	Apr	May	Jun	Jul
—2017	124	111	120	125	143	122	160
—2016	-	-	85	110	120	150	132
—2015	114	107	110	97	98	128	129
—2014	84	68	64	78	85	94	158



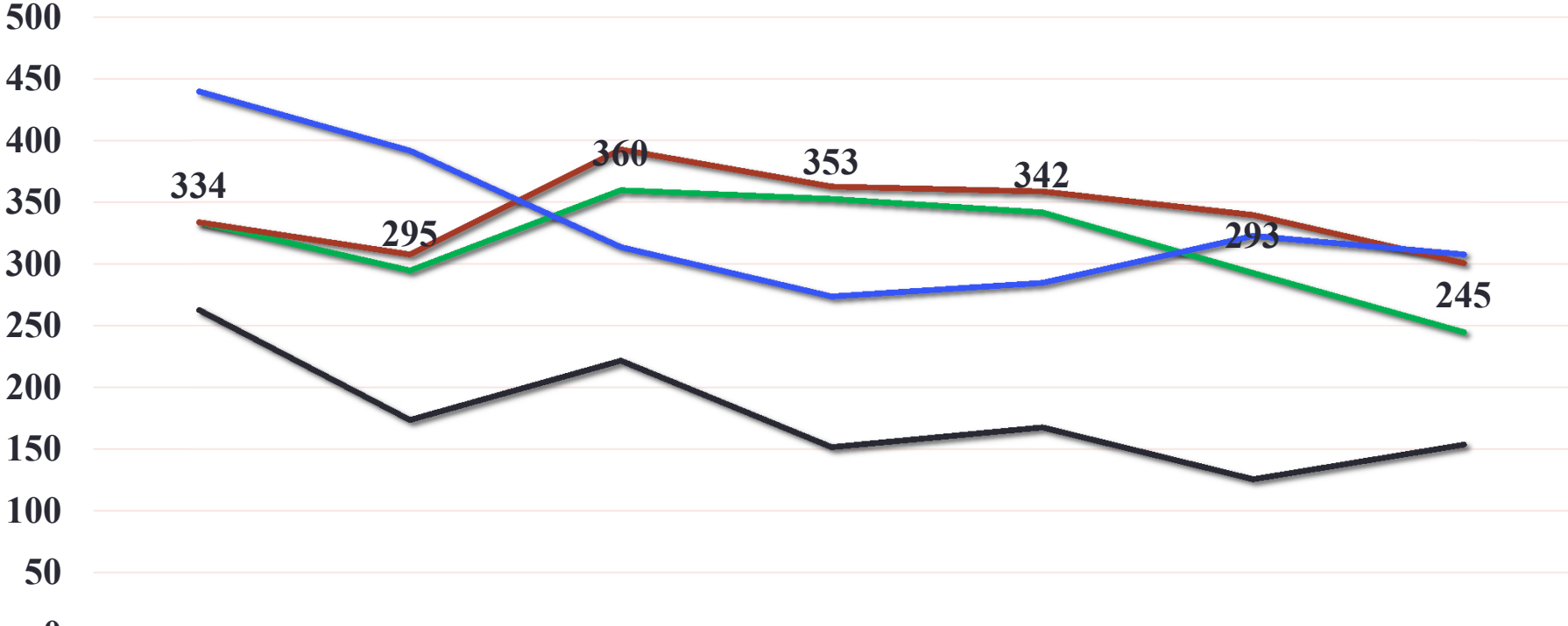
—2017 —2016 —2015 —2014



Skilled Nursing Facility Volumes – Monthly Census



SIHD Rural Clinic Volumes – Visits Per Month



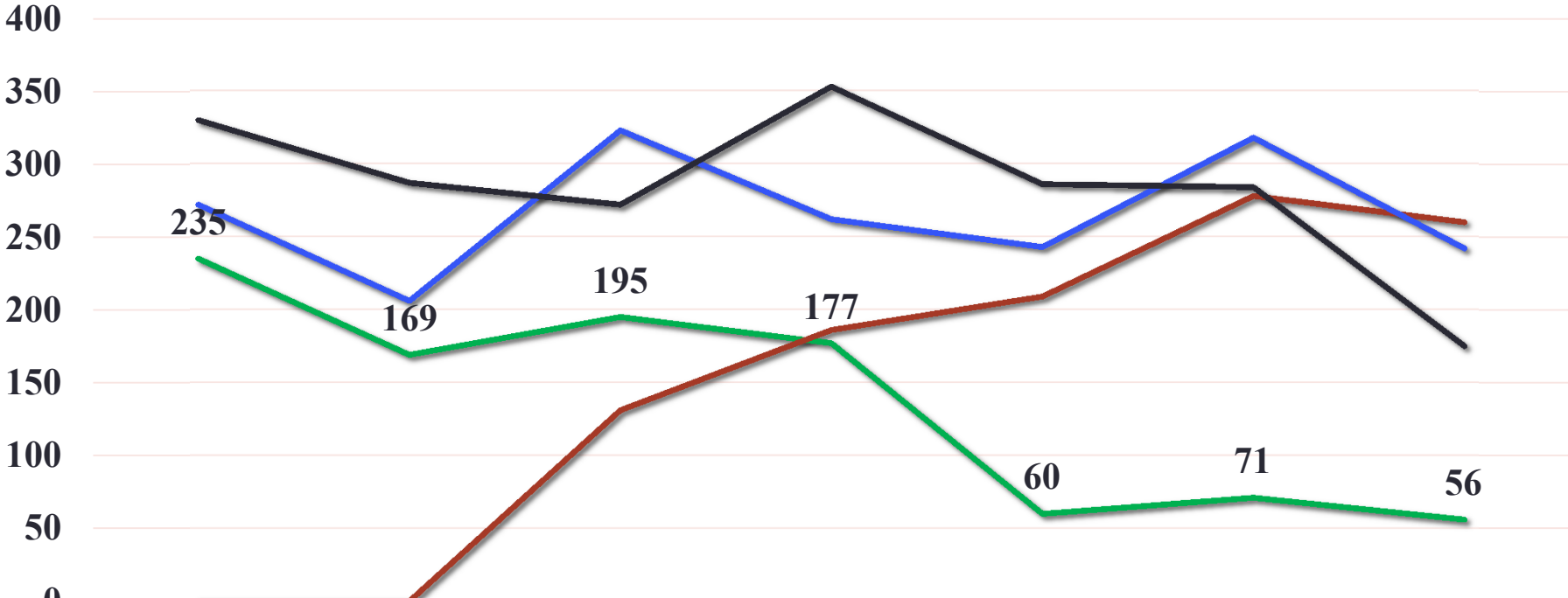
	Jan	Feb	Mar	Apr	May	Jun	Jul
—2017	334	295	360	353	342	293	245
—2016	334	308	393	363	359	340	301
—2015	440	392	314	274	285	323	308
—2014	263	174	222	152	168	126	154



—2017 —2016 —2015 —2014



Physical Therapy Volumes

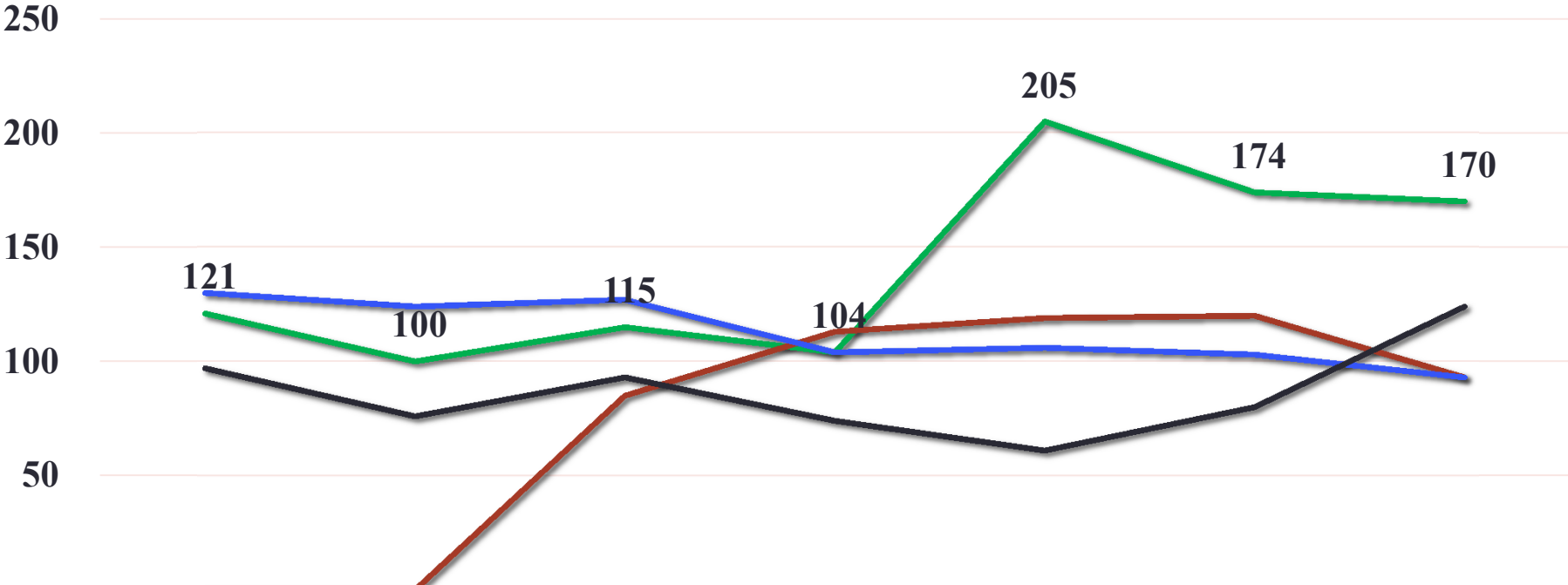


	Jan	Feb	Mar	Apr	May	Jun	Jul
—2017	235	169	195	177	60	71	56
—2016	-	-	131	186	209	278	260
—2015	272	206	323	262	243	318	242
—2014	330	287	272	353	286	284	175

—2017 —2016 —2015 —2014



X Ray Volumes – Visits Per Month

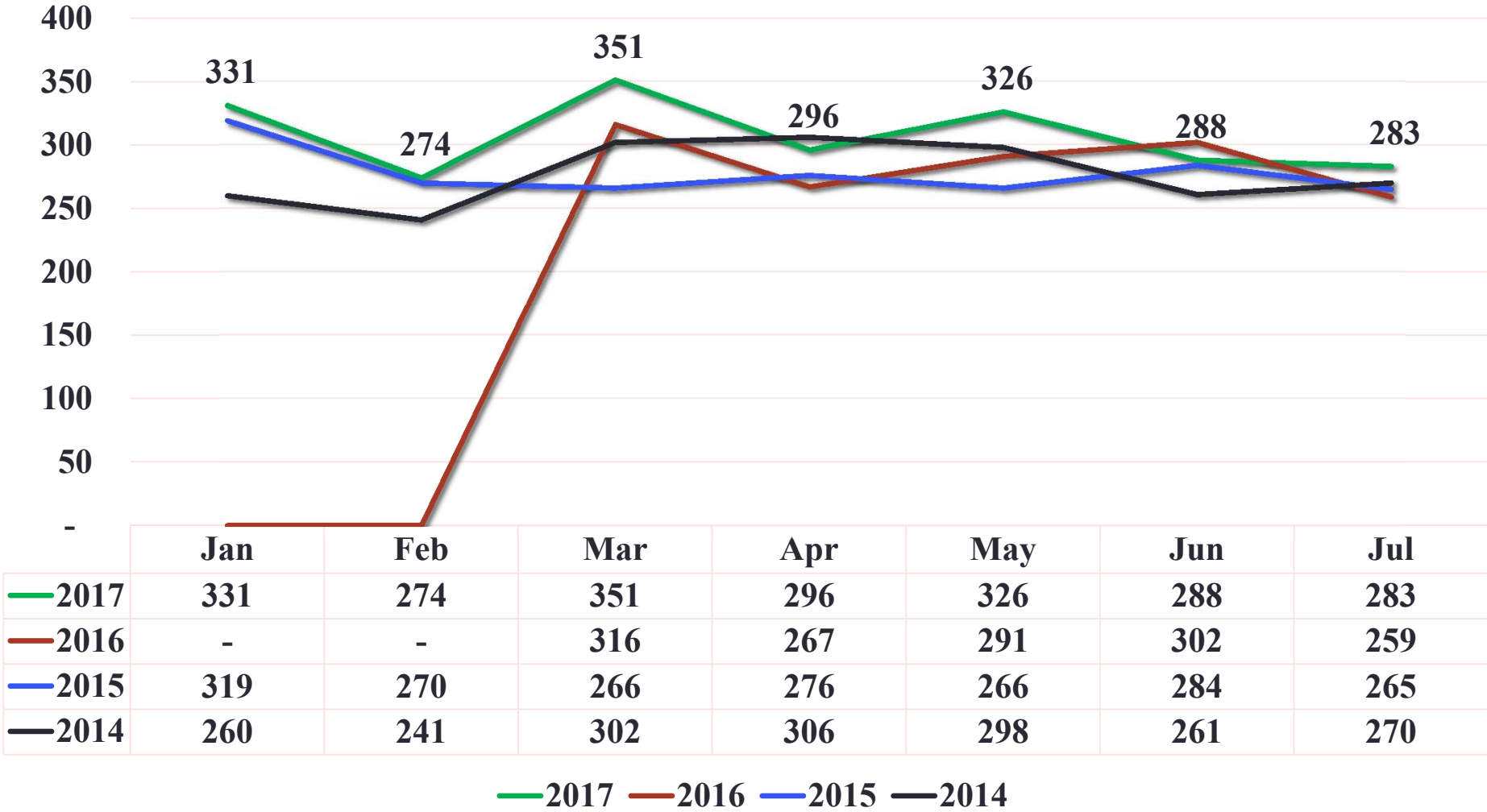


	Jan	Feb	Mar	Apr	May	Jun	Jul
—2017	121	100	115	104	205	174	170
—2016	-	-	85	113	119	120	93
—2015	130	124	127	104	106	103	93
—2014	97	76	93	74	61	80	124

—2017 —2016 —2015 —2014



Laboratory Volumes



Staffing – Help Wanted

- Human Resource Manager
- Business Office Manager
- Laboratory Manager
- Registered Dietician
- Physical Therapy Manager
- Physical Therapist
- Physical Therapy Assistant
- Physician – Emergency Department
- Physician – Clinic
- Registered Nurses- Emergency Department
- Medical Assistant- Clinic
- CNA- Skilled Nursing Facility
- Environmental Services Technician/Laundry Assistant



HCCA & SIHD

**Working together to improve the
healthcare of the communities we
serve**



DRAFT

**Southern Inyo Healthcare District
Board of Directors
Regular Meeting Minutes**

**Saturday, August 19, 2017
Board Convened at 8:30 a.m.**

**Southern Inyo Hospital
Conference Room
501 E Locust St, Lone Pine, Ca 93545**

PRESENT

Richard Fedchenko, President
Jaqueline Hickman, Secretary
Charles Carson, Director
Carma Roper, Treasurer
Mark Lacey, Director (arrived at 11:00 a.m.)

OTHERS

Alan Germany, CRO/ Administrator (via phone)

I. CALL TO ORDER

- A. Mr. Fedchenko called the meeting to order at 8:38 a.m.
- B. Approval of Agenda

Action: The August 19, 2017 agenda was approved unanimously.

II. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

The following individual provided public comments:
None

III. CLOSED SESSION

- A. Existing Litigation (Govt Code 54956.9): Chapter 9 Bankruptcy

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

IV. CLOSED SESSION REPORT

The meeting was suspended at 12:00 p.m. and reconvened on Monday, August 21, 2017 at 6:00 p.m. Pursuant to Government Code section 54957.1, there was no action taken by the board in Closed Session.

V. ADJOURNMENT

Meeting adjourned at 8:05 p.m.

Board President or Secretary

Date

NOTICE TO THE PUBLIC

PUBLIC COMMENT PERIOD FOR REGULAR MEETINGS

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

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Board of Directors:

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Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

DRAFT

**Southern Inyo Healthcare District
Board of Directors
Special Meeting Minutes**

**Tuesday, August 29, 2017
Board Convened at 4:00 p.m.**

**Southern Inyo Hospital
Conference Room
501 E Locust St, Lone Pine, Ca 93545**

PRESENT

Richard Fedchenko, President
Jaqueline Hickman, Secretary
Charles Carson, Director

Absent

Mark Lacy, Director
Carma Roper, Treasurer

OTHERS

Alan Germany, CRO/ Administrator (via phone)
Legal Counsel (via phone)

I. CALL TO ORDER

A. Mr. Fedchenko called the meeting to order at 4:05 p.m.

B. Approval of Agenda

Action: Mr. Fedchenko motioned to approve the August 29, 2017 agenda.
Mr. Carson second. All approved.

II. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

The following individual provided public comments:
None

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

III. BUSINESS ITEMS

A. PFM Financial Advisors LLC Presentation

David Olson, Director of PFM explained the importance of The Bond Program Management Services and Parcel Tax Election. He stated that SIHD needs to work on a starting point for The Bond Program that would meet the community needs and expectations. He also went over Select Health Care District Tax Rates FY 2016/2017 and gave a brief summary of the PFM California GO Bond Experience. PFM can help the SIHD Board create a debt policy based on the new regulation explaining that a bond cannot be issued unless there is a debt policy in place and a Bond Council Certification.

IV. DIRECTOR COMMENTS ON ITEMS NOT ON THE AGENDA

None

V. CLOSED SESSION

A. Existing Litigation (Govt Code 54956.9): Chapter 9 Bankruptcy

VI. CLOSED SESSION REPORT

Mr. Fedchenko adjourned Closed Session and reconvened to Open Session at 6:15 p.m. Pursuant to Government Code section 54957.1, there were no report given.

VII. ADJOURNMENT

The Tuesday, August 29, 2017 meeting was scheduled to reconvene on Thursday, August 31, 2017 at 4:15 p.m. at the SIHD Conference Room. The meeting adjourned at 6:15 p.m.

Board President or Secretary

Date

Board of Directors:

Richard Fedchenko
President

Jaqueline Hickman
Secretary

Carma Roper
Treasurer

Mark Lacey
Director

Chuck Carson
Director

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Chuck Carson
Director



Southern Inyo Hospital

501 E. Locust Street P.O. Box 1009 Lone Pine, California 93545

September 5, 2017

Board of Directors
Southern Inyo Hospital
P.O. Box 1009
Lone Pine, CA 93545

Active Medical Staff Privileges are extended to Dr. Mikhail Bargan , Emergency Physician for a period of two years, from 09/05/2017 to 09/05/2019 by the Board of Directors of Southern Inyo Healthcare District, in accordance with the Medical Staff Bylaws of Southern Inyo Healthcare District.

Respectfully,

Vickie Torix
Medical Staff Secretary



Ronald Ostrom, DO, Medical Director of ER

08/30/2017

Date

Alan Germany, CEO/CRO

Date

Richard Fedchenko, Board President

Date



HCCA

Southern Inyo Hospital

501 E. Locust Street P.O. Box 1009 Lone Pine, California 93545

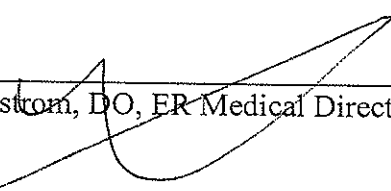
August 18, 2017

Board of Directors
Southern Inyo Hospital
P.O. Box 1009
Lone Pine, CA 93545

It is requested that Mikhail Bargan, MD, Emergency Medicine be granted emergency temporary Medical Staff privileges for a period of 90-days to facilitate the Medical Staff credentialing process.

Respectfully,

Vickie Torix
Medical Staff Secretary



Ronald Ostrom, DO, ER Medical Director

08/18/2017

Date

Alan Germany, CEO/CRO

Date

Richard Fedchenko, Board President

Date



HCCA
Southern Inyo Hospital

501 E. Locust Street P.O. Box 1009 Lone Pine, California 93545

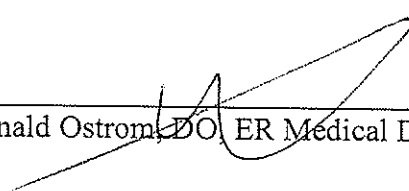
August 29, 2017

Board of Directors
Southern Inyo Hospital
P.O. Box 1009
Lone Pine, CA 93545

It is requested that Shelly Xing, MD, Emergency Medicine, be granted temporary Medical Staff privileges for a period of 90-days to facilitate the Medical Staff credentialing process.

Respectfully,

Vickie Torix
Medical Staff Secretary



Ronald Ostrom, DO, ER Medical Director

8/30/17

Date

Alan Germany, CEO/CRO

Date

Richard Fedchenko, Board President

Date



HCCA
Southern Inyo Hospital

501 E. Locust Street P.O. Box 1009 Lone Pine, California 93545

September 5, 2017

Board of Directors
Southern Inyo Hospital
P.O. Box 1009
Lone Pine, CA 93545

Active Medical Staff Privileges are extended to Dr. Amikjit S. Reen, SNF for a period of two years, from 09/05/2017 to 09/05/2019 by the Board of Directors of Southern Inyo Healthcare District, in accordance with the Medical Staff Bylaws of Southern Inyo Healthcare District.

Respectfully,

Vickie Torix
Medical Staff Secretary

Parmod Kumar, Director of SNF (Parmod Kumar, D.O.) 8/30/17
Date

Alan Germany, CEO/CRO Date

Richard Fedchenko, Board President Date



HCCA

Southern Inyo Hospital

501 E. Locust Street P.O. Box 1009 Lone Pine, California 93545

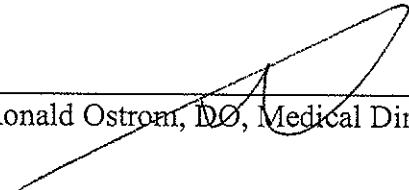
September 5, 2017

Board of Directors
Southern Inyo Hospital
P.O. Box 1009
Lone Pine, CA 93545

Active Medical Staff Privileges are extended to Dr. Telesforo A. Molina, Emergency Physician for a period of two years, from 09/05/2017 to 09/05/2019 by the Board of Directors of Southern Inyo Healthcare District, in accordance with the Medical Staff Bylaws of Southern Inyo Healthcare District.

Respectfully,

Vickie Torix
Medical Staff Secretary



Ronald Ostrom, DO, Medical Director of ER

Date

Alan Germany, CEO/CRO

Date

Richard Fedchenko, Board President

Date



Southern Inyo Hospital

501 E. Locust Street P.O. Box 1009 Lone Pine, California 93545

September 5, 2017

Board of Directors
Southern Inyo Hospital
P.O. Box 1009
Lone Pine, CA 93545

Active Medical Staff Privileges are extended to Dr. Christopher Ward, Emergency Physician for a period of two years, from 09/05/2017 to 09/05/2019 by the Board of Directors of Southern Inyo Healthcare District, in accordance with the Medical Staff Bylaws of Southern Inyo Healthcare District.

Respectfully,

Vickie Torix
Medical Staff Secretary



Ronald Ostrom, DO, Medical Director of ER

8/29/17

Date

Alan Germany, CEO/CRO

Date

Richard Fedchenko, Board President

Date



Southern Inyo Hospital

501 E. Locust Street P.O. Box 1009 Lone Pine, California 93545

September 5, 2017

Board of Directors
P.O. Box 1009
Lone Pine, CA 93545-1009

Active and Clinical Medical Staff Privileges are extended to Linda M. Long, C-FNP for a period of two years, September 5, 2017 to September 5, 2019 by the Medical Staff and the Board of Directors of Southern Inyo Healthcare District, in accordance with the Medical Staff Bylaws of Southern Inyo Healthcare District.

Respectfully,

Vickie Torix
Medical Staff Secretary

Alan Germany, CEO/CFO

Date

Richard Fedchenko, President Board of Directors

Date

Amikjit Reen, Associate Medical Director

Date



Southern Inyo Hospital

501 E. Locust Street P.O. Box 1009 Lone Pine, California 93545

September 5, 2017

Board of Directors
Southern Inyo Hospital
P.O. Box 1009
Lone Pine, CA 93545

Active Medical Staff Privileges are extended to Dr. Gregory Taylor, Emergency Physician for a period of two years, from 09/05/2017 to 09/05/2019 by the Board of Directors of Southern Inyo Healthcare District, in accordance with the Medical Staff Bylaws of Southern Inyo Healthcare District.

Respectfully,

Vickie Torix
Medical Staff Secretary

Ronald Ostrom, DO, Medical Director of ER

Date

Alan Germany, CEO/CRO

Date

Richard Fedchenko, Board President

Date

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PROOF OF PERSONAL SERVICE
PORTIONS OF THE FINAL REPORT
OF THE
2016-2017 INYO COUNTY GRAND JURY

[Penal Code section 933.5 (f)]

SOUTHERN INYO HEALTHCARE DISTRICT BOARD OF
TRUSTEES

I, the undersigned, say: I am a citizen of the United States and a resident of the County of Inyo, over the age of eighteen years, and not a party to this action; that my business address is: Courthouse, 168 No. Edwards St., Independence, CA 93526, that on 8-7-2017, I personally served a true and correct copy of the following portions of the Final Report of the 2016-2017 Inyo County Grand Jury, together with a "Notice to Officers, Agencies, Departments and Governing Bodies of Public Agencies" pertaining to pertinent provisions of Penal Code sections 933.05 and 933:

By personally delivering a true and correct copy thereof to:

ERIKA D. HERNANDEZ ADMINISTRATIVE ASSISTANT
at
SOUTHERN INYO HEALTHCARE DISTRICT

I declare under penalty of perjury that the foregoing is true and correct. Executed on this 7 day of August, 2017, at 0946, California.

J. Carmichael

This form is be filled out at time of service and returned to Superior Court.)

**NOTICE TO OFFICERS,
AGENCIES,
DEPARTMENTS AND
GOVERNING BODIES OF
PUBLIC AGENCIES**

- 1. You have been provided a copy of the Grand Jury's Final Report two working days prior to its public release and after its approval by the presiding judge. You are prohibited from disclosing any contents of the report prior to the public release of the report. (Penal Code Section 933.05(f)).**

- 2. If you are required to respond to the findings and recommendations of this report, you are urged to review the provisions of Penal Code Section 933.05 subsections (a), (b) and (c), before submitting your response.**

- 3. For 45 days after the end of our term, the foreman and designee shall, upon reasonable notice, be available to officers, agencies, departments of governing in this report, for clarification of the recommendations directed to them. (See Penal Code Section 933 (a)).**

SOUTHERN INYO HEALTHCARE DISTRICT

SOUTHERN INYO HOSPITAL

501 East Locust Street
Lone Pine, CA 93545

SUMMARY

The Inyo County Grand Jury (ICGJ) undertook a follow-up into a citizen's complaint from a previous year concerning the use of the Southern Inyo Hospital Parcel Tax monies.

BACKGROUND

In a previous year, a complaint was received by the ICGJ that the use of Parcel Tax funds by Southern Inyo Hospital was not being spent within the guidelines of the tax measure. The ICGJ elected to get an update from the hospital's directors about how the parcel tax funds were being utilized and a briefing about the hospital's post-bankruptcy reorganization and the reopening of the hospital.

METHODOLOGY

On January 27, 2017, three grand jurors visited Southern Inyo Hospital for a tour of the facility and a meeting with the Board President and the Chief Restructuring Officer/Administrator. On May 9, 2017, the Board President, accompanied by another Board Member and the Chief Restructuring Officer/Administrator, presented a PowerPoint presentation to the ICGJ, with all three representatives providing input during the Q&A session following the presentation.

DISCUSSION

After the State of California Department of Health closed Southern Inyo Hospital in December, 2015, due to financial distress, the Skilled Nursing Facility patients were transferred, followed by resignation of the CEO and the Board of Directors. The Southern Inyo Community Clinic remained open. On December 29, 2015, the Inyo County Board of Supervisors appointed a quorum of new Board members for SIHD.

SIHD was \$4.5 million in debt, and in January, 2016, the new Board of Directors moved to declare Chapter 9 bankruptcy, contracted with Healthcare Conglomerate Associates (HCCA) for both management services and a line of credit, and also retained bankruptcy attorneys.

HCCA aims to turn around distressed healthcare facilities by stabilizing the facility, laying the groundwork for a successful integrated healthcare system, then operating that integrated healthcare system collaboratively with hospital staff, leadership and community stakeholders.

With a close working relationship between the staff of the hospital, HCCA and the BOD, Southern Inyo Hospital reopened on March 1, 2016. Highlights include: most medical and administrative staff roles are filled, all departments are functioning and operating at historical levels; and Skilled Nursing Facility (SNF) resident numbers are rising. Payroll is current and insurance is reinstated.

With backup personnel, doctors, nurses, financial staff, etc., the hospital was reopened and patients returned to the SNF. The 33 bed SNF was serving 21 residents in May, 2017. A physician is on staff to serve the emergency department, with a medical lab and other ancillary services to handle emergency cases. With four acute beds, some patients may be admitted and others transferred to other definitive care facilities.

If a patient needs to be transferred to another medical facility, transport is usually provided by Lone Pine Volunteer Fire Department Ambulance. At times, transport is delayed because of a shortage of Emergency Medical Technicians (EMTs) to staff the ambulance. The Lone Pine Volunteer Fire Department is seeking more volunteers to become trained and serve as EMTs.

Information provided by the Administrator demonstrated that the parcel tax funds are being used within the guidelines of the tax measure.

During the January visit, as grand jurors entered the hospital lobby, they observed SNF patients. The patients were sitting in the sunny lobby, and were enjoying the views of the surrounding environs as they looked out the large windows.

Due to a problematic heating boiler, portable heaters had been placed in patient rooms for their comfort.

The Board President's presentation to the full ICGJ on May 9, 2017, gave an overview of the post-bankruptcy hospital reopening, the separate and interconnected steps which are to be taken to solve the debt; the current operations, and plans for future operation. The information was very clearly presented.

Having received permission from the Board President, the presentation slides have been attached to this report as Appendix A.

FINDINGS

F11. Although the facility is older, it was clean and appeared to be in good condition.

F12. The effectiveness of the heating system varied within the building, with some rooms being very cold. A planned boiler replacement project is a priority.

F13. Individual electric heaters have been placed in patient rooms for patient comfort.

F14. The parcel tax monies are being used within the guidelines of the tax measure.

F15. There is a critical need for additional funding to pay off bankruptcy debt, for current operations, and to become solvent.

F16. At times, there is a delay in patient transfers to other definitive care facilities due to a shortage of EMTs to staff the Lone Pine Volunteer Fire Department Ambulance.

RECOMMENDATIONS

R7. The SIHD BOD is encouraged to offer more of the SIHD slide presentations in a variety of venues, and all residents of the Southern Inyo Healthcare District and other interested individuals are encouraged to attend one of these events.

COMMENDATION

The Inyo County Grand Jury commends the Southern Inyo Healthcare District Board of Directors, Southern Inyo Hospital management and staff, the Inyo County Board of Supervisors and the Citizens of the district for their commitment to quality healthcare in the service area and for the great amount of work they have provided to keep the hospital open for all.

REQUEST FOR RESPONSES

Pursuant to Penal Code 933.05, timely responses are requested from the following:

- **Southern Inyo Healthcare District Board of Directors**

Reports issued by the Inyo County Grand Jury do not identify individuals interviewed. Penal Code Section 929 requires that reports of grand juries not contain the name of any person or facts leading to the identity of any person who provides information.
--

Linda Tucker
Imaging Department
Southern Inyo Hospital
24 August, 2017

Board of Directors
Southern Inyo Hospital
Lone Pine, CA 93545

Hello. I am writing to request permission to hold a raffle on behalf of and to benefit Southern Inyo Hospital.

I was given a lovely framed photo of Lone Pine Mountain by Barrington Medical Recycling, LLC in thanks for using their company for recycling our out-of-date x-rays. (We also received \$428.14, which has been given to Accounts Receivable.) The photo was given as a personal gift to me.

I am not comfortable receiving gifts from our vendors when the hospital is in such dire straits. And the easiest thing to do would be to just give it to the hospital. But the hospital really doesn't need another picture hanging on the wall. So, in conversation with other hospital employees, the idea of a raffle arose, with all proceeds to go to the hospital. We plan to take the raffle to the SIHD community-at-large, in hopes of maximizing potential ticket sales.

The raffle would be offered by the SIH Employees Association, which is still in process of being formed. I would donate the picture to that entity. As I said, the employees association is still in process of being formed, but we would like to proceed with the raffle so that we do not lose our momentum. We are anxious to get started, so that we can announce the winner during the weekend of the Film Festival festivities. By consensus, tickets will cost \$5 each, or five for \$20. We

really do not have any idea how many tickets we can sell, we just want to get on with it.

Thank you for your attention to this small matter. We look forward to hearing your decision soon.

Sincerely,

Linda Tucker
MH CRN, DON

CASH ONLY IF ALL CheckLock™ SECURITY FEATURES LISTED ON BACK INDICATE NO TAMPERING OR COPYING



BARRINGTON MEDICAL RECYCLING

Barrington Medical Recycling, LLC
4940 Campus Ste C
New Port Beach, CA 92860

JPMORGAN CHASE BANK, NA
CORONA, DEL MAR, CA 92626
90-7162/3222

3887

08/17/2017

PAY TO THE ORDER OF Southern Inyo Hospital

\$ **428.14

Four hundred twenty-eight and 14/100***** DOLLARS

PROTECTED AGAINST FRAUD



Southern Inyo Hospital
501 E. Locust St.
Lone Pine, CA 93545



MEMO

⑈003887⑈ ⑆322271627⑆ 723582818⑈

Barrington Medical Recycling, LLC

08/17/2017 Southern Inyo Hospital

3887

Final Proceeds per Contract Settlement #541:

428.14

Chase Checking Operating 2818

428.14



SALES AGREEMENT

This Agreement is entered into this 27th day of July 2017, by and Southern Inyo Hospital (hereinafter referred to as SIH), and The Imaging Connection Inc., located at 8235 Kinlock Ave. Rancho Cucamonga, CA 91730, (hereinafter referred to as "Agent").

WHEREAS, Agent has a customer (the "Customer"), who wishes to buy the mobile GE Optima CT Scanner and WHEREAS TULARE wants to sell said equipment.

THEREFORE, SIH agrees to pay \$13,000 as a finders/commission fee to agent upon receipt of signed agreement from Agent's named Customer and payment (if applicable) from customer to SIH for the above system. Monies are due and payable to Agent immediately. It is agreed that The Imaging Connection will introduce either by email or conference call the customer to SIH and SIH will work directly with the customer moving forward. SIH is not responsible for payment to Agent if the above unit does not sell. SIH is free to use other vendors to try and sell the above unit. This agreement can be canceled by either party at any time.

SIH will not attempt to circumvent Agent either directly or indirectly to avoid paying the commission fee. SIH agrees to indemnify Agent against any claims arising from sale or partnership of the equipment from SIH to customer.

This Agreement shall be deemed to have been entered into, shall be interpreted under, and the rights, duties and liabilities of the parties determined in accordance with the laws of the State of California. In the event SIH is in breach of this Agreement, agent shall be entitled to all legal and equitable remedies afforded it by the laws as a result thereof and shall, in addition to any other forms of legal and equitable relief, recover from the other party all reasonable cost and attorneys fee incurred in seeking such remedy.

Signatories below have full authority to enter into the binding agreement set forth above.

Southern Inyo Hospital

The Imaging Connection, Inc.

Signed: _____

Signed: Alice J

Date: _____

Date: 8/21/17