

SOUTHERN INYO HEALTHCARE DISTRICT

Regular Meeting of the Board of Directors Minutes

Date: Tuesday, October 9, 2018

Time: 4:30 p.m.

Location: RCA Church
550 East Post St
Lone Pine, CA 93545

Richard Fedchenko will be participating via phone from
1093 Shahr Ave., Lone Pine, CA 93545

Present

Jaquie Hickman, President
Carma Roper, Secretary
Charles Carson, Treasurer
Richard Fedchenko, Director (via phone)

Absent

Mark Lacey, Vice President

Others

Brian Cotter, CEO
Shannon Jimerson, CNO
Jeff Sheffield, Director of Facilities
Anita Sonke, Account Payable
Scott Nave, Attorney
Ashley McDow, Attorney (via phone)

I. CALL TO ORDER

The meeting was called to order at 4:33 pm.

Secretary Roper moved to approve the agenda as presented. Treasurer Carson seconded. All Approved.

II. PUBLIC COMMENTS ON ITEMS NOT ON THE AGENDA

Linda Tucker invited all to join the SIH Salvation Foundation meeting October 29, 2018 at noon. Open House will be October 27, 2018 9am-2pm.

III. BUSINESS ITEMS

Board of Directors:

Jaqueline Hickman
President

Mark Lacey
Vice President

Carma Roper
Secretary

Charles Carson
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A. Discussion regarding future of Southern Inyo Hospital facilities.

Attorney McDow gave a brief update on bankruptcy. There is a status report that is due today, 10/09/2018. Another Status Conference will be 10/16/2018. During that time we will update the court on the progress SIHD has made with the respect to the Tulare claim, progression on global mediation and potential issues with other revenue sources.

B. Consent Agenda

1. Approval of Minutes

a. Regular Board Meeting Minutes of September 11, 2018.

Action: Correction on Job Fair Location. The Job Fair took place in Bishop. Secretary Roper moved to approve the Regular Board Meeting Minutes of September 11, 2018 with the job fair location correction. Treasurer Carson seconded. All Approved.

2. Approval of the Medical Staff Privileges

a. Robert S. Kollen, MD, 90 days Temporary Medical Staff Privileges
Vicki Torix, Medical Records stated that Dr. Robert S. Kollen was recommended by Medical Director, Dr. Ronald Ostrom.

Action: Treasurer Carson moved to approve 90 days Temporary Medical Staff Privileges for Robert S. Kollen, MD. Secretary Roper seconded. All approved.

C. CompHealth Contract

Item III, C. CompHealth Contract has been tabled. Brian Cotter, CEO and Scott Nave, Attorney will need to review contract and bring back to the board at the next regular board meeting.

D. ER Physician Contract Template

Attorney Nave presented the physician contract template. Mr. Cotter has reviewed the contract and this will be the template to be used for all ER Physicians. The hourly rates would be the only thing to change per physician.

Action: Secretary Roper moved to approve the ER physician Contract template as presented. Treasurer Carson seconded. Unanimously, all approved. Roll call- Director Fedchenko, Treasurer Carson, Secretary Roper, President Hickman.

E. JWT Audit Engagement Proposal

President Hickman gave a brief background on JWT.

JWT did SIHD's audits in previous years. It is recommended to change auditors every five years. For 2016, SIHD engaged Eide Baily. HCCA was managing SIHD at that time. Eide Baily came to the hospital and they were unable to put together enough financial info to complete an audit. Eide Baily exited.

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On October 2, 2018 the Finance Committee recommended that JWT Audit Engagement Proposal be on the agenda for Board approval.

Action: Director Fedchenko moved to approve JWT Audit Engagement Proposal which includes 3 years of audit reports 2016, 2017 and 2018. Secretary Roper seconded. All approved. Roll call-Secretary Roper, Director Fedchenko, Treasurer Carson and President Hickman.

President Hickman noted that there were items on the Draft agenda that were removed from the Final Posted Agenda. No items F through H.

I. Voluntary Payroll Withholding for Salvation Foundation Donations

Item III, I. Voluntary Payroll Withholding for Salvation Foundation has been tabled. Human Resource needs to have a policy for employees wanting to Opt-in. The Board of Directors will need to approve the policy once completed.

J. Revised Holiday Pay Structure

Item III, J Revised Holiday Pay Structure has been tabled and will be addressed before the holidays.

Mr. Cotter mentioned that the previous management company reduced the holiday observances from 9 days to 7 days (holidays remove- the day after Thanksgiving and a floating holiday). Going back to the 9 days would be a motivator for employees.

Mr. Cotter also mentioned that only Per-Diem and Part Time Employees receive time and a half for working holidays.

Director Fedchenko recalls the reason for removing the two days. It was part of a cost cutting move on the part of HCCA Alan Germany.

Mary Gonzales stated that the current payroll accrual rate (PTOs) includes 10 vacation days and the 9 holidays. The reason for Full time employees not receiving time and a half for working the holidays was because FT employees accrued PTO to take time off. Per Diem employees were hired to work holidays so that Full time employees could take the time off. Part time employees do not receive the holiday accrual just vacation.

President Hickman would like the Holiday Policy reviewed. Labor Laws need to be considered.

K. CDPH Re-Licensing Workbook

Mr. Cotter gave a brief explanation of CDPH workbook. The CDPH workbook is basically a test of the annual survey for the relicensing of our Skilled Nursing.

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The workbook is broken down by department. The surveyors will use the info in the workbook to determine if we are meeting Skilled Nursing standards. SIHD needs to be survey ready every day. There are requirements that need to be met.

NO Action needed by Board of Directors. This was an informative item letting the Board members, employees and the public know and understand the depth and complexity of what we need to do in order to maintain our state license in the Skilled Nursing.

L. Roof Estimate and Tree Removal Estimate

Roof Repair -Jeff Sheffield, Facility Director stated that there are four components of the roofing system and some areas are starting to fail. The most important area to focus on is the wood structure areas which is in the Skilled Nursing facility (2400 sq. footage). The other areas of roof are cement and metal decking type of roofing. Those areas do not have a big impact as the wood structure areas. The area Jeff Sheffield is requesting and recommending to remove and reapply is to the 2400 sq. footage in the Skilled Nursing for the quoted amount of \$22,520.00 from CentiMark Roofing.

CentiMark Roofing primarily work on hospitals. OSPHD would oversee any and all aspect of construction.

The other bid received was from Bland Roofing for \$34,145.00.

Scott Nave will need to use a public works contract because it is a prevailing wage job and present to the contractor.

Need to make sure that prevailing wages are included on contract and does not exceed the \$25,000.00. Under the Healthcare District law, if it exceeds \$25,000.00 SIHD will need to get public bids.

Action: Secretary Roper moved to award the roof bid to CentiMark as presented and authorizes Scott Nave, Brian Cotter and Jeff Sheffield to negotiate and finalize the contract with CentiMark. President Hickman seconded. Roll call-Director Fedchenko abstains for he was unable to understand enough of conversation through phone. Treasurer Carson, Secretary Roper, President Hickman.

Tree Removal-There are trees around the back of the hospital that are dead. Branches may fall and can cause damage to vehicles or injure someone.

Cal Fire can get Owens Valley Conservation Camp to remove trees.

NO haul away and no stump removal.

Estimate amount \$1000.00 (estimated time 5 days)

Need to provide portal potties at 100.00 a week x 2 portals

Total Tree Removal Cost \$1200.00

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Members of the community can have the wood for free.

Action: Treasurer Carson moved to approve the quoted price of 1200.00 from Cal Fire and let the community take the free wood. Secretary Roper seconded. Roll Call-Director Fedchenko, Treasurer Carson, Secretary Roper and President Hickman.

M. Discussion of Hospital Pharmacists

SIHD had an Acute License Survey and MERP last December 2017. Brian Cotter and the Surveyor had a phone conversation with previous Pharmacist in charge. The previous PIC stated she had not physically been at SIHD in six months. Surveyor asked when the last Pharmacy and Therapeutic meeting took place. It had been 18 months. On the Plan of Correction, SIHD put that we would improve our pharmacy services.

Mr. Cotter gave a brief description on different pharmacists.

SIHD's Pharmacists needed to be in compliance

Neima Ghassemian, **Acute Pharmacist**- Comes in once a month for meetings and controls.

Si Khanh Nguyen, **Skilled Nursing Pharmacist** –monthly drug regimen,

Mildred Davis, **PIC** – Drug room inventory, expirations, control substances, name on hospital permit.

The next survey in about two years, SIHD will be in a better position.

Goal is to have 1 pharmacist who can take care of the three roles.

President Hickman reported that she, Director Fedchenko and Brian Cotter met with Neima Ghassemian. Neima provided a good explanation of what he does and handles.

N. Accounts Payable Policy

Anita Sonke reviewed the policy for AP 1 and AP 2 and agreed with the policy that Chet Beedle provided.

Scott Nave reviewed AP 2 and worked with the Board. There were a few changes. Scott changed "purchase orders approved in advance" to "purchase orders, contracts and other agreements approved in advance". Scott deleted the references to CFO because the district technically does not have a CFO. Chet Beedle is the Administrative Consultant that provides financial advice.

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Upon further reflection Scott Nave suggests to keep CFO. Once SIHD hires a CFO, there will be no need to add to the policy.

This is the first time the Board will be delegating the check signing authority. This is a necessary step.

President Hickman concurred with the changes Scott Nave made. Clarification on page 2, all checks will be issued immediately after signed.

Action: Secretary Roper moved to approve the Accounts Payable Policy with the proposed changes. President Hickman seconded. All approved. Roll Call- Secretary Roper, Treasurer Carson, President Hickman.

IV. REPORTS

- A. Financial Report
- B. CEO Report
- C. Medical Staff Report

Mr. Cotter reviewed the power point presentation which included revenue graphs and the monthly #'s.

The reason for the steep increases of patient related revenue are due to inpatient admissions and the Medicare reimbursement rates for Skilled Nursing and Clinic went up dramatically.

All revenue received is 1.369 million for August 2018. Includes supplemental funds.

Year over Year projected growth will be close to 1.8 million more than last year, if SIHD stays on track.

Annual Employee Evaluations are required by Department Managers. At this time, HR has about 80-85% completed.

Medical Staff-Med Exec Meeting will be October 26, 2018.

Teresa McFarland, FNP asked if Direct Deposit can be an option. Per Brian, will have Payroll Clerk look into.

V. COMMENTS FROM THE BOARD OF DIRECTORS

President Hickman thanked all the employees of SIHD who participated in the 2018 Film Festival.

VI. CLOSED SESSION

Board of Directors:

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A. Existing Litigation (Govt Code 54956.9): Chapter 9 Bankruptcy

VII. CLOSED SESSION REPORT

The Council and the Board discussed the Chapter 9 Bankruptcy.

VIII. ADJOURNMENT

The Open Session adjourned at 6:54 pm.


Board President or Secretary

11-13-18
Date

October 9, 2018 Board Meeting Minutes

NOTICE TO THE PUBLIC

PUBLIC COMMENT PERIOD FOR REGULAR MEETINGS

Members of the public may comment on any item on the agenda before the Board takes action on it. The public may also comment on items of interest to the public that is within the subject matter jurisdiction of the Board; provided, however, the Board may not take action on any item not appearing on the agenda unless the action is otherwise authorized by law. Any person addressing the Board will be limited to a maximum of three (3) minutes so that all interested parties have an opportunity to speak.

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BOARD OF DIRECTORS MEETING

October 9, 2018

Southern Inyo Healthcare District



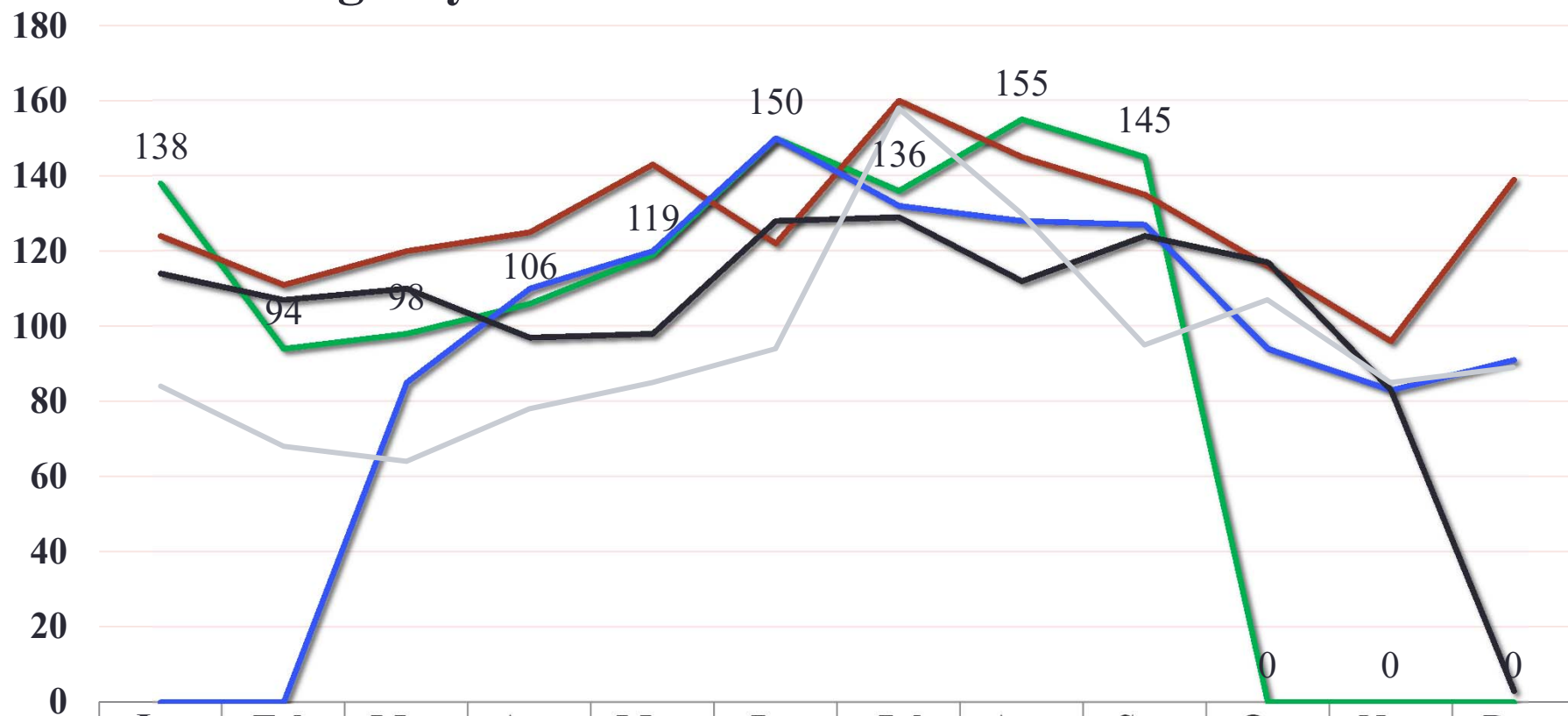
Emergency Room Volume

Average Visits Per Day

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2018	4.46	3.36	3.17	3.54	3.84	5	4.39	5	4.83			
2017	4.4	3.9	3.8	4.2	4.6	4.1	5.2	4.7	4.5	3.7	3.2	4.49
2016	-	-	2.7	3.7	3.9	5.0	4.3	4.1	4.1	3.0	2.8	2.9
2015	3.7	3.8	3.5	3.2	3.2	4.3	4.2	3.6	4.1	3.8	2.8	0.1
2014	2.7	2.4	2.1	2.6	2.7	3.1	5.1	4.2	3.2	3.5	2.8	2.9
2013	2.9	2.4	2.5	2.2	2.8	3.3	3.4	3.0	3.3	2.0	2.3	2.1
2012	2.7	2.9	2.7	3.5	3.2	4.2	3.8	3.9	3.2	3.0	2.7	2.9



Emergency Room Volume – Visits Per Month

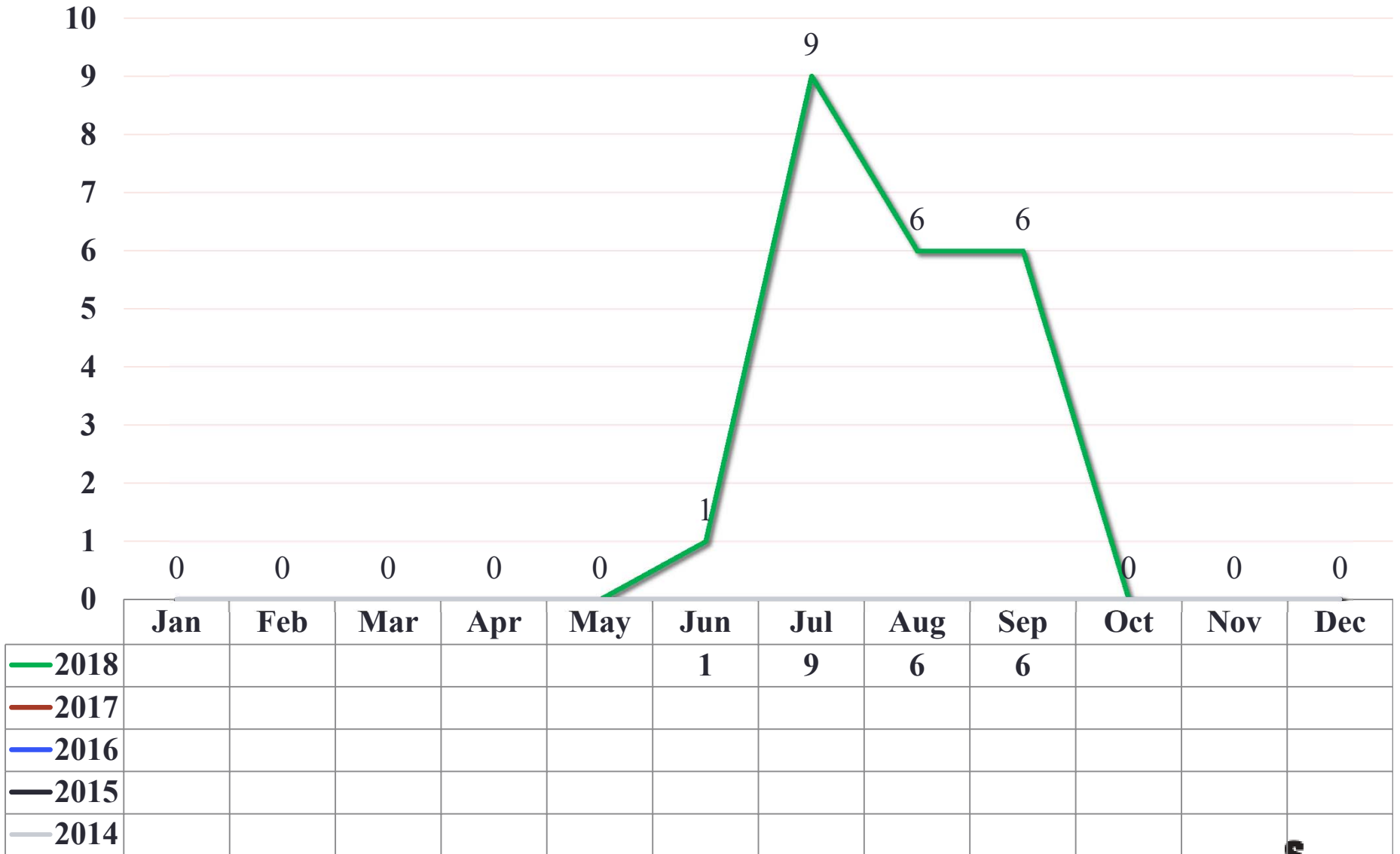


	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
—2018	138	94	98	106	119	150	136	155	145	0	0	0
—2017	124	111	120	125	143	122	160	145	135	116	96	139
—2016	-	-	85	110	120	150	132	128	127	94	83	91
—2015	114	107	110	97	98	128	129	112	124	117	83	3
—2014	84	68	64	78	85	94	158	130	95	107	85	89

—2018
 —2017
 —2016
 —2015
 —2014



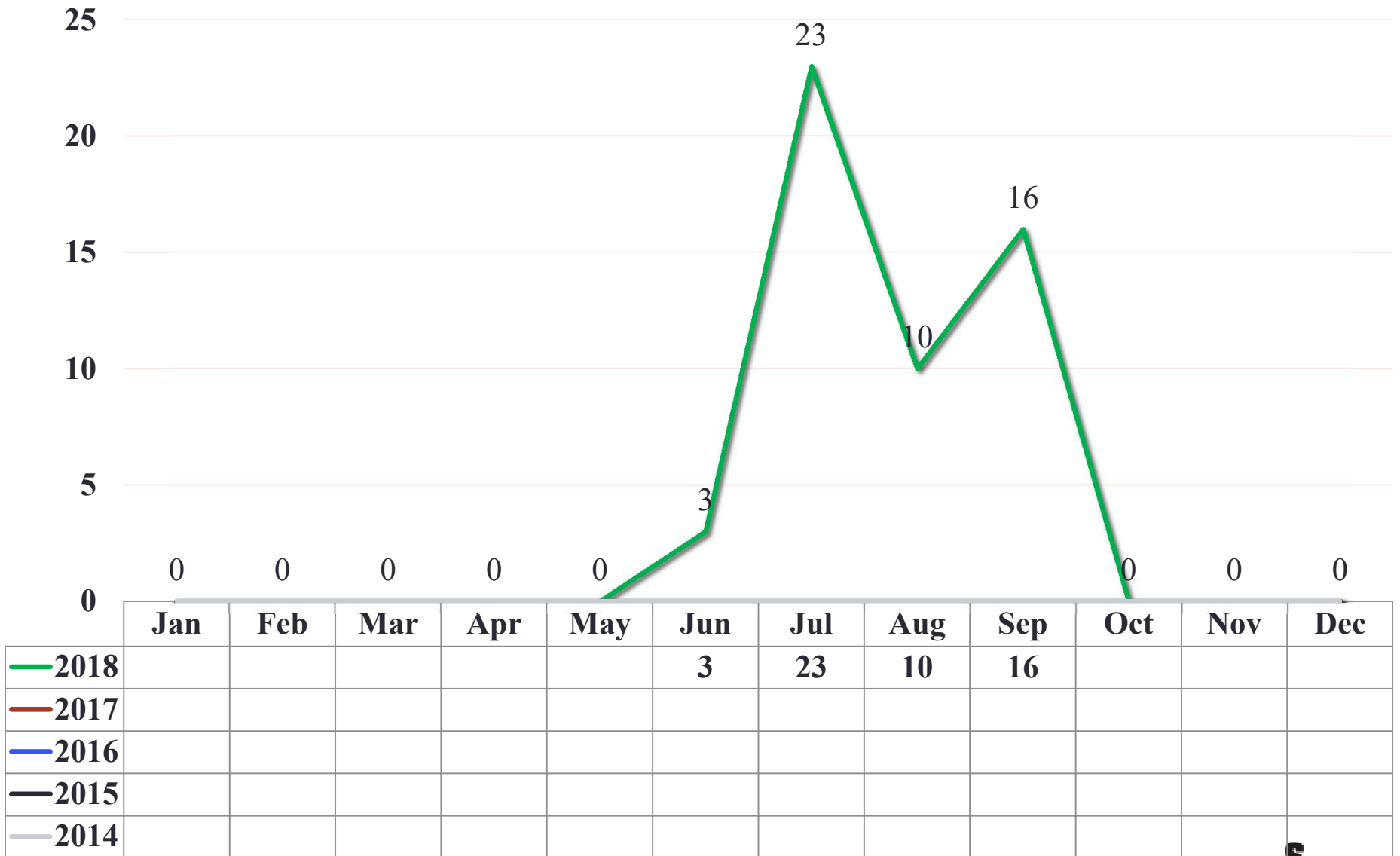
Acute/Swing Room – Patients Per Month



— 2018
 — 2017
 — 2016
 — 2015
 — 2014



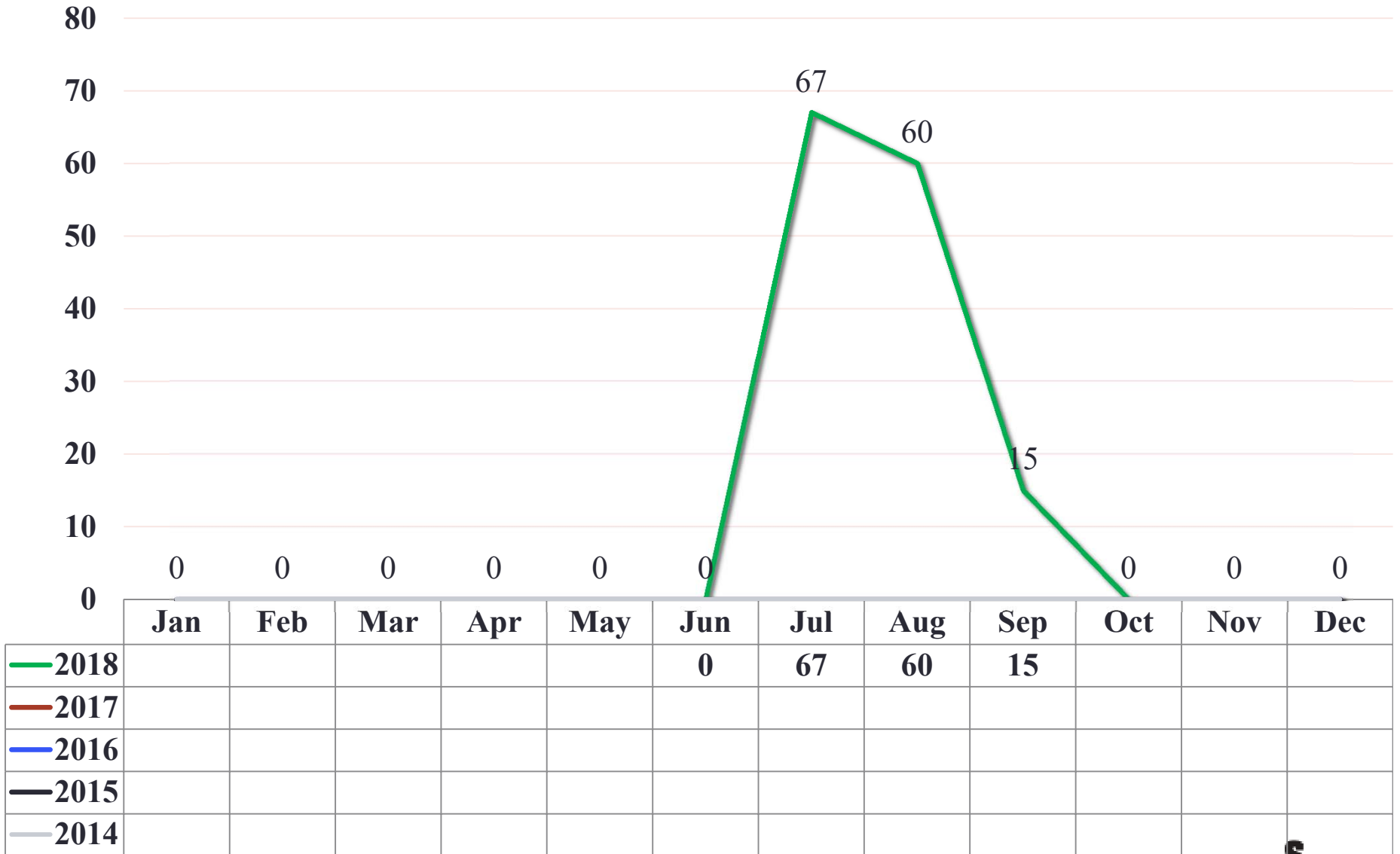
Acute Room – Total Days in Acute



— 2018
 — 2017
 — 2016
 — 2015
 — 2014



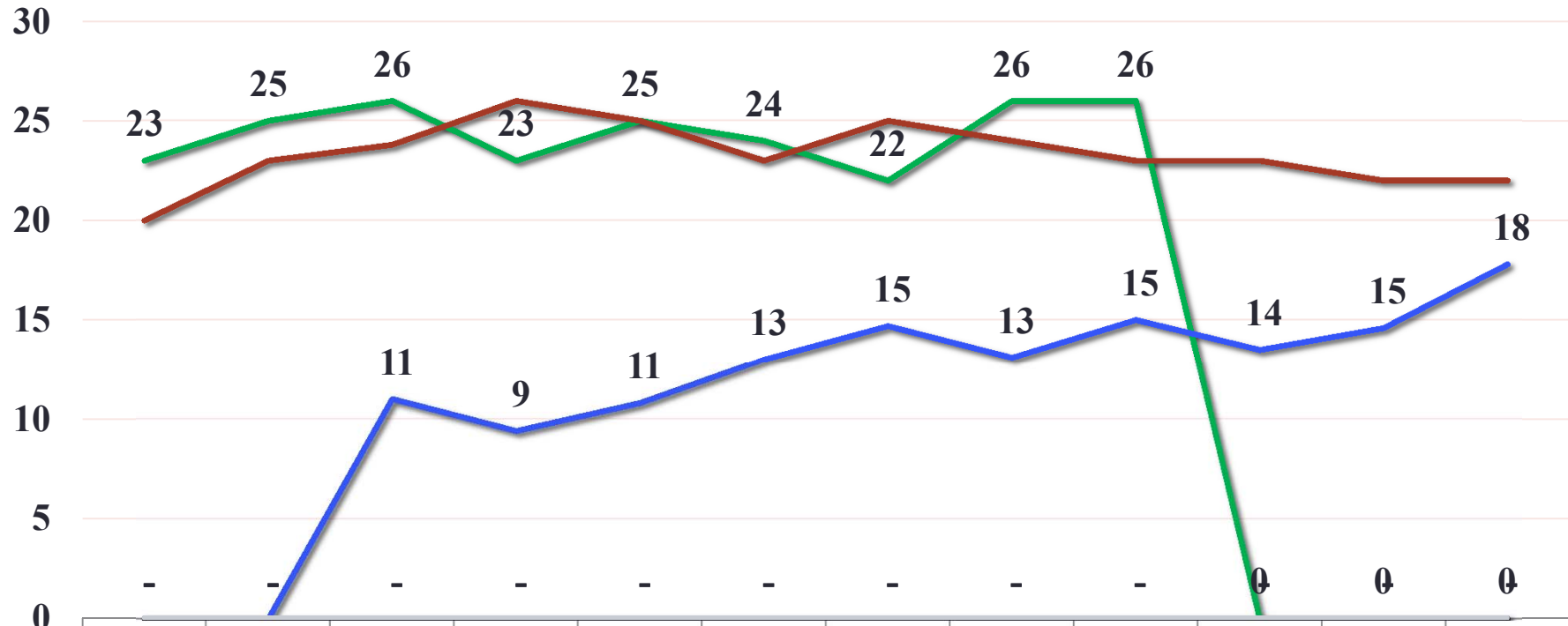
Swing Bed Room – Total Days in Swing Bed



— 2018
 — 2017
 — 2016
 — 2015
 — 2014



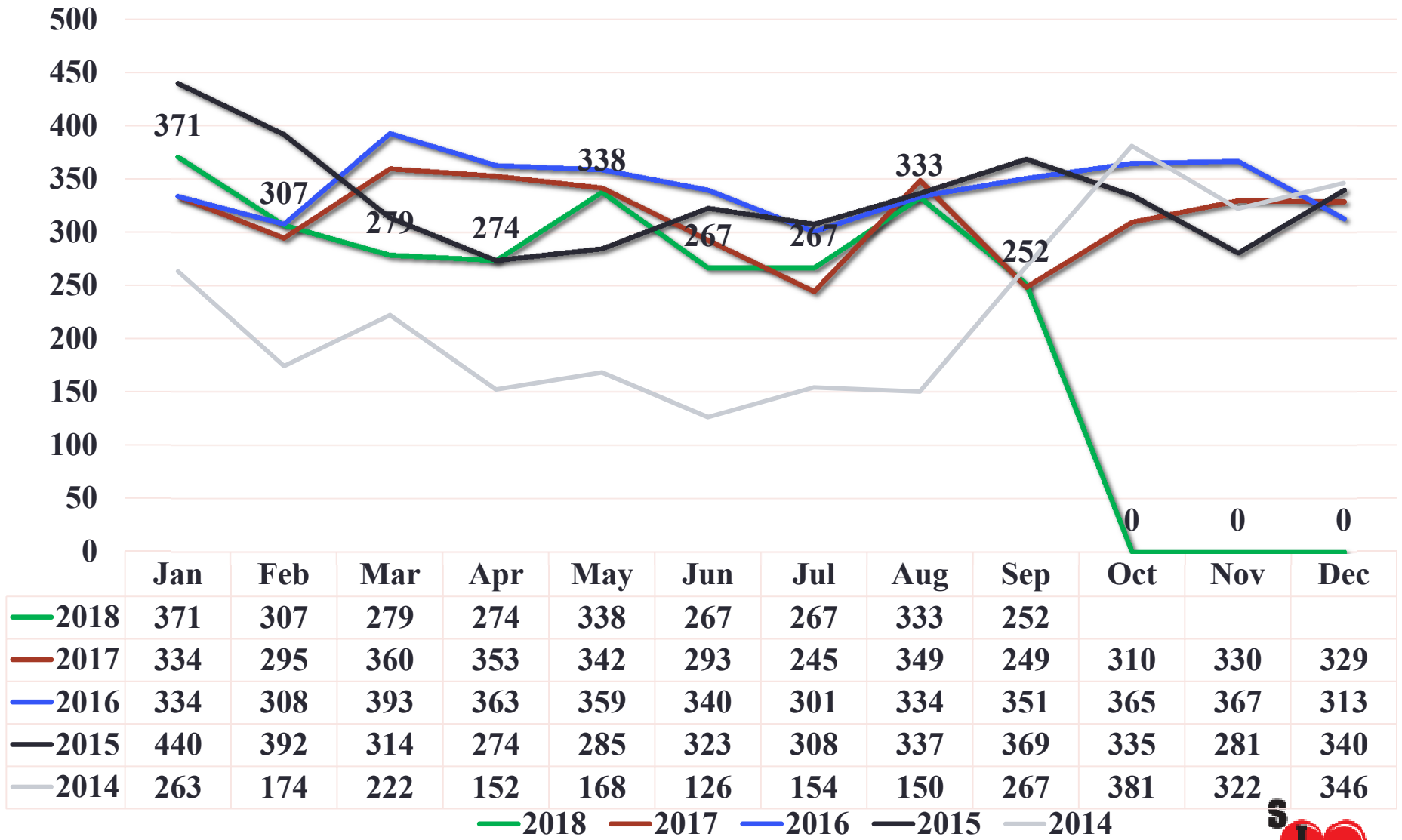
Skilled Nursing Facility Volumes – Monthly Census



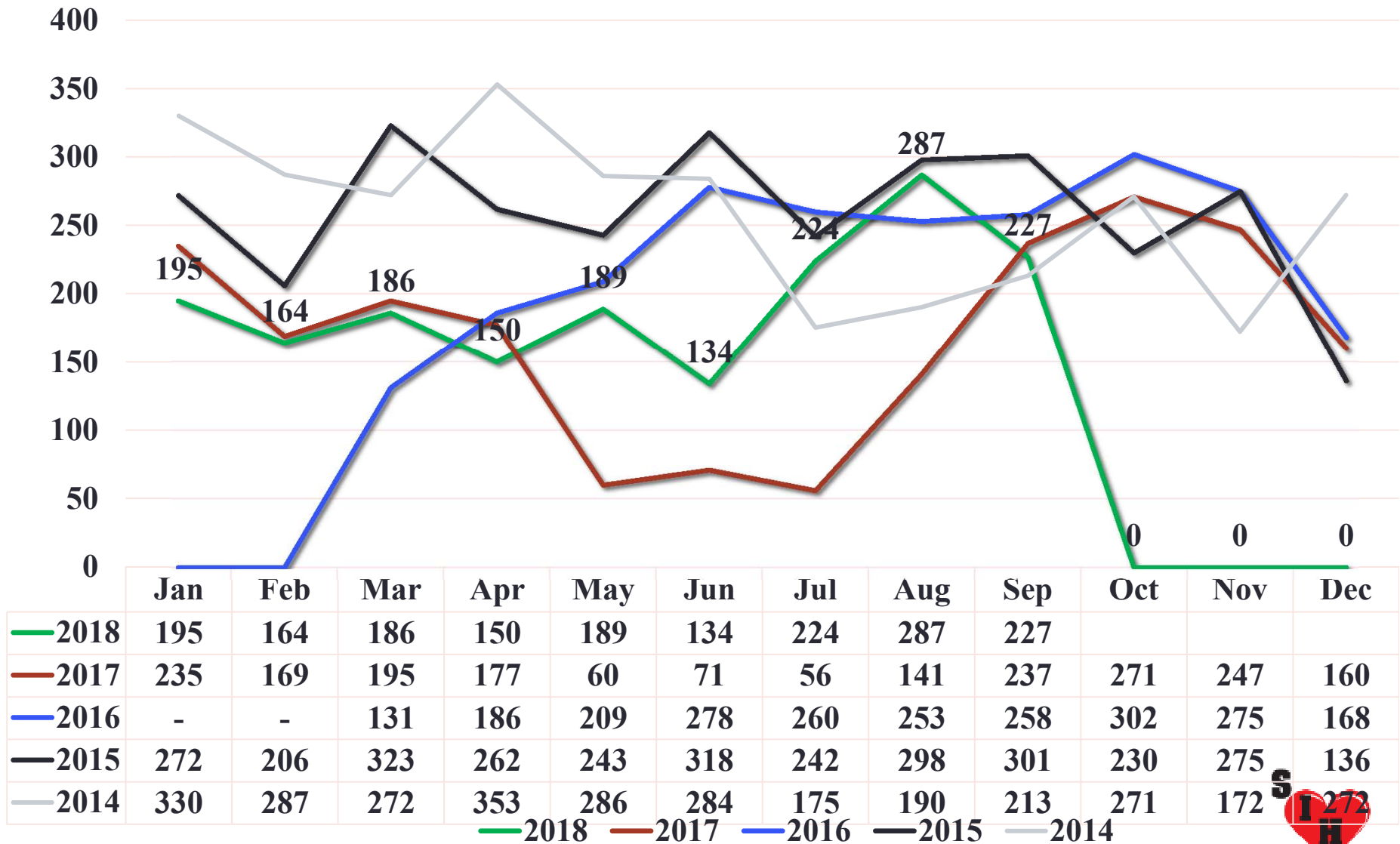
	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
—2018	23	25	26	23	25	24	22	26	26			
—2017	20	23	24	26	25	23	25	24	23	23	22	22
—2016	-	-	11	9	11	13	15	13	15	14	15	18
—2015	-	-	-	-	-	-	-	-	-	-	-	-
—2014	-	-	-	-	-	-	-	-	-	-	-	-



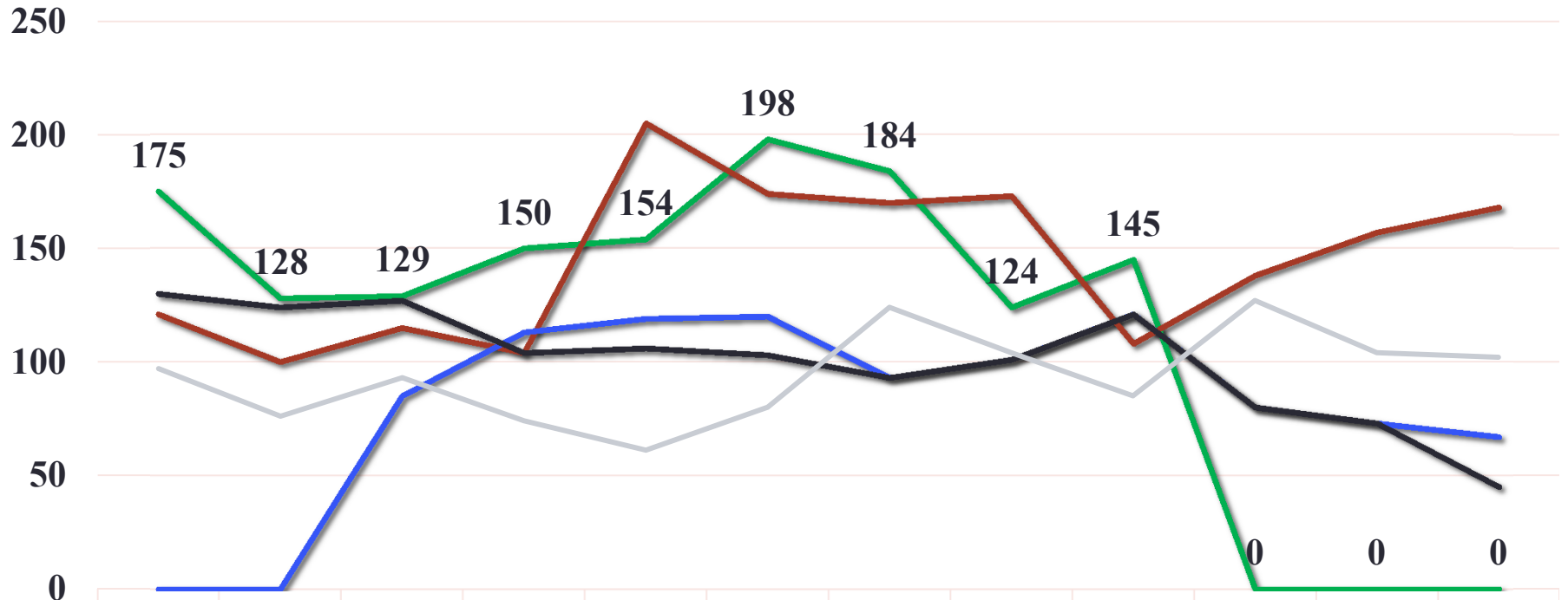
SIHD Rural Clinic Volumes – Visits Per Month



Physical Therapy Volumes



X Ray Volumes – Visits-Exams Per Month

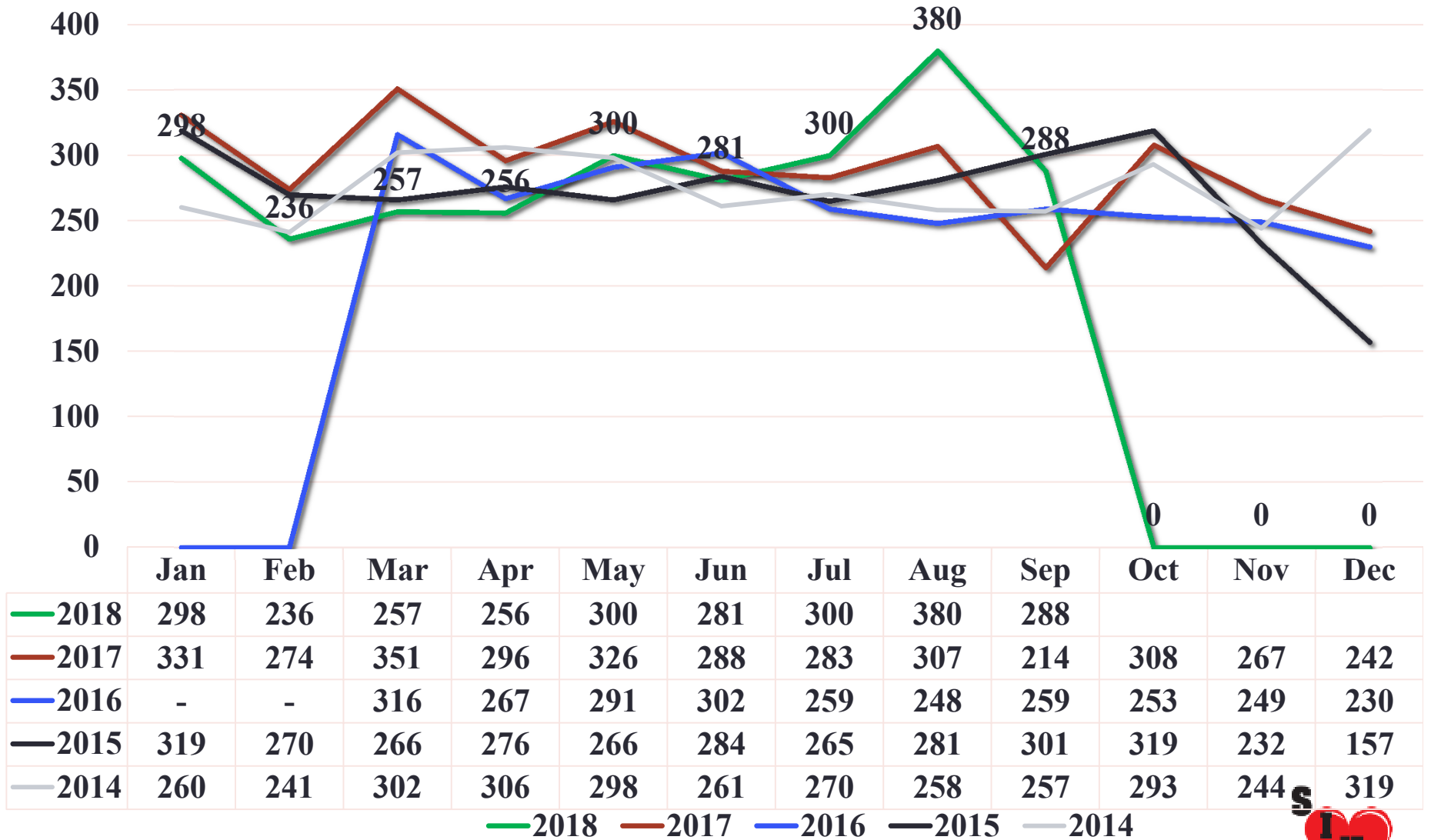


	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
—2018	175	128	129	150	154	198	184	124	145	0	0	0
—2017	121	100	115	104	205	174	170	173	108	138	157	168
—2016	-	-	85	113	119	120	93	101	121	80	73	67
—2015	130	124	127	104	106	103	93	101	121	80	73	45
—2014	97	76	93	74	61	80	124	104	85	127	104	102

—2018
 —2017
 —2016
 —2015
 —2014



Laboratory Volumes



—2018 —2017 —2016 —2015 —2014



Billed versus Collected

Month	Billed	Collected	Variance %
January	\$310,705	\$220,057	71%
February	\$322,604	\$316,236	98%
March	\$266,473	\$161,595	61%
April	\$577,280	\$186,870	32%
May	\$819,320	\$356,961	44%
June	\$2,403,452	\$349,697	15%
July	\$1,091,385	\$542,926	50%
August	\$1,304,964	\$393,975	30%
September	\$908,594	\$329,209	36%
October	\$1,149,944	\$318,000	28%
November	\$836,546	\$292,577	35%
December	\$1,169,840	\$321,896	28%
2017 Total	\$11,161,107	\$3,789,999	34%
Community Benchmark	\$11,161,107	\$5,580,553.50	50%
Potential missed		\$1,790,554.52	

2018	Billed	Collected	Variance %
January	\$1,435,896	\$280,000	24%
February	\$1,024,835	\$395,020	28%
March	\$1,700,000	\$440,685	43%
April	\$1,704,646	\$481,098	28%
May	\$908,151	\$493,888	29%
June	\$890,018	\$350,885	39%
July	\$1,223,474	\$397,697	45%
August	\$993,783	\$546,789	45%
September	\$1,061,803	\$809,266	
October			
November			
December			

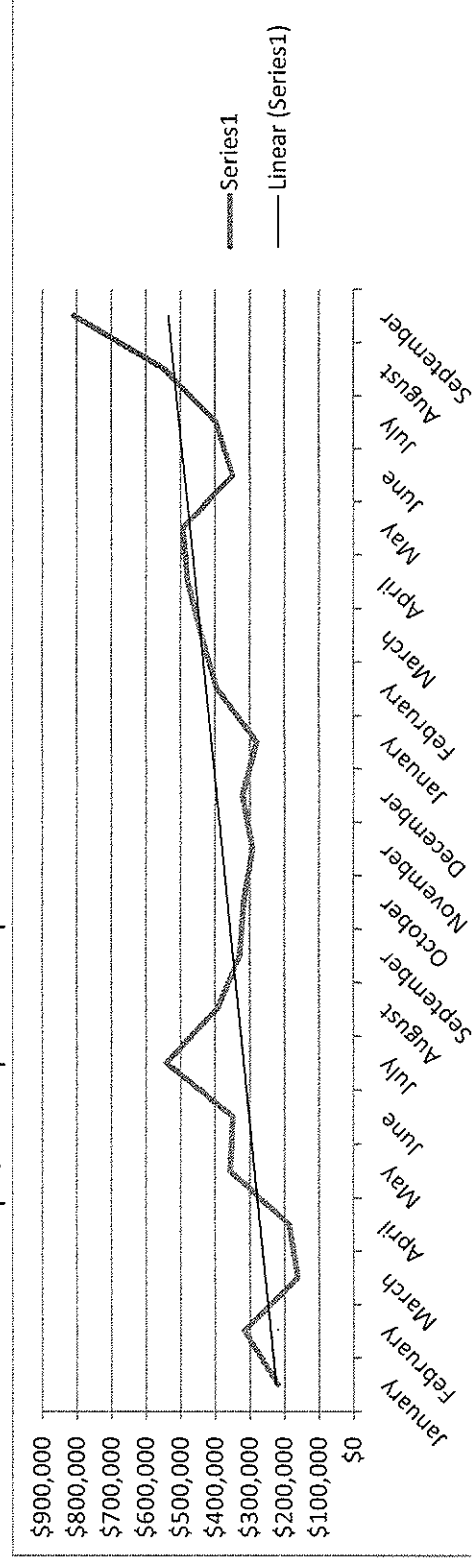
Patient Related Revenue

2017

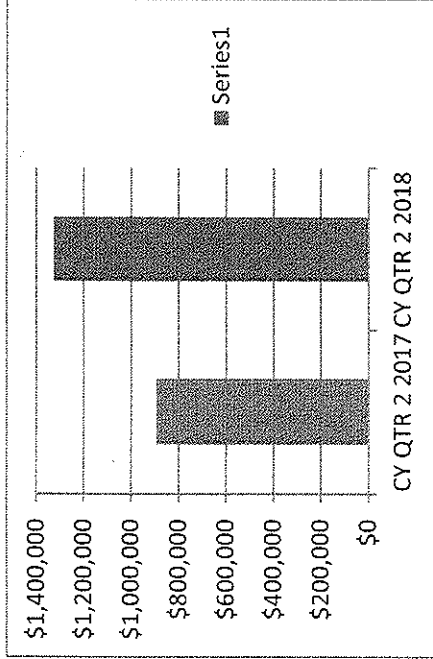
January	\$220,057
February	\$316,236
March	\$161,595
April	\$186,870
May	\$356,961
June	\$349,697
July	\$542,926
August	\$393,975
September	\$329,209
October	\$318,000
November	\$292,577
December	\$321,896
January	\$280,000
February	\$395,020
March	\$440,685
April	\$481,098
May	\$493,888
June	\$350,885
July	\$397,697
August	\$546,789
September	\$809,266

2018

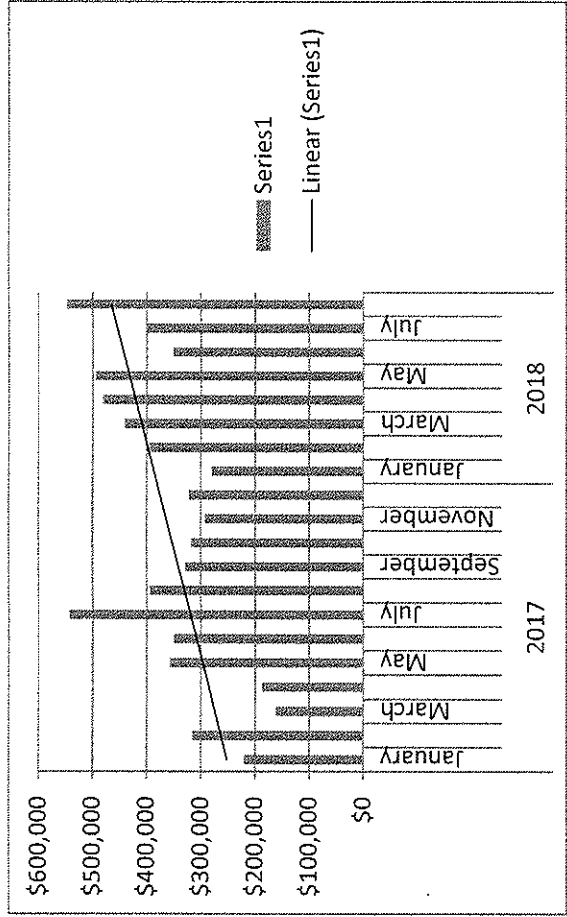
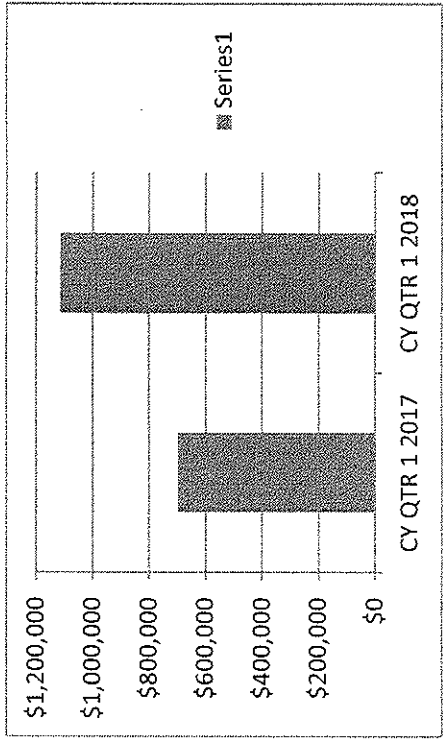
\$3,386,062
423257.7088
5079092.505



CY QTR 2 2017 \$893,528
 CY QTR 2 2018 \$1,325,871

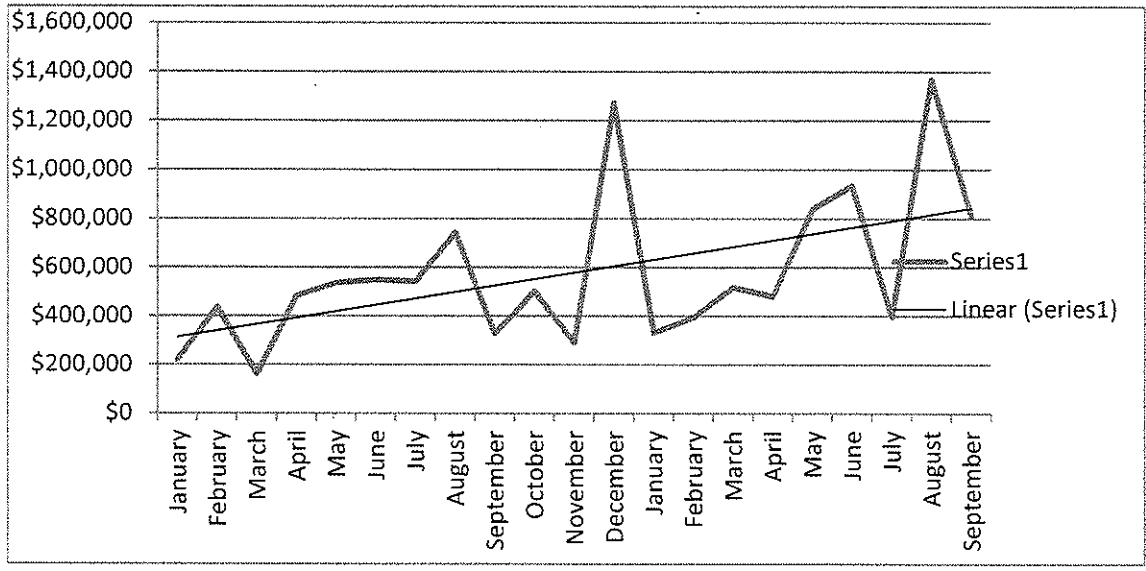


CY QTR 1 2017 \$697,888
 CY QTR 1 2018 \$1,115,705



All Revenue

	2018	2017		
January	\$332,781	January	\$220,057	
February	\$395,019	February	\$436,521	
March	\$519,190	March	\$161,595	
April	\$481,152	April	\$483,870	
May	\$840,176	May	\$536,961	
June	\$934,761	June	\$549,697	
July	\$397,697	July	\$542,926	
August	\$1,369,715	August	\$743,975	\$3,675,602
September	\$0	September	\$329,209	
October	\$0	October	\$502,823	
November	\$0	November	\$292,577	
December	\$0	December	\$1,272,896	
YTD as of August	\$5,270,491		\$6,073,107	
YTD avg as of August	\$658,811			
Projected for CY 2018	\$7,905,732			
Year over Year projected growth	\$1,832,625			



		HCCA	
2017	January	\$220,057	\$30,000
	February	\$436,521	\$60,000
	March	\$161,595	\$330,000
	April	\$483,870	\$90,000
	May	\$536,961	\$10,000
	June	\$549,697	\$150,000
	July	\$542,926	\$0
	August	\$743,975	\$0
	September	\$329,209	\$250,000
	October	\$502,823	\$0
	November	\$292,577	\$0
	December	\$1,272,896	\$0
2018	January	\$332,781	\$920,000
	February	\$395,019	\$6,993,107
	March	\$519,190	
	April	\$481,152	
	May	\$840,176	
	June	\$934,761	
	July	\$397,697	
	August	\$1,369,715	
	September	\$809,266	

Released Claims Status Report

	May	June	July	August	September
Medicare	392	389	456	362	494
	\$367,822	\$204,294	\$439,296	\$318,871	\$302,713
Medi-Cal	185	195	187	183	222
	\$236,882	\$249,225	\$289,958	\$241,950	\$304,935
BC/BS	125	147	159	108	183
	\$81,046	\$157,024	\$171,937	\$94,612	\$ 173,222
Tricare	7	7	10	4	8
	\$5,545	\$13,843	\$8,723	\$2,338	\$3,752
Commercial	380	305	415	351	373
	\$216,856	\$265,631	\$313,561	\$336,013	\$277,182
Total Claims	1089	1043	1227	1008	1280
Total Dollars	\$908,151	\$890,018	\$1,223,474	\$993,783	\$1,061,803

SOUTHERN INYO HEALTHCARE DISTRICT

EXECUTIVE FINANCIAL SUMMARY

One Months Ended July 31, 2018

BALANCE SHEET

	7/31/2018	6/30/2017
ASSETS		
Current Assets	\$4,280,193	\$3,992,671
Assets Whose Use is Limited	17,783	19,256
Property, Plant and Equipment (Net)	0	(0)
Other Assets	0	0
Total Unrestricted Assets	4,297,976	4,011,927
Restricted Assets	0	0
Total Assets	\$4,297,976	\$4,011,927
LIABILITIES AND NET ASSETS		
Current Liabilities	\$3,747,285	\$3,610,299
Long-Term Debt	(0)	(15,800)
Other Long-Term Liabilities	963,494	966,818
Total Liabilities	4,710,779	4,561,317
Net Assets	(412,803)	316,559
Total Liabilities and Net Assets	\$4,297,975	\$4,877,876

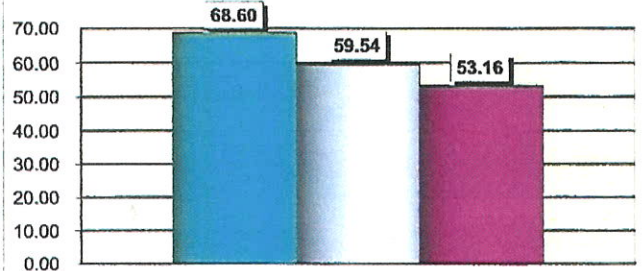
STATEMENT OF REVENUE AND EXPENSES - YTD

	ACTUAL	BUDGET
Revenue:		
Gross Patient Revenues	\$1,009,283	\$960,484
Deductions From Revenue	(238,079)	(487,350)
Net Patient Revenues	771,203	473,135
Other Operating Revenue	192,504	31,187
Total Operating Revenues	963,707	504,322
Expenses:		
Salaries, Benefits & Contract Labor	485,597	363,727
Purchased Services & Physician Fees	122,132	68,263
Supply Expenses	8,329	6,559
Other Operating Expenses	349,664	85,793
Bad Debt Expense	0	0
Depreciation & Interest Expense	27,673	27,673
Total Expenses	993,395	552,015
NET OPERATING SURPLUS	(29,688)	(47,693)
Non-Operating Revenue/(Expenses)	59,992	27,299
TOTAL NET SURPLUS	\$30,304	(\$20,394)

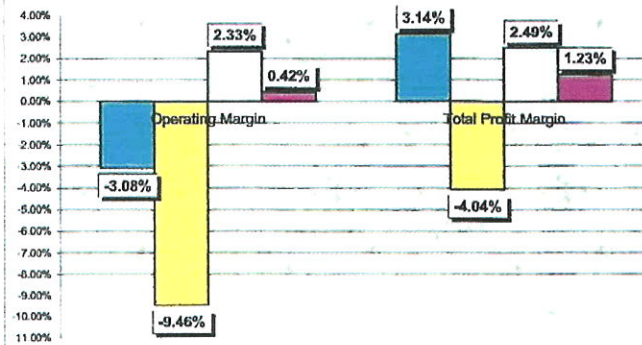
KEY STATISTICS AND RATIOS - YTD

	ACTUAL	BUDGET
Total Acute Patient Days	23	5
Average Acute Length of Stay	3.8	1.3
Total Emergency Room Visits	136	151
Outpatient Visits	1,209	1,056
Total Surgeries	5	5
Total Worked FTE's	122.11	115.20
Total Paid FTE's	133.59	115.20
Productivity Index	0.9434	1.0000
EBITDA - YTD	-0.77%	-4.98%
Current Ratio	1.14	
Days Expense in Accounts Payable	60.15	

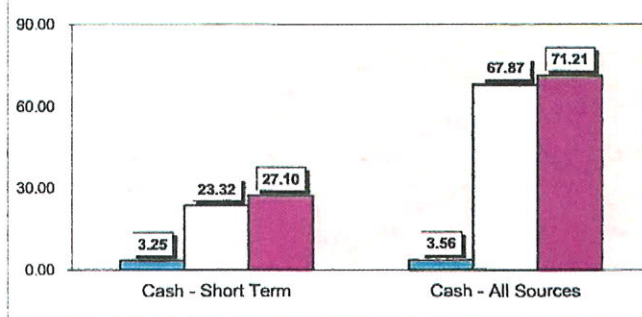
NET DAYS IN ACCOUNTS RECEIVABLE



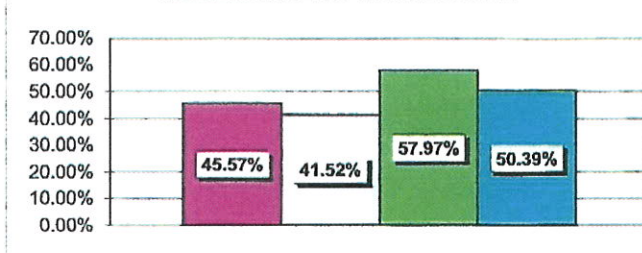
HOSPITAL MARGINS



DAYS CASH ON HAND



SALARY AND BENEFIT EXPENSE AS A PERCENTAGE OF NET REVENUE



SOUTHERN INYO HEALTHCARE DISTRICT	
Budget	07/31/18
California	Hospitals
CAH Hospitals	Rural
Prior Fiscal Year End	06/30/17

FINANCIAL STRENGTH INDEX - (0.68)

Excellent - Greater than 3.0	Good - 3.0 to 0.0
Fair - 0.0 to (2.0)	Poor - Less than (2.0)

Southern Inyo Healthcare District
Operational Cash Flow Actual w/Projections
Budget 2019

	<i>Actual</i>	<i>Actual</i>	<i>Proj</i>	<i>Proj</i>	<i>Proj</i>	<i>Proj</i>	<i>Proj</i>	<i>Proj</i>	<i>Proj</i>	<i>Proj</i>	<i>Proj</i>	<i>Proj</i>	<i>FY</i>
	<i>Jul-18</i>	<i>Aug-18</i>	<i>Sep-18</i>	<i>Oct-18</i>	<i>Nov-18</i>	<i>Dec-18</i>	<i>Jan-19</i>	<i>Feb-19</i>	<i>Mar-19</i>	<i>Apr-19</i>	<i>May-19</i>	<i>Jun-19</i>	<i>TOTAL</i>
Average Daily Census													
Acute Care	0.74	0.32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.09
Swing	2.16	1.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.34
SNF	0.71	0.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.13
Beginning Balance	922,423	492,007	890,327	720,165	544,286	380,486	322,556	287,376	119,874	-36,854	-239,554	-270,925	922,423
Cash Receipts													
Medicare	55,305	724,341	55,532	56,057	48,061	67,508	109,575	59,219	56,466	57,230	55,243	51,320	1,395,858
Medi-Cal	178,834	120,275	122,667	108,775	112,550	134,470	101,852	99,867	118,820	123,240	121,652	112,243	1,455,244
Insurance	116,252	78,020	109,087	98,676	67,250	45,731	59,191	70,664	99,552	96,325	97,320	94,121	1,032,189
Bad Debt Recovery	9,035	9,511	7,268	3,258	10,095	5,508	4,446	7,941	6,326	5,521	6,291	4,231	79,431
Credit Card Payments	3,947	10,789	4,971	2,974	5,509	3,490	9,538	9,867	5,353	4,796	4,833	5,121	71,189
Private Pay	18,061	15,216	12,531	16,425	26,168	36,943	28,537	21,892	54,017	35,740	39,420	36,240	341,190
Rebates & Refunds/Taxes/IGT	0	0	0	0	0	285,228	43,474	0	0	0	300,000	50,000	678,702
Miscellaneous Cash	375,887	56,395	90,875	12,284	90,949	1,099	80,900	34,773	81,572	68,320	39,240	31,258	963,552
Unapplied/Growth	83,201	888	44,817	50,000	55,324	51,026	52,340	53,420	54,320	58,456	67,079	55,581	626,451
Total Cash Received	840,522	1,015,435	447,748	348,449	415,907	631,003	489,853	357,643	476,426	449,628	731,078	440,115	6,643,806
Salaries	362,000	326,589	364,641	365,282	366,321	543,050	362,031	363,240	351,865	313,000	318,000	341,000	4,377,019
Professional Fees	93,164	84,870	89,117	88,240	87,291	86,050	87,420	85,430	120,844	89,596	86,959	99,981	1,098,962
Supplies	38,334	44,507	36,889	37,400	36,240	35,420	35,223	35,235	24,234	31,589	41,090	54,200	450,361
Other	223,205	161,149	127,263	33,406	39,855	24,412	40,359	41,240	136,212	218,143	219,098	35,112	1,299,454
Inyo County Treas Repay/Medsphere	554,235	0	0	0	50,000	-285,228	0	0	0	0	97,302	132,000	548,309
IGT Matching	0	0	0	0	0	285,228	0	0	0	0	0	0	285,228
TOTAL EXPENSE	1,270,938	617,115	617,910	524,328	579,707	688,932	525,033	525,145	633,155	652,328	762,449	662,293	8,059,333
Return of Medicare/Cal Overpmt.	0	0	0	0	0	0	0	0	0	0	0	0	0
Investment Account	0	0	0	0	0	0	0	0	0	0	0	0	0
	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Payments	1,270,938	617,115	617,910	524,328	579,707	688,932	525,033	525,145	633,155	652,328	762,449	662,293	8,059,333
Cash Over/(Under)	492,007	890,327	720,165	544,286	380,486	322,556	287,376	119,874	(36,854)	(239,554)	(270,925)	(493,103)	(493,103)
Operating Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0
Property Tax Fund	167,079	167,079	167,079	167,079	167,079	167,079	167,079	167,079	167,079	167,079	167,079	167,079	167,079
Med Ovpmt./IGT/Grants	0	0	0	0	0	0	0	0	0	0	0	0	0
Reserve Add or Transfer	0	0	0	0	0	0	0	0	0	0	0	0	-
Net Cash Balance	<u>659,086</u>	<u>1,057,406</u>	<u>887,244</u>	<u>711,365</u>	<u>547,565</u>	<u>489,635</u>	<u>454,455</u>	<u>286,953</u>	<u>130,225</u>	<u>(72,475)</u>	<u>(103,846)</u>	<u>(326,024)</u>	<u>(326,024)</u>